

Improving Teacher Quality Grant

REQUEST FOR PROPOSALS (RFP)

Cycle-8 Grant Competition

INTENT to APPLY DEADLINE:

Intent to Apply forms must ARRIVE at the MDHE by 4 p.m. on, Friday, November 6, 2009.

PROPOSAL SUBMISSION DEADLINE:

All proposals must ARRIVE at the MDHE by 4 p.m. on, Friday, December 11, 2009.

Contact:

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COVER LETTER

Dear Colleagues:

The economic future of Missouri and the quality of life of its citizens are inherently linked to a strong P-20 partnership that results in better and more widespread preparation for post-secondary options, successful participation in college, and performance excellence in all educational institutions. Effective professional development that is designed collaboratively is an important strategy for achieving these essential state goals.

The Missouri Department of Higher Education (MDHE) is pleased to issue a Request for Proposal (RFP) for Cycle-8 of the MDHE *Improving Teacher Quality Grants* (ITQG) program. This program invites K-12/higher education partnerships dedicated to professional development for K-12 teachers in *core academic subjects* and is funded through the U.S. Department of Education (USDE) Title II, Part A of the *No Child Left Behind Act of 2001*. Cycle-8 proposals will target grades kindergarten to twelve (K-12) and the core academic subjects of math and/or science.

There will be approximately \$480,000 available to distribute to *eligible partnerships* that have the most promise to produce positive results and positively affect the following goals of the ITQG program:

- Student achievement in targeted math and/or science content areas.
- Teachers' content knowledge.
- Teachers' instructional practices in inquiry-based instruction.
- Teachers' design and use of student-learning assessment methods to improve instruction.
- The preparation of pre-service teachers at partner institutions of higher education.

The MDHE encourages Missouri's educational leaders to focus their passion and commitment to design high quality proposals that will generate systemic change and benefit students, high-need school districts, and higher education institutions.

Sincerely,

Dr. Tim Gallimore Assistant Commissioner for Academic Affairs

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¹ See Appendix A for definitions of terms in *bold italics*

INTRODUCTION

No Child Left Behind, Title II, Part A The Title II, Part A *Improving Teacher Quality Grant* program operates under the federal legislation known as the *No Child Left Behind (NCLB) Act of 2001 (CFDA* 84.367) and represents the largest federal initiative that supports professional development projects for teachers and principals. The purpose of the *Improving Teacher Quality Grant* program is to increase the academic achievement of students by helping schools and districts improve K-12 teacher and principal quality and helping to ensure that all K-12 teachers are *highly qualified*. Through this legislation, state education agencies (SEA), local educational agencies (LEA) and state agencies for higher education (SAHE) receive funds on a formula basis.

The Missouri Department of Higher Education (MDHE) receives approximately \$1.2 million in federal funds annually to administer a competitive grants program for K-12 teacher and administrator professional development (PD) projects designed to benefit students and members of partnerships, including *high-need school districts* and higher education institutions. For Cycle-8, after setting aside funds for the continuation of existing projects and the external evaluation team, approximately \$480,000 will be available for new projects. Typically, the awarded grant amounts range from \$70,000 - \$190,000 per project, depending on the number of project participants and the extent and quality of the professional development provided by each project.

Missouri Priorities

The MDHE has made a strategic decision to use Missouri's Cycle-8 *Improving Teacher Quality Grant* funds to improve math and/or science achievement in Missouri's high-need school districts, targeting all grade levels Kindergarten to twelve (K-12). Individual proposals may focus on one grade level or multiple grade levels within this grade span. Professional Development (PD) projects that integrate math and/or science with other *core academic subjects* such as reading or communication arts are strongly encouraged.

Several factors were considered in focusing on grade levels Kindergarten to twelve (K-12) for Cycle-8:

- Grades 4-8 are included because those are the years when Missouri students
 experience the most significant drop in both math and science performance
 as evidenced by Missouri Assessment Program (MAP) scores.
- Expanding the eligible grade levels to Kindergarten to twelve (K-12) allows project directors to focus on grade levels that have had minimal inclusion in PD projects since the ITQG program was instituted, e.g. K-3 or 9-12.
- The sequential nature of math and science concepts suggests that early intervention in grades Kindergarten to eight (K-8) should have positive consequences at secondary and postsecondary levels.

Math and/or science content was targeted for Cycle-8 with the following issues in mind:

• Industries targeted for economic growth, including advanced manufacturing,

- information technology, and the life sciences, require a workforce proficient in math and science concepts.
- Under the leadership of the Mathematics, Engineering, Technology, and Science (METS) Coalition a greater emphasis has been placed on strengthening student performance and economic development in METS fields. Please refer to www.missourimets.com for more details.
- An increasing number of entry-level jobs, regardless of occupational classification and required educational attainment, require strong foundations in these academic disciplines.

Multi-year Projects

This RFP provides an opportunity for multi-year proposals (up to three years), involving collaboration among multiple partners and/or spanning wide geographic areas. If awarded, multi-year projects may focus on different grade levels for each year of funding. The continuation of multi-year awards depends on:

- Availability of funding.
- Acceptable project performance in relationship to the completion of proposed activities.
- Extent of progress toward achieving state and project objectives, and compliance with grant administration regulations.

Intent to Apply

The Cycle-8 application process requires that an Intent to Apply form be submitted by each project director that plans to submit a complete proposal by the December 11, 2009 deadline.

Intent to Apply forms (Form C80 found in Appendix B) are to **arrive** at the MDHE by **Friday, November 6, 2009 by 4:00pm**. Forms received after this time and date will not be accepted.

If an applicant does not submit an Intent to Apply form, by the deadline above, the applicant may NOT submit a complete proposal for consideration in the grant competition.

Technical Assistance Workshops

Technical assistance workshops will be held to provide a public venue to explore potential partnerships and an opportunity to receive technical assistance concerning the Cycle-8 RFP. All interested applicants are encouraged to attend at least one of the following workshops:

- 1. September 10, 2009, 1:00-4:00, Cheek Hall Room 170, Missouri State University, Springfield.
- 2. September 15, 2009, 1:00-4:00, Administration Building Room 2170, St. Charles Community College, Cottleville.
- 3. September 28, 2009, 1:00-4:00, University Union Room 219, University of Central Missouri, Warrensburg.
- 4. September 30, 2009, 1:00-4:00, Annex Large Conference Room, MDHE Offices, Jefferson City.

Please contact Angela Hake at (573) 522-1377 or angela.hake@dhe.mo.gov to

register (required) for the workshop of your choice. If there are no registered attendees for a location, the workshop will be cancelled. Please register at least five (5) days before the workshop.

PROPOSAL FORMAT AND REQUIREMENTS

All proposals should be written using the following order and headings. Your use of the order and headings provided below will ensure that proposal reviewers are better able to consistently evaluate all of the proposals. All forms are provided in Appendix E and are **required** unless otherwise stated. In addition to including a narrative that addresses the required components in this section, applicants are expected to follow Proposal Format and Requirements as outlined below. Please also see the scoring rubric located on pages 17-18, for further details.

- I. Proposal Cover Page (Form C81)
- II. Project Abstract (Form C82)
- III. Table of Contents
- IV. Narrative (See RFP pages 9-16) Please limit to twenty (20) pages.
 - A. Identification of Project Partners
 - 1. Three required partners
 - 2. Additional permissible partners
 - B. Description of Partnership Commitments
 - C. Description of Project Participants
 - D. Description of Efforts to Include Private School Participants
 - E. Specification of Project Design and Objectives
 - F. Description of Project Activities/Structure
 - G. Description of Information Dissemination Process
 - H. Description of Cooperation with the External Evaluation Team and Internal Evaluation Practices
- V. Proposal Appendices
 - A. Form C83 Budget Summary and Budget Justification
 - B. Form C84 Collaborative Planning Team Document
 - C. Form C85 Joint Effort Document
 - D. Form C86 Letter of Commitment: K-12 Partner (one form for each K-12 partner)
 - E. Form C87 Letter of Commitment: Higher Education Partner (for each higher education partner)
 - F. Form C88 Certificate of Assurances
 - G. Curricula vitae or resumes for key project personnel
 - 1. Document only relevant experiences
 - 2. Limit to two (2) pages per person
 - H. Form C89 Previous Project Outcomes must be submitted only if:
 - 1. One or more of the individuals having a *major role* in the proposed project previously received funds under the CBHE Eisenhower Grants program or Cycles 1-7 of the MDHE *Improving Teacher Quality Grant* program;

AND/OR

2. The proposed project is a continuation of a project that previously received funds under the CBHE Eisenhower Grants program or Cycles 1-7 of the MDHE *Improving Teacher Quality Grant* program.

PROPOSAL NARRATIVE (EXPLANATION AND INSTRUCTIONS)

Partners

Primary Project The authorizing federal legislation requires that professional development projects funded through the grant include *eligible partnerships*. Applicants must ensure that the narrative identifies the following three (3) statutory partners:

- A division or department that prepares teachers and school principals at an institution of higher education (IHE), public or independent, with a DESEapproved teacher education program
- A school or department of arts and sciences at a public or independent IHE
- At least one high-need school district (local educational agency). (See Appendix C for a list of eligible high-need school districts and charter schools.)

In addition, an institution of higher education must be designated as the lead fiscal agent.

A community college may be a principal partner only if the college has a Department of Elementary and Secondary Education (DESE)-approved program that prepares teachers. A list of community colleges with DESE-approved teacher education programs is available at

http://dese.mo.gov/divteachqual/teached/directory/jrcollegedrcty.pdf. If a community college is designated as the lead institution and/or fiscal agent for the grant, a four-year IHE must be the other higher education partner.

Additional **Partners**

The proposed project partnership may also include any or all of the following:

- Additional school district(s) (LEA)
- Additional elementary, middle, and/or high school(s)
- Additional school(s) of arts and sciences and/or the division(s) preparing teachers and principals within a higher education institution(s)
- Public charter school(s)
- Two-year college(s)
- Private elementary, middle, or high school(s)
- Educational service agency(ies)
- Nonprofit educational organization(s)
- Nonprofit cultural organization(s)
- Teacher organization(s)
- Principal organization(s)
- Business(es)

Partnership Commitments

Cycle-8 Improving Teacher Quality Grant projects are expected to demonstrate that:

1. The needs of the high-need school district(s) are identified and addressed by

- the proposed project.
- 2. Project content and methods are aligned with school district/building curriculum and classroom materials.
- 3. The involvement of all partners in the development of the proposed project is described.
 - a. Outline the specific commitments made by each partner.
 - b. Identify collaborative roles and responsibilities for each partner during the life of the project.
- 4. There is genuine collaboration between higher education <u>and</u> K-12 representatives in the planning, design, and implementation of the proposed projects.

Project Participants

Project participants can be the following:

- Teachers in grades Kindergarten to twelve (K-12)
 - O Primary participants should be teachers in high-need school districts with current math and/or science assignments or those with an interest in specializing to teach math and/or science. Participants from high-need school districts should account for at least 50% of the total number of participants in the project.
 - o Projects may also include teachers from non-partner schools.
 - Funded projects must provide opportunities for teachers from private schools to participate.
- Pre-service teachers and paraprofessionals may also be included as participants when the following respective conditions exist:
 - <u>Pre-service teachers</u> may participate in project activities but may not be supported by funds provided through this grant. Institutions with teacher preparation programs may use *Improving Teacher Quality Grant* funds for pre-service teacher training only if projects involve school-based teacher training programs that provide prospective teachers and beginning teachers with an opportunity to work under the guidance of experienced teachers and college faculty.
 - <u>Highly-Qualified Paraprofessionals</u> may be included as project participants if there is a mechanism to enable them to work with teachers in participating high-need school districts to obtain the education necessary for the paraprofessionals to become certified and licensed teachers.
- Administrators may be included as project participants. Recognizing that administrators can be the key element in the success of implementing project objectives in the school, participation by administrators should be deliberately pursued. Principals who are knowledgeable about science and math contents, state standards, and approaches to teaching science and math are more likely to provide leadership and commitment to ensure high quality instruction and learning of science and math sequences. Projects are permitted to offer an incentive for meaningful administrator participation. Meaningful participation is expected to equal at least half of the contact

hours required of teacher participants. Meaningful participation means that the principal is participating in ways similar to teacher participants. A principal only observing the project would not be considered to have meaningfully participated in the project.

 An amount up to \$500 may be included in the budget that will be used as an award to the administrator's school for follow-up activities that support the project and/or purchase of materials that will be used in the school to implement modules derived from the project.

Proposals should not only identify the proposed project's targeted participants but should also estimate their probability of participation and explain why these participants were selected. All projects are expected to have **no fewer than 20 teacher participants**. Any funded project expecting less than 20 participants will be reviewed for cost-effectiveness and will need approval from the grant coordinator before the project activities can be continued. Applicants are encouraged to secure firm commitments for teacher participation from high-need school districts. With appropriate personnel and project design, proposals may target larger numbers of participants.

Private School Participants

Federal law requires that projects provide the opportunity for nonprofit private K-12 teachers to participate in funded projects. This means that each project shall identify the nonprofit private schools that are located with the boundaries of the partner high need school district(s) and consult with staff of the nonprofit private schools concerning the design of and participation in the project. The goal is to notify the private schools of the existence of the project, inquire about their interest in working with the project, and, with interested schools, consult concerning the professional development needs of their teachers. Their needs, like the needs of the teachers in participating public schools, should be taken into consideration as the activities are designed, and the teachers at these schools should be considered eligible to become project participants.

Proposal narratives should describe the efforts made by project staff to include private school teachers in the planning process and as participants in the project. If no private schools wished to participate in the project this information should be included along with the description of the efforts that were made to include private school teachers.

Project Design and Objectives

Proposal narratives should describe the project's design in detail and emphasize how the project will achieve and produce results for **all** of the following Missouri objectives:

- Objective 1: Improve student achievement in targeted **mathematics and/or science content** areas.
- Objective 2: Increase teachers' knowledge and understanding of key concepts in *targeted mathematics and/or science content areas*.
- Objective 3: Improve teachers' pedagogical knowledge and practices that utilize

scientifically-based research findings and best practices in inquiry-based instruction.

Objective 4: Improve teachers' knowledge and skills in designing and implementing **assessment tools** and use of **assessment data** to

monitor the effectiveness of their instruction.

Objective 5: Improve **the preparation of pre-service teachers** through improvements in mathematics and/or science content and/or

pedagogy courses.

Additional objectives for the project should be clearly stated in the narrative and should identify measurable outcomes. Outcomes related to the five state objectives will be evaluated through collaboration with an external evaluation team.

The project design should be directly linked to the district/building improvement plans, the Missouri math and/or science Show-Me Standards and, when available, the most current Grade-Level Expectations (GLE) and/or Course-Level Expectations (CLE). The project design should also inform participants about how to align project content and pedagogical methods with district/building curriculum and classroom materials. Project directors are encouraged to review released items on past MAP tests. Released items are available at http://www.dese.mo.gov/divimprove/assess/Released_Items/riarchiveindex.html.

The project design should incorporate activities that utilize scientifically-based research on instructional strategies and best practices for professional development and for K-12 education. Project directors and/or instructors are expected to model research-based instructional strategies and best practices throughout the professional development project. Finally, the project design should integrate the utilization of technology in grade level appropriate ways.

Proposal narratives should explain the project's design in detail, which includes, but is not limited to:

- A description of the needs assessment process and baseline data used to determine the design and structure of the project.
- Discussing how teachers and other participants will be actively engaged over the life of the project and the potential for the project's **sustainability** beyond the end date of the grant.
- The number of contact hours per participant (minimum of 80 contact hours per project), including any follow-up sessions, and explain why the estimated number of contact hours is sufficient for learning, practice, and follow-up. Follow-up shall constitute at least a minimum of 20% of the total contact hours provided as part of the professional development program.
- Identifying the anticipated location of project activities and estimating the number of anticipated participants.
- Identifying the geographic area(s) within the state that projects are designed to serve.
- The number of students directly impacted by teacher participants (e.g.

- enrolled in classrooms, tutored, involved in student organizations, and/or other activities).
- A description of how each of the five state objectives will be achieved, including:
 - Measures and development of baseline data, and
 - o Realistic estimates of improvement.

Proposal narrative **should not** include a discussion of national needs in math and science education as reviewers will have extensive perspectives of national issues.

Project Activities/ Structure

Proposal narratives should clearly indicate the desired duration of the proposed Cycle-8 project and the expected accomplishments each year. Multi-year projects are expected to show specific value-added student learning in achieving the objectives of the project to justify its longer duration.

The MDHE reserves the right to negotiate modifications in project duration and/or content during the award process.

Please Note: For each year, proposals should describe the estimated dates or timelines for all proposed project activities and expected progress toward achieving the state's five objectives and any additional project objectives. The anticipated periods of Cycle-8 awarded projects are indicated below.

	One-Year	Two-Year	Three-Year	
	Award	Award	Award	
Total Period for	February, 2010 –	February, 2010 –	February, 2010 –	
Project Activities	June 30, 2011	June 30, 2012	June 30, 2013	

Information Dissemination Process

Proposal narratives should:

- Describe how participants will be given the opportunity to reflect on their new practices and to give other K-12 teachers and administrators, within the partner district(s) and schools, feedback on how participation in this professional development activity/experience affected their teaching practices and student learning.
- Explain how the project results that are useful to other K-12 teachers, school administrators, and higher education institutions will be made available on a <u>statewide</u> basis.
- Identify what strategies will be used to communicate project results to the education and math/science departments or divisions in the partnership's higher education institution(s), and explain the mechanism(s) that will be used to determine if courses/programs at the higher education institutions should be targeted for change.

Project activities and modules may be made public through website postings. Project directors are encouraged to share useful information from their projects at meetings of one of Missouri's math and/or science teachers' professional organizations, teacher education organizations, or other professional organizations.

Although the MDHE *Improving Teacher Quality Grant* will not support out-of-state travel for dissemination purposes, project personnel and others are encouraged to locate other funds to support trips to national meetings for dissemination.

Project Evaluation

Evaluation is an integral part of the professional development projects funded by ITQG. The sections below discuss the various aspects of evaluation in this program including the role of the external evaluator, project director responsibilities, evaluation reimbursement, and the evaluation narrative discussion components.

External Evaluation

The utilization of an *external evaluator* provides an analysis and useful data and information about each project and the collective impact of all projects. The Cycle-8 external evaluation contract will be awarded in the coming months.

External Evaluator Responsibilities

Members of the external evaluation team will discuss project goals and methods with leaders of each funded professional development project and will visit each project to observe instruction and conduct interviews with participating teachers and PD staff members. These observations, interviews, and discussions will inform the evaluation team's analysis related to all project objectives. The following table outlines the state's five objectives and other anticipated evaluation methods that will be used by the external evaluation team and the project directors:

	Missouri Objectives for All Projects	Anticipated Method(s) of Data Collection and Evaluation
Objective 1	Improve student achievement in targeted mathematics and/or science content areas.	 Teacher developed and administered pre/post-tests of targeted content MAP scores (gain in scores for targeted content) or other standardized tests
Objective 2	Increase teachers' knowledge and understanding of key concepts in targeted mathematics and/or science content areas.	 Project developed and administered pre/posts-tests of targeted content Teacher Evaluation Survey items
Objective 3	Improve teachers' pedagogical knowledge and practices that utilize scientifically-based research findings and best practices in inquiry-based instruction.	Classroom Practice survey Project administered observations
Objective 4	Improve teachers' knowledge and skills in designing and implementing assessment tools and use of assessment data to monitor the effectiveness of their instruction	 Teacher Evaluation Survey items Classroom Practices Survey

Objective 5	Improve the preparation of pre-service teachers through improvements in mathematics and/or science content and/or pedagogy courses.	Higher Education Impact Survey
Additional Project Objectives	Determined by project directors.	• Determined and implemented by project directors. The external evaluation team will be available for consultation.

Specifically, the external evaluation team will:

- Conduct a training workshop for project directors in order to disseminate information about the evaluation plan and to ensure uniformity in data collection strategies and evaluation techniques among projects.
- Assign a member of the evaluation team to work closely with each project.
- Provide an opportunity for project directors to meet with the evaluation team prior to the project's start.
- Ensure ongoing systematic *formative evaluations* and develop *summative evaluations* for funded projects.
- Determine what information will be collected and analyzed regarding participants from partner school district(s)/building(s).
- Measure the outcomes related to the five state objectives and any additional objectives, where possible and appropriate for individual projects and for all projects combined.
- Submit a final report to the MDHE by November 30th, 2011 and subsequent years of multi-year projects.
- Present an oral report to the public highlighting findings regarding individual and combined PD projects, and the implications to Missouri's ITQG goals and priorities.

Project Directors' Evaluation Responsibilities Project directors are expected to complete the following tasks:

- Secure assurances that the external evaluation team will have access to confidential data from both the K-12 and higher education partners for reporting and evaluation purposes.
- Schedule time during workshops and follow-up sessions for the evaluation team to conduct interviews without interfering in participants' learning,
- Guarantee the confidentiality of data.
- Report information for every participant (Participant Data Form) by May 31, 2010 before the beginning of project; the participant data form will be submitted again no later than October 15, 2010; a final submission of the participant data form will be submitted no later than July 31, 2011. These forms will be submitted to the grant coordinator.
- Administer content pre- and post- tests to teacher participants.
 - o Both short-term and long-term post-tests are required to measure the

content knowledge gained and retained throughout the life of the project.

- Collect and submit teacher and student pre- and post-test scores and/or summarized results related to the math/science content of the individual project.
- Regularly encourage participants to complete all survey instruments provided by the external evaluation team.

Evaluation Narrative Discussion Components

With regard to evaluation issues, proposal narratives should:

- Discuss how the project will meet external evaluation obligations.
- Specify how, when, and by whom the content pre- and post-tests (specific to individual projects) will be administered to participants and students.
- Describe how the project will provide evidence of improvement of teacher participants' pedagogical knowledge and use of *scientifically-based research* best practices, including inquiry-based instruction.
- Discuss school district(s)/building(s) commitments to conduct math and/or science standardized testing or other math/science student assessments.
- Indicate how the project's impact on math and/or science content delivery or pedagogy at the partnership's higher education institutions might be measured.
- Describe the value-added for multi-year projects.

Evaluation Reimbursement

The external evaluator will first request reimbursement for evaluation expenditures from the project director's institution during the life of the project. Projects are then authorized to make reimbursement requests to MDHE for external evaluation fees. The external evaluation reimbursements may be submitted after the project end date of June 30, 2011 and will not be considered as 1 of the 3 requests submitted during the life of the project.

Evaluation Summit

This one-day meeting, in December 2011, will showcase the external evaluation report for ITQG professional development projects funded during Cycle-8. Project staff and selected participants from each project are strongly encouraged to attend.

PROPOSAL SCORING RUBRIC

Please use this rubric in conjunction with pages 8-16, 21-24, and 39-43 to ensure that proposals are completed in the correct format and provide all information requested in the RFP.

Commitment (10 points)

- Clearly identifies three qualifying statutory project partners and any additional partners
- Describes how each primary and any additional partners will contribute to the success of the project by outlining specific commitments

Collaboration and Design (45 points maximum)

- Signed Joint Effort Form
- Describes/documents how primary school district partner needs were determined
- Describes efforts to include private school participants
- Explains the project's design in detail
 - Description of project activities
 - Location and timeline for the duration of the project
 - o How participants will be actively engaged throughout the year
 - Number of contact hours per participant
 - o Specific Show-me Standards, GLEs, and/or CLEs addressed
 - o Alignment with school district/building improvement plans
 - Incorporation of instructional technology
- Describes how each of the five state objectives will be achieved
 - o Measures and development of baseline data
 - o Realistic estimate of improvement

Participants (10 points)

- Identifies grade level focus
- Identifies number and type of credit hours to be provided by an IHE (if applicable)
- Identifies the anticipated number of participants from each school district partner
- Identifies the anticipated number of participants directly and indirectly impacted
- Discusses meaningful participation of principals if proposal includes administrators in the project

Sustainability (5 points)

• Describes realistic potential for sustainability beyond the project end date

Dissemination (10 points)

- Describes how teachers will inform colleagues of their experiences in and results from this project
- Describes how project personnel will inform colleagues of the results of this project
- Describes how results of project will be made available to other K-12 teachers, administrators, and higher education institutions on a statewide basis.

Evaluation (20 points)

• Describes cooperation with evaluation team

- Provides assurances of access to data from K-12 and higher education partners
- Developed a well designed assessment plan to evaluate project effectiveness
- Discusses the administration of pre- and post- tests

Budget (20 points)

- Personnel costs are reasonable and do not exceed 35% of the total grant request
- Matching funds equal at least 20% of the total grant request
- No one partner benefits from more than 50% of the grant request\
- Budget form is prepared correctly and is free of errors.
- Budget justification adequately explains/supports budget line items

Qualitative Evaluation (10 points)

- Overall significance and potential impact of project.
- Overall clarity and organization of proposal.

Bonus Points (10 points maximum)

- Extent to which *underrepresented and underserved students* will benefit from the proposed project
- More than 75% of the anticipated participants are from a high-need school district
- Projects that focus on grades K-3 or 9-12
- Incorporation of additional core subjects.

DEADLINES, SUBMISSION PROCESS, AND REVIEW

Intent to Apply

The Intent to Apply form (Appendix B – Form C80) is due from each project director that intends to submit a complete proposal. The form is to <u>arrive</u> at the MDHE by 4:00pm on Friday, November 6, 2009.

Deadline Date

Final proposals are to <u>arrive</u> at the MDHE on Friday, December 11, 2009, by 4 p.m.

Endorsement

Each proposal submitted shall be signed by the sponsoring institution's chief executive officer or a specifically designated representative for grant applications. The endorsement constitutes a commitment on the part of the institution to support the project. When two or more eligible institutions collaborate on a proposal, each institution shall submit an endorsement; however, only one of the institutions should be designated as the custodian of the grant funds. An eligible institution may endorse more than one proposal.

Proposal Submission Instructions

Please adhere to the following instructions when submitting your proposal:

- Submit proposal beginning with cover page (Appendix E Form C81) and abstract (Form C82)
- Limit narrative to twenty (20) double-spaced pages:
 - o Use a font equivalent to 12-point Times New Roman
 - O Use 1-inch margins on standard 8 ½ x 11-inch paper
 - o Paginate beginning with the cover page
- Provide one (1) electronic copy of the proposal in Microsoft Office formatting sent as (an) attached file(s) to bj.white@dhe.mo.gov. The electronic copy must also be received by Friday, December 11, 2009, by 4 p.m. Submission of only the electronic copy will not suffice as the completed proposal.
 - o Signatures are not required on the electronic copy.
- Provide six (6) hard copies of the proposal by Friday, December 11, 2009, by 4 p.m. One (1) of the hard copies should be unbound and unstapled.
 Mail hard copies to:

Mr. B.J. White, ITQG Coordinator Missouri Department of Higher Education 3515 Amazonas Drive Jefferson City, MO 65109-6821

Grant Coordinator Review

We encourage applicants to submit **draft** proposals and budgets **prior** to the submission deadline for early review by the grant coordinator. The grant coordinator is not the primary reviewer but is available to review the draft proposal for areas that might enhance the proposal, or correct errors, particularly in the budget area.

In order that the grant coordinator will have adequate time to complete the early reviews, please submit your proposals, electronically, **no later than November 25**,

2009 to Mr. B.J. White at <u>bj.white@dhe.mo.gov</u>. Proposals submitted for early review after November 25, 2009 may not be reviewed due to time constraints. Early submissions will be reviewed in the order they are received.

Late Proposals

Proposals that are late or incomplete, that involve activities outside of program guidelines or the appropriate time frame, or that do not include the required partners will NOT be reviewed.

Review Process

A panel of qualified representatives with expertise in math, science, and/or education will review and rate proposals and make recommendations for funding to the MDHE. The MDHE will have final authority on funding decisions for both one-year and multi-year projects. For more information on proposals scoring please see the scoring rubric on pages 17-18.

Equitable Geographic Distribution of Grants

While the MDHE determines proposals to be funded and the amount funded, the MDHE must also distribute grants equitably by geographic area within the state. This means that the MDHE must consider the location of the school districts served by a project and take into account school districts potentially served by other proposed projects and those served by existing projects.

Announcement of Awards

Awards will be announced on or about February 15, 2010, and are subject to the availability of federal funds. An institution or partnership with a grievance regarding the awards for this grant cycle must make its intent to appeal known to the MDHE grant coordinator within 10 working days of the announcement of awards. Further information concerning the grievance process is available from the grant coordinator.

If enough quality applications are not received, the MDHE reserves the right to reopen the competition.

GRANT ADMINISTRATION AND REGULATIONS

Contracts

Every lead institution within a partnership receiving funds from the MDHE *Improving Teacher Quality Grants* program is required to sign a contract. This contract obligates the project directors and their institutions or partnerships to follow program administration regulations.

The grant project director is the MDHE point of contact for project-awarded grants in this program. Therefore, it is incumbent on the project director to assume responsibility for all administrative matters related to the grant, including – but not limited to – coordinating all financial details, completing forms, and assuring that all requirements and guidelines are followed. In addition, if the institution has an office that handles grants, e.g. a Sponsored Programs Office; the project director must provide their contact information so they can be properly informed of administrative matters.

Use of Funds

Awarded funds may be used for:

- Project personnel and instructional costs.
 - Total personnel costs must not exceed 35% of the total requested funding.
- Participant stipends and materials.
- In-state travel expenses.
- Other expenses related to the project.

Matching funds must equal at least 20% of the total budget request.

No single partner may benefit from more than 50% of the grant award.

No individual may receive more than 1% of the total grant request if that individual is participating in more than one grant.

Awarded funds may not be used for Capital equipment purchases. Capital equipment is an item that cost \$5,000 or more and have a useful life of more than 1 year.

Stipends

If a project provides a stipend to teacher participants it must be for non-contracted time only. Teachers may not be given a stipend for time that they are also being paid by their school or district. For example, if a project holds a follow-up session during the school day the teachers may not receive a stipend for their contracted hours during which they were attending the follow-up session.

Substitute Reimbursement

If a project requires that a teacher attends a project activity during the school day during which he or she would have been teaching, the project may reimburse the school for the cost of the substitute teacher.

Federal regulations prohibit project funds from being the only source of substitute pay. To this end, a project may only reimburse a school or district up to 90% of

the daily cost of a substitute, when a teacher is absent from the classroom for a project activity using project funds. Matching funds may be used to cover the rest of the cost of a substitute.

Non-public schools/districts may not be reimbursed for the cost of a substitute.

Reporting and Budget Related Deadlines for 1-Year Funded Projects

The following table lists the deadlines for reports, completion of grant activities requiring funds, and reimbursement requests for PD projects.

Date	Event
October 15, 2010	Cycle-8 progress reports are due at the MDHE.
October 31, 2010	First request for reimbursement is due. The first request will be reimbursement for expenses through September 30, 2010.
April 30, 2011	Second request for reimbursement is due. The second request will be reimbursement for expenses from October 1, 2010 through March 31, 2011.
June 30, 2011	Completion of all project activities requiring funds.
July 31, 2011	Cycle-8 final project report due at the MDHE.
August 15, 2011	Final reimbursement requests due. This final request will be reimbursement for expenses from April 1, 2011 through June 30, 2011. Requests received after August 15 will not be reimbursed.

Any request for a change in start date or end date must be submitted in writing to the MDHE for approval at least two weeks in advance of any change.

Progress Reports

The progress report, which must be submitted by October 15, serves three purposes:

- Provides information beyond that contained in the external evaluator's *formative evaluation*. Project directors should discuss any project activities that have been completed or accomplishments that have been achieved that were not included in the external evaluator's formative report.
- Discusses the project's progress toward the attainment of state and individual project objectives.
- Outlines, if appropriate, any project challenges or unmet expectations.

The progress report narrative should not exceed ten (10) typed pages excluding attachments.

Final and Annual Reports

The Cycle-8 year 1 final reports for one-year projects and annual reports for multiyear projects should take a narrative form and should not exceed twenty-five (25) pages, excluding attachments. The guidelines for the final report will be given to the project directors by April 1, 2011.

Accounting and Auditing Procedures

The lead institution in the partnership is responsible for:

- Administering the grant received through the MDHE *Improving Teacher Quality Grant* program, including continuation grants, through a separate account—shifting funds between different MDHE *Improving Teacher Quality Grant* cycles, including funds for multi-year projects, is NOT permitted.
- Sending the MDHE a copy of the complete audit report and any findings for each fiscal year in which grant monies were expended.
- Complying with all provisions of Form C88 Certificate of Assurances submitted with the grant proposal.

Requesting Funds

The award contract will indicate a start date and an end date for the project. **Expenses incurred outside the approved project start date and end date will not be reimbursed.**

The authorized institutional officer may request (up to three times per year as outlined in the "Deadlines for Funded Projects" section above, not including the reimbursement for the external evaluator) the reimbursement of funds by submitting an official "Cycle-8 Reimbursement Request for MDHE *Improving Teacher Quality Grants*" form to be made available on the MDHE website. **Reimbursement request forms received after August 15, 2011 will not be reimbursed.** Additionally, the final one third of annual project funds will not be released until the final report has been received by the MDHE.

Re-Allocating Funds in the Budget

Any changes in the personnel budget must be justified in writing and in advance to the MDHE for approval. For non-personnel expenses, re-allocations of funds between budget items may be done at the discretion of the project director and the recipient institution/partnership if the sum of all re-allocated funds is less than 10% of the project's yearly non-personnel budget. However, all such changes must be tracked and documented in writing to the MDHE prior to the final reimbursement request for the project.

Number of Participants and Students Impacted

The amount of the award is based in part on the projected number of participants and the number of students who will be impacted by the project. If these numbers are less than anticipated, it is expected that the portion of the grant related to participant expenditures will be reduced accordingly. If participant enrollment is less than 75 percent of the level for which the grant was awarded, the MDHE's approval is required before proceeding with project expenditures and activities.

The number of students impacted by teachers should include all students that teacher participants teach in the classroom as well as other students tutored outside of class time. For an administrator, the number of students impacted is the student population of the school or district, as appropriate.

Other Program Compliance Requirements

Audit Checklist and 50% Rule Certification Form

The Compliance Audit Checklist and 50% Rule Certification Form must be submitted with the final reimbursement request. These forms will be available on the MDHE website.

Unused Materials

Unused materials and equipment purchased for the project must support partner schools. In the event that participants leave the district or the profession, the materials and equipment must remain in the partner school or district.

Changes in Grant Personnel

The MDHE must *approve* any personnel changes at the project director or codirector levels. The MDHE should be *notified* of other personnel changes.

Monitoring and Site Visits (EDGAR 80.40(a))

During the time period covered by the award, one or more members of the external evaluation team will be visiting the project in consultation with the project director. The coordinator of the MDHE *Improving Teacher Quality Grants* program or another representative of the MDHE will also visit project sites to ensure that progress is being made toward meeting objectives.

Attribution

Program advertisement brochures, written materials distributed to participants, and all disseminated materials must bear the following acknowledgement (with the appropriate figures/numbers inserted):

"Funds for this project were provided by a grant from Title II, Part
A, of the Improving Teacher Quality Grants program administered
by the Missouri Department of Higher Education. The total costs of
the project were financed with \$ (%) in federal funds and
\$ (%) from non-governmental sources."

Copyrights and Patents

Copyrights, patents, and other proprietary interests resulting from the grant activities are governed by applicable federal regulations and local institutional policies.

RFP APPENDICES

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APPENDIX A

DEFINITIONS OF IMPORTANT TERMS AND ACRONYMS

Definitions of Important Terms

CFDA: (Catalog of Federal Domestic Assistance) A directory which organizes and categorizes federal assistance programs into a uniform and standardized system.

Core Academic Subjects: English, reading or language arts, math, science, foreign languages, civics and government, economics, arts, history, or geography.

EDGAR: The Education Department General Administrative Regulations. A copy of the regulations can be seen at http://www.ed.gov/policy/fund/reg/edgarReg/edgar.html.

Eligible Partnership: An affiliation of a private or public institution of higher education and the division of the institution that prepares teachers; a school of arts and sciences at a higher education institution; and a high-need school district. These partners are statutorily required.

External Evaluator: An individual or team, selected by the Missouri Department of Higher Education through a competitive process, that uses formative and summative methods of evaluation to analyze the effectiveness of all Cycle-8 MDHE *Improving Teacher Quality Grant* funded projects.

Formative Evaluation: A method of judging the effectiveness of a program while the program activities are happening in order to obtain feedback that can be used to improve the program or activities. Formative evaluation focuses on the processes by which the activities are conducted.

High-Need School District: A school district that either serves no fewer than 10,000 children from families with incomes below the poverty line or has no less than 20 percent of the children served by the district from families with incomes below the poverty line <u>and</u> has either a high percentage of teachers who are not teaching in the academic subjects or grade levels in which they were trained to teach or has a high percentage of teachers with emergency, provisional, or temporary certification or licensing.

Highly Qualified Paraprofessional: The term highly qualified paraprofessional means a paraprofessional who has not less than 2 years of:

- experience in a classroom; and
- postsecondary education or demonstrated competence in a field or academic subject for which there is a significant shortage of qualified teachers.

Highly Qualified Teacher:

- 1) The term "highly qualified teacher," when used with respect to any public elementary school or secondary school teacher teaching in Missouri, means
 - the teacher has obtained full state certification as a teacher (including certification obtained through alternative routes) or has passed the state teacher licensing examination and holds a license to teach in Missouri, except that when the term is used with respect to any teacher teaching in a public charter school, the term means that the teacher meets the certification or

- licensing requirements set forth in Missouri's public charter school law; and
- the teacher has not had certification or licensure requirements waived on an emergency, temporary, or provisional basis.
- 2) When the term "highly qualified teacher" is used with respect to
 - a) an elementary school teacher who is new to the profession, it means that the teacher has met the requirements of paragraph (1) above, and
 - holds at least a bachelor's degree
 - has demonstrated, by passing a rigorous state test, subject knowledge and teaching skills in reading, writing, math, and other areas of the basic elementary school curriculum (which may consist of passing a state-required certification or licensing test(s) in these core areas).
 - b) a middle school or secondary school teacher who is new to the profession, it means that the teacher has met the requirements of paragraph (1) above, holds at least a bachelor's degree, and has demonstrated a high level of competency in each of the academic subjects in which the teacher teaches by:
 - passing a rigorous state academic subject test in each of the academic subjects in which the teacher teaches (which may consist of a passing level of performance on a state-required certification or licensing test(s) in each of the academic subjects in which the teacher teaches), or
 - successful completion, in each of the academic subjects in which the teacher teaches, of an academic major, a graduate degree, coursework equivalent to an undergraduate academic major, or advanced certification or credentialing.
- 3) When the term "highly qualified teacher" is used with respect to an elementary, middle, or secondary school teacher who is not new to the profession, it means that the teacher has met the requirements of paragraph (1) above, holds at least a bachelor's degree, and
 - a) has met the applicable standard in the clauses of subparagraph (B), which includes an option for a test, or
 - b) demonstrates competence in all the academic subjects in which the teacher teaches based on a high, objective, uniform state standard of evaluation that:
 - is set by Missouri for both grade-appropriate, academic, subject-matter knowledge and teaching skills;
 - is aligned with challenging state academic content and student academic achievement standards and has been developed in consultation with core content specialists, teachers, principals, and school administrators;
 - provides objective, coherent information about the teacher's attainment of core content knowledge in the academic subjects in which a teacher teaches;
 - is applied uniformly to all teachers in the same academic subject and the same grade level throughout the state;
 - takes into consideration, but is not be based primarily on, the time the teacher has been teaching in the academic subject;
 - is made available to the public upon request; and
 - may involve multiple objective measures of teacher competency.

Major Role: Having key responsibilities such as those of a project director, co-director, or consultant, or it may also be defined in terms of the amount of money received in compensation from the grant.

Scientifically-Based Research: The term "scientifically-based research" means research that involves the application of rigorous, systematic, and objective procedures to obtain reliable and valid knowledge relevant to education activities and programs and includes research that:

- 1. employs systematic, empirical methods that draw on observation or experiment;
- 2. involves rigorous data analyses that are adequate to test the stated hypotheses and justify the general conclusions drawn;
- 3. relies on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;
- 4. is evaluated using experimental or quasi-experimental designs in which individuals, entities, programs, or activities are assigned to different conditions, with appropriate controls to evaluate the effects of the condition of interest and with a preference for random-assignment experiments or other designs to the extent that those designs contain within-condition or across-condition controls;
- 5. ensures that experimental studies are presented in sufficient detail and clarity to allow for replication or, at a minimum, to offer the opportunity to build systematically on their findings; and
- 6. has been accepted by a peer-reviewed journal or approved by a panel of independent experts through a comparably rigorous, objective, and scientific review.

Summative Evaluation: A method of judging the effectiveness of a program at the end of the program activities. Summative evaluation focuses on the outcomes of program activities.

Targeted math and/or science content areas: The focus of knowledge content and pedagogical strategies for Cycle-8 is math or science or the integration of these two fields. The knowledge content must be related to national and state standards.

Underrepresented students: Members of historically disadvantaged groups, usually characterized as belonging to a minority or ethnic group or other category of persons who have experienced discrimination and are specifically protected by anti-discrimination statutes. Minority groups include African Americans, Hispanics, American Indian or Alaskan Native, Asians, and Pacific Islanders.

Underserved students: Students having one or more of the following characteristics: disabled, poor, minority-born, homeless, or unemployed; underserved students may include migrant workers, refugees, and persons living in rural/remote areas or other underserved regions of the state. Underserved populations are often difficult to reach, either physically or by the sheer force of circumstances.

ACRONYMS

CBHE – Coordinating Board for Higher Education

CD – Compact Disc

CLE – Course-Level Expectation

DESE – (Missouri) Department of Elementary and Secondary Education

GLE – Grade-Level Expectation

IHE – Institution of Higher EducationITQG – Improving Teacher Quality Grant

LEA – Local Educational AgencyMAP – Missouri Assessment Program

MDHE – Missouri Department of Higher Education

METS – Mathematics, Engineering, Technology and Science

NCLB – No Child Left Behind

OMB – Office of Management and Budget SAHE – State Agency for Higher Education

RFP – Request for Proposal

USDE – United States Department of Education

Appendix B

Form C80 – Intent to Apply

Due November 6, 2009 by 4:00 pm.

Please complete the form below and return to:

Mr. B.J. White, ITQG Coordinator (address provided on RFP Cover)
THIS FORM IS AVAILABLE ONLINE AT www.dhe.mo.gov/teacherquality.shtml.

Project Title (not to exc		SEE OILEILE III www.dic.iiio	gov/teacherquarity.shtm.
Troject Title (not to exc	ceed 20 Words)		
1. Name of Lead Highe	er Education Institution		
	Name	Title	
		Please specify co	ollege/department (e.g. Professor, Chemistry)
2. Project Director from Lead Higher Education	Address		Telephone Number
Institution	E-mail Address		
	Signature		Date
	Name	Title	
3. Co-Director(s)		Please specify college/department or	school level (elem. or middle) or subject area
(Information for additional co- directors may be entered in	Address		Telephone Number
the Abstract Form)	E-mail Address		
1 Offin)	Signature		Date
4. Grade Level			
5. Content Area			
6. Length	☐ One Year 2010-2	2011 □ Two Years 2010-2012 □	Three Years 2010-2013
7. Planned School District Partners			

Please attach a brief description of the proposed project (no more than 300 words, single-spaced).

APPENDIX C

HIGH-NEED MISSOURI SCHOOL DISTRICTS

Determination of High-Need School Districts

The *No Child Left Behind Act* focuses on high-need school districts. The federal definition of high-need addresses issues of poverty and of teacher quality because these issues have been most closely linked to low student performance. In Missouri, high-need eligibility adopts federal standards for poverty level <u>and</u> district-level data on percent of course taught by highly qualified teachers. Local school districts must meet both criteria to be considered high-need.

Districts with 10,000 students or 20% of students living in poverty and with less than 100% of courses taught by highly qualified teachers are considered high-need for Cycle-8.

The school districts, listed below, and any schools within these districts are eligible for statutory partnership in Cycle-8 of the MDHE *Improving Teacher Quality Grants* Program

	District ID	School District	County
1	001092	ADAIR CO. R-II	Adair
2	075087	ALTON R-IV	Oregon
3	093120	APPLETON CITY R-II	St. Clair
4	047062	ARCADIA VALLEY R-II	Iron
5	061150	ATLANTA C-3	Macon
6	055110	AURORA R-VIII	Lawrence
7	034124	AVA R-I	Douglas
8	077101	BAKERSFIELD R-IV	Ozark
9	007122	BALLARD R-II	Bates
10	103128	BELL CITY R-II	Stoddard
11	047064	BELLEVIEW R-III	Iron
12	103135	BERNIE R-XIII	Stoddard
13	094076	BISMARCK R-V	St. Francois
14	027055	BLACKWATER R-II	Cooper
15	103131	BLOOMFIELD R-XIV	Stoddard
16	084001	BOLIVAR R-I	Polk
17	017124	BOSWORTH R-V	Carroll
18	106001	BRADLEYVILLE R-I	Taney
19	013054	BRECKENRIDGE R-I	Caldwell
20	058112	BROOKFIELD R-III	Linn

058107	BUCKLIN R-II	Linn
090077	BUNKER R-III	Reynolds
007129	BUTLER R-V	Bates
107155	CABOOL R-IV	Texas
041001	CAINSVILLE R-I	Harrison
042117	CALHOUN R-VIII	Henry
061157	CALLAO C-8	Macon
035093	CAMPBELL R-II	Dunklin
056015	CANTON R-V	Lewis
078012	CARUTHERSVILLE 18*	Pemiscot
005123	CASSVILLE R-IV	Barry
090075	CENTERVILLE R-I	Reynolds
094086	CENTRAL R-III	St. Francois
022088	CHADWICK R-I	Christian
067061	CHARLESTON R-I*	Mississippi
023101	CLARK CO. R-I	Clark
035097	CLARKTON C-4	Dunklin
111087	CLEARWATER R-I	Wayne
015003	CLIMAX SPRINGS R-IV	Camden
042124	CLINTON	Henry
008111	COLE CAMP R-I	Benton
	090077 007129 107155 041001 042117 061157 035093 056015 078012 005123 090075 094086 022088 067061 023101 035097 111087 015003 042124	090077 BUNKER R-III 007129 BUTLER R-V 107155 CABOOL R-IV 041001 CAINSVILLE R-I 042117 CALHOUN R-VIII 061157 CALLAO C-8 035093 CAMPBELL R-II 056015 CANTON R-V 078012 CARUTHERSVILLE 18* 005123 CASSVILLE R-IV 090075 CENTERVILLE R-I 094086 CENTRAL R-III 022088 CHADWICK R-I 067061 CHARLESTON R-I* 023101 CLARK CO. R-I 035097 CLARKTON C-4 111087 CLEARWATER R-I 015003 CLIMAX SPRINGS R-IV 042124 CLINTON

42 07800 43 07508 44 01308 45 10404 46 02810 47 02810 48 02900	COUCH R-I COWGILL R-VI CRANE R-III CRAWFORD CO. R-I CRAWFORD CO. R-II DADEVILLE R-II	Pemiscot Oregon Caldwell Stone Crawford Crawford
44 01305 45 10404 46 02810 47 02810	COWGILL R-VI CRANE R-III CRAWFORD CO. R-I CRAWFORD CO. R-II DADEVILLE R-II	Caldwell Stone Crawford
45 10404 46 02810 47 02810	CRANE R-III CRAWFORD CO. R-I CRAWFORD CO. R-II DADEVILLE R-II	Stone Crawford
46 02810 47 02810	01 CRAWFORD CO. R-I 02 CRAWFORD CO. R-II 02 DADEVILLE R-II	Crawford
47 02810	02 CRAWFORD CO. R-II 02 DADEVILLE R-II	
	DADEVILLE R-II	Crawford
48 02900		
1		Dade
49 03009		Dallas
50 07800		Pemiscot
51 03309		Dent
52 09109		Ripley
53 07710	O3 DORA R-III	Ozark
54 01804	FAST CARTER CO. R-II	Carter
55 07309	99 EAST NEWTON CO. R-VI	Newton
56 0670	55 EAST PRAIRIE R-II	Mississippi
57 02000	2 EL DORADO SPRINGS R-I	I Cedar
58 06610	2 ELDON R-I	Miller
59 08400	2 FAIR PLAY R-II	Polk
60 04614	FAIRVIEW R-XI	Howell
61 11210)1 FORDLAND R-III	Webster
62 06207	72 FREDERICKTOWN R-I	Madison
63 0531°	2 GASCONADE C-4	Laclede
64 07207	73 GIDEON 37	New Madrid
65 09712	27 GILLIAM C-4*	Saline
66 04100	04 GILMAN CITY R-IV	Harrison
67 00610	3 GOLDEN CITY R-III	Barton
68 09907	78 GORIN R-III	Scotland
69 03309	GREEN FOREST R-II	Dent
70 02900	04 GREENFIELD R-IV	Dade
71 11108		Wayne
72 08400		Polk
73 1141		Wright
74 07800		Pemiscot
75 0421°		Henry
76 04300		Hickory
77 04807		Jackson
78 03509		Dunklin

		T	
79	106005	HOLLISTER R-V	Taney
80	107152	HOUSTON R-I	Texas
81	084004	HUMANSVILLE R-IV	Polk
82	104041	HURLEY R-I	Stone
83	066107	IBERIA R-V	Miller
84	047065	IRON CO. C-4	Iron
85	074195	JEFFERSON C-123	Nodaway
86	096104	JENNINGS*	St. Louis
87	046137	JUNCTION HILL C-12	Howell
88	048078	KANSAS CITY 33*	Jackson
89	035102	KENNETT 39	Dunklin
90	013062	KINGSTON 42	Caldwell
91	110014	KINGSTON K-14	Washington
92	052096	KNOX CO. R-I	Knox
93	080118	LA MONTE R-IV	Pettis
94	061154	LA PLATA R-II	Macon
95	053111	LACLEDE CO. R-I	Laclede
96	093123	LAKELAND R-III	St. Clair
97	040104	LAREDO R-VII	Grundy
98	042118	LEESVILLE R-IX	Henry
99	054045	LEXINGTON R-V	Lafayette
100	008106	LINCOLN R-II	Benton
101	058106	LINN CO. R-I	Linn
102	059114	LIVINGSTON CO. R-III	Livingston
103	082108	LOUISIANA R-II	Pike
104	077104	LUTIE R-VI	Ozark
105	069108	MADISON C-3	Monroe
106	035092	MALDEN R-I	Dunklin
107	097119	MALTA BEND R-V	Saline
108	114116	MANES R-V	Wright
109	097129	MARSHALL	Saline
110	060077	MCDONALD CO. R-I	McDonald
111	004110	MEXICO 59	Audrain
112	007121	MIAMI R-I	Bates
113	069104	MIDDLE GROVE C-1	Monroe
114	105124	MILAN C-2	Sullivan
115	088081	MOBERLY	Randolph

116	440	005400	MONETT D.I.	Dawn
118 071092 MORGAN CO. R-II Morgan 119 044083 MOUND CITY R-II Holt 120 114114 MOUNTAIN GROVE R-III Wright 121 055108 MT. VERNON R-V Lawrence 122 091091 NAYLOR R-II Ripley 123 012108 NEELYVILLE R-IV Butler 124 073108 NEOSHO R-V Newton 125 108142 NEVADA R-V Vernon 126 045076 NEW FRANKLIN R-I Howard 127 081095 NEWBURG R-II Phelps 128 074187 NODAWAY-HOLT R-VIII Nodaway 129 017126 NORBORNE R-VIII Carroll 130 096109 NORMANDY* St. Louis 131 031118 NORTH DAVIESS R-III Daviess 132 041003 NORTH PEMISCOT CO. R-I Pemiscot 133 078001 NORTH PEMISCOT CO. R-I Pemiscot 134 033094 NORTH WESTERN R-I	116	005128	MONETT R-I	Barry
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151 085044 RICHLAND R-IV Pulaski 152 041005 RIDGEWAY R-V Harrison	149	023096	REVERE C-3	Clark
152 041005 RIDGEWAY R-V Harrison	150	007124		
	151	085044	RICHLAND R-IV	Pulaski
153 091095 RIPLEY CO. R-III Ripley	152	041005	RIDGEWAY R-V	Harrison
	153	091095	RIPLEY CO. R-III	Ripley

154	091093	RIPLEY CO. R-IV	Ripley
155	072066	RISCO R-II New Mad	
156	096111	RIVERVIEW GARDENS#	St. Louis
157	093121	ROSCOE C-1	St. Clair
158	033090	SALEM R-80	Dent
159	049140	SARCOXIE R-II	Jasper
160	098080	SCHUYLER CO. R-I	Schuyler
161	100062	SCOTT CO. CENTRAL	Scott
162	035098	SENATH-HORNERSVILLE C-8	Dunklin
163	112103	SEYMOUR R-II	Webster
164	102085	SHELBY CO. R-IV	Shelby
165	005127	SHELL KNOB 78	Barry
166	100063	SIKESTON R-6	Scott
167	034121	SKYLINE R-II	Douglas
168	097130	SLATER	Saline
169	041002	SOUTH HARRISON CO. R-II	Harrison
170	078005	SOUTH PEMISCOT CO. R-V	Pemiscot
171	090076	SOUTHERN REYNOLDS CO. R-II Reyno	
172	035099	SOUTHLAND C-9	Dunklin
173	059113	SOUTHWEST LIVINGSTON CO. R-I	Livingston
174	005121	SOUTHWEST R-V	Barry
175	115115	ST. LOUIS CITY#	-
176	028103	STEELVILLE R-III	Crawford
177	020001	STOCKTON R-I	Cedar
178	015001	STOUTLAND R-II	Camden
179	107153	SUMMERSVILLE R-II	Texas
180	085043	SWEDEBORG R-III	Pulaski
181	077100	THORNFIELD R-I	Ozark
182	040107	TRENTON R-IX	Grundy
183	031122	TRI-COUNTY R-VII	Daviess
184	012110	TWIN RIVERS R-X	Butler
185	018050	VAN BUREN R-I	Carter
186	004109	VAN-FAR R-I	Audrain
187	055111	VERONA R-VII	Lawrence
188	008107	WARSAW R-IX	Benton
189	096115	WELLSTON+ St. Louis	
190	070092	WELLSVILLE MIDDLETOWN R-I	Montgomery
191	046134	WEST PLAINS R-VII	Howell

192	094087	WEST ST. FRANCOIS CO. R-IV	St. Francois
193	088080	WESTRAN R-I	Randolph
194	043002	WHEATLAND R-II	Hickory
195	005120	WHEATON R-III	Barry
196	046131	WILLOW SPRINGS R-IV	Howell
197	009080	WOODLAND R-IV	Bollinger
198	009079	ZALMA R-V	Bollinger

^{*} District had provisional accreditation status as of July 6, 2009.

High-Need Charter Schools

	Charter ID	High-Need Charter School	County
199	048914	ACADEMIE LAFAYETTE	Jackson
200	048908	ACADEMY OF KANSAS CITY	Jackson
201	048909	ALLEN VILLAGE	Jackson
202	048902	ALTA VISTA CHARTER SCH	Jackson
203	048911	B. BANNEKER ACADEMY	Jackson
204	048916	BROOKSIDE CHARTER SCH.	Jackson
		CONSTRUCTION CAREERS	
205	115901	CENTER	St. Louis City

206	048912	DELLA LAMB ELEM.	Jackson
207	048917	DERRICK THOMAS ACADEMY	Jackson
208	048903	DON BOSCO EDUCATION CTR.	Jackson
209	115904	ETHEL HEDGEMAN LYLE ACADEMY	St. Louis City
210	048905	GENESIS SCHOOL INC.	Jackson
211	048913	GORDON PARKS ELEM	Jackson
212	048904	HOGAN PREPARATORY ACADEMY	Jackson
040	445007	IMAGINE ACAD. ACADEMIC	Ot I avia Oite
213	115907	SUCCESS	St. Louis City
214	115909	IMAGINE ACADEMY ES AND MATH	St. Louis City
215	115908	IMAGINE ACADEMY OF CAREERS St. Louis	
216	048919	IMAGINE REN ACAD ENV SCI & MA Jackson	
217	048918	KIPP: ENDEAVOR ACADEMY Jackson	
218	048910	LEE A. TOLBERT COM. ACADEMY Jackson	
219	115902	LIFT FOR LIFE ACADEMY St. Loui	
220	115905	PAIDEIA ACADEMY St. Louis	
221	048915	SCUOLA VITA NUOVA Jackson	
222	115903	ST. LOUIS CHARTER SCHOOL St. Louis	
223	115910	THE CAN! ACADEMIES-ST. LOUIS St. Louis	
224	048901	UNIVERSITY ACADEMY Jackson	
		URBAN COM. LEADERSHIP	
225	048907	ACADEMY	Jackson

⁺ District had interim accreditation status as of July 6, 2009. # District was unaccredited as of July 6, 2009.

APPENDIX D

PROPOSAL FORMS

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Form C81 – Proposal Cover Page

Form C82 – Project Abstract

Budget Instructions

Form C83 – Budget Summary

Budget Justification

Form C84 – Collaborative Planning Team Document

Form C85 – Joint Effort Document

Form C86 – Letter of Commitment: K-12 Partner(s)

Form C87 – Letter of Commitment: Higher Education Partner(s)

Form C88 – Certificate of Assurances

Form C89 – Previous Project Outcomes must be submitted only if:

- a. One or more of the individuals having a *major role* in the proposed project previously received funds under the CBHE Eisenhower Grants program or Cycles 1-7 of the MDHE *Improving Teacher Quality Grant* program; **AND/OR**
- b. The proposed project is a continuation of a project that previously received funds under the CBHE Eisenhower Grants program or Cycles 1-7 of the MDHE *Improving Teacher Quality Grant* program

Forms C81, C82, and C83 are available online at www.dhe.mo.gov/teacherquality.shtml.

Form C81 - Proposal Cover Page

Project Title (not to exceed 20 words)					
1 Name of Lood III also	Education Institution				
1. Name of Lead Highe	er Education Institution				
		m: 1			
	Name	Title			
	Address	Please specify college/department (e.g. Professor, Chemistry) Telephone Number			
2. Project Director		r			
from Lead Higher Education					
Institution	E-mail Address				
	Signature	Date			
	Digitature	Duic			
	Name	Title			
	1 Mile	1100			
3. Co-Director(s)	Plea	se specify college/department or school level (elem. or middle) or subject area			
(Information	Address	Telephone Number			
for additional co- directors					
may be entered in					
the Abstract Form)	E-mail Address				
1 Orini)	Signature	Date			
		ously received funds under the CBHE Eisenhower grants			
Yes No	HE Improving Teacher Quality Grant p	orogram?			
Is the proposed proje	ct a continuation of a project that previ	ously received funds under the CBHE Eisenhower grants			
	E Improving Teacher Quality Grant pr				
		bmit Form C89 - Previous Project Outcomes provided.			
	ne number where project director etween December 12, 2009 and	6. To be completed by an Authorized Officer from the lead institution: (Institutional contact name, title, address, phone,			
February 15, 2010	etween December 12, 2009 and	e-mail)			
-					
		Signature			

Form C82 - Project Abstract

Project Title: _____

Lead Institution:					
Partnerships: (Please expand	l or condense appropriate row	/s as nee	eded))	
	Institution/District/Organiza	ation		Location	/Contact Person
Education Division					
Arts & Sciences Division					
	District Name	Distric	t ID	County	Contact Person
High-Need School	1.				
District(s)	2.				
See pages 31-34 for more information	3.				
Other School District(s)	1.				
Please see	2.				
www.dese.mo.gov/schoolda	3.				
ta/school_data.html for	3.				
district ID numbers.					
	Institution/District/Organiza	ation		Location	/Contact Person
Additional Partner(s)	1.				
	2.				
	3.				
	3.				
Project Information:					
	Year 2010-2011 □ Two Year		-201	2□ Thre	e Years 2010-2013
	ne or more from grades K to		⊐ т	4411	Mada and Calana
Project area(s) of focus Anticipated number of par	☐ Math ☐ Science) I	<u> </u>	itegrated	Math and Science
	ticipants from high-need distr	ricts			
Anticipated Start Date of A	<u> </u>	icts			
Anticipated number of stud	3				
Total number of contact he					
Number of credit hours to	be provided:				
	Undergr	aduate		<u></u>	
		aduate			

Form C82 – Project Abstract (Con't)

Project Summary (300 words, single-spaced):

Timeline for Project (Table format only):

BUDGET INSTRUCTIONS

This section contains instructions for completing the **Budget Summary Form** for aggregated expenses. A written **Budget Justification** is also required. In all cases, expenses must be directly related to the professional development experience for the participants.

Federal law requires that no single participant in an *eligible partnership*, (i.e., no single high-need LEA, no single IHE and its division that prepares teachers and principals, no single school of arts and sciences and no other single partner), may **benefit more than 50% of the award**.

1. Personnel Costs

Personnel should be listed individually to include director(s), additional instructor(s) and/or peer teacher(s), if any, and support staff. After each name, indicate (in parentheses) the role of that person in the project. Salaries cannot be drawn at a rate higher than that which the individual would normally receive in his/her regular duties. Graduate students employed as project personnel should be paid a fair wage in the same manner as other grant personnel. Graduate educational fees for employees cannot be charged to the grant.

Fringe benefits can be paid only to those individuals who are employees of, and who would normally receive benefits from, the partnership institutions/school districts. **Please specify the benefit rate in percent form.**

2. Additional Personnel Costs

This section is for additional personnel with different benefit rates from those in (1) above. Explain the roles of additional personnel and justify inclusion of such personnel in the project.

Total personnel costs (section 1 and 2 on the Budget Summary Form, including fringe benefits) must not exceed 35% of the total requested funding.

3. Participant Costs

All items must be listed individually with per-item cost information and estimated quantities detailed in the Budget Justification. Books and materials and/or equipment are limited to those that will actually be needed during the project's duration. It is expected that materials will be purchased as inexpensively as possible and that reasonable effort will be made to obtain materials as an in-kind donation from other public agencies and private enterprises whenever possible.

If course credits are offered to participants, the higher education institution partner that is able to grant the credits is expected to waive the fees.

Participant stipends may be written into the budget proposal as a line item under this section. Participants' stipends should not exceed \$15 per hour of organized activity and **presupposes** individuals' active participation during any period in which the stipends are earned.

• Pre-service teacher and paraprofessional participants may be paid in-kind through course credits or other avenues.

- Participants may not receive stipends for attending workshops for which substitute teacher pay has been provided or for a day the school or district normally pays them.
- Stipends for private school participants must be paid directly to the teachers and not to the private school.
- See pages 21-22 for more information on participant stipends and substitute reimbursement.

If the grant is to pay participant travel to the workshop, reimbursement is allowed at the sponsoring institution's rate per mile, up to \$0.475. Room and board may constitute a reasonable expense.

4. Additional Costs

This section is for costs other than salaries and participant expenses. Expenses may be lumped into logical categories but all items must be itemized and explained in the Budget Justification.

Consultant fees (*EDGAR* 75.515, 75.516, and 75.519) may not exceed \$300 per day in addition to any reimbursement for travel, food, and lodging. List the number of days and costs per day. Instructors and peer teachers, if used, are not considered to be consultants; they should be listed as personnel. Properly documented contractual agreements for expenditures to consultants or outside agencies for fees, travel, and routine supplies must be filed per institutional policy. Documentation for consultant services performed should be filed showing:

- 1. Consultant's name, dates, hours, amount charged to grant.
- 2. Names of grant recipient staff to whom services were provided.
- 3. Results or subject matter of the consultation.

5. TOTAL DIRECT Costs

This is the total of Items 1 through 4.

6. MODIFIED TOTAL DIRECT Costs

The modified total direct cost base is defined as total direct costs **less stipends and tuition and related fees**.

7. FACILITIES AND ADMINISTRATIVE Costs

Institutions may recover facilities & administrative costs up to a maximum of eight percent (8%) of modified total direct cost base. (*EDGAR* 75.562) Facilities and administrative costs may only be applied to the lead institution/fiscal agent and is included in calculations for the 50% rule.

8. TOTAL Costs

This is the sum of TOTAL DIRECT Costs and FACILITIES AND ADMINISTRATIVE Costs.

9. Percent of Grant Funds per Partner

No single partner may benefit more than 50% of the total award amount.

Matching Funds: The partnership must contribute at least 20% of the total budget request in matching funds and/or in-kind contributions as a sign of commitment to the project's success. Matching fund commitments may be in the form of stipends, course credits, substitute teacher pay,

travel reimbursement, classroom or teacher materials, cash, equipment, personnel time, and/or other expenses. An indirect rate maximum of 8% can be used on matching funds to meet the requirement. No other rate can be used (*EDGAR* 75.562(c)(3)). Tuition and fees paid by participants **may not** be used as matching funds (*EDGAR* 76.534).

Form C83 Budget Summary — Cycle-8 ITQG

For multi-year proposals, use a separate Budget Summary Form for each year of the project. All budget requests must show the matching funds contributed to the project category. A written Budget Justification must accompany this form as an appendix item. NOTE: No single partner in the eligible partnership may use more than fifty percent (50%) of the grant funds made available to the partnership.

THIS FORM IS ALSO AVAILABLE ONLINE AT www.dhe.mo.gov/teacherquality.shtml.

Lead Institution:					,	
Project Director:						
Federal ID Number:						
Project Title:	Partner 1 Education	Partner 2 Arts & Sciences	Partner 3 High-Need LEA(s) (Combined)	Partner 4 Other Partners (Combined)	Total Grant Request	Matching Funds
1. Personnel Costs						
(Director(s), instructors, peer teachers, support staff)						
A.						
B.						
C.						
D.						
Fringe benefits (approved institutional rate%)						
TOTAL PERSONNEL COSTS						
2. Additional Personnel Costs	1	1	1	, ,		,
A.						
В.						
C.						
Fringe benefits (approved institutional rate%)						
TOTAL ADDITIONAL PERSONNEL COSTS						
3. Participant Costs (Stipends, Travel, Materials, e	tc.)		•			•
A.						
B.						
C.						
TOTAL PARTICIPANT COSTS						
4. Additional Costs (List individually; detail in budg	get justification	n narrative)		<u> </u>		1
A.						
B.						
C.						
TOTAL ADDITIONAL COSTS						
5. TOTAL DIRECT COSTS						
(Sum of items 1–4) 6. MODIFIED TOTAL DIRECT COSTS (MTDC)						
(Total Direct Costs less stipends and tuition)						
7. FACILITIES AND ADMINISTRATIVE						
COSTS (Maximum rate of 8% of MTDC)						
8. TOTAL COSTS						
9. Percent of Grant Funds ² :					N/A	
Project Director(s) Name and Title:						
Authorized Institutional Officer Name and Title:						

 $^{^{2}}$ If grant funds percentage exceeds 50% for a partner group, please submit a break down of funds by each individual partner.

BUDGET JUSTIFICATION

The Budget Justification is a written narrative that is submitted with the Budget Summary Form as an appendix to the project proposal. Please use the headings provided below. The Budget Justification should address each of the following categories that are also listed on the Budget Summary Form.

Matching Funds

Provide an explanation of the matching funds listed for the project.

Personnel/Additional Personnel Costs

Explain how the salary amount for each person listed in either personnel section of the Budget Summary Form was derived by providing a clear calculation of the expected real-time contribution of the person to the project. Indicate the salary the person receives as a function of his/her regular appointment. Also, describe the roles of all personnel and justify their inclusion in the project.

Participant Costs

Detail all participant costs and stipends for the project years, and list the per-item cost information and the estimated quantities needed for the project. Explain why these expenses are necessary to achieving the project's objectives and activities.

Additional Costs

Itemize all additional expenses for the project years. Explain why these expenses are necessary to achieving the project's objectives and activities.

Form C84 - Collaborative Planning Team Document

The history and nature of the collaborative planning process for the proposed project are to be described in the narrative. The purpose of this document is to confirm that the proposal was developed with the active involvement of all high-need partners including school district personnel and/or teachers.

Proposal Title:	 	
Project Director(s):	 	
Lead Institution:	 	
Partnership Members:		
-		

Planning Meetings (Use additional sheets as needed. Attach meeting agendas/minutes.):

DATE:	LOCATION:		
PARTICIPANT'S PRINTED NAME	SIGNATURE	TITLE	INSTITUTION/ SCHOOL DISTRICT

Form C85 - Joint Effort Document

The proposal must reflect a joint effort among at least three partners: a high-need school district, a department or college of education, and a department of arts & sciences. This federal requirement is intended to ensure that *Improving Teacher Quality Grant* activities integrate needed teaching skills with substantive content knowledge. (Note: It is generally assumed that a department/college of education is the primary teacher preparation division/unit of a higher education institution. If an institution has a different organizational structure regarding teacher preparation, please provide a brief description for clarity.)

Joint effort can take a number of forms, ranging from informal discussions about the project to full sharing of administrative and instructional responsibilities such as:

- Each unit/partner participating in the planning and implementation of the project.
- Each unit/partner playing a role in the evaluation of the project.
- Instructional staff members are drawn from each unit/partner.

Representative of the High-Need School District:

Statement of Joint Effort:

Department:

The lead higher education institution hereby provides assurances that this proposal reflects a joint effort between the three statutory partners. If more partners are involved, please provide signatures, titles, and names of representatives of the partners on a separate sheet using the format below.

Signature and Date:
Printed Name and Title:
Department:
Representative of the Higher Education Department/College of Education:
Signature and Date:
Printed Name and Title:
Department:
Representative of the Higher Education Arts and Sciences Department:
Signature and Date:
Printed Name and Title:

Form C86 - Letter of Commitment

K-12 Partner

Submit one copy of this form for **every** participating K-12 school partner. If two or more schools are in a single school district, only one form needs to be completed by a district administrator on behalf of all participating schools.

As a partner in a project funded by the Cycle-8 MDHE *Improving Teacher Quality Grant*, I hereby commit my school district or school(s) within the district to provide access to classroom-level teacher and student demographic and achievement data as requested by the Project Director and/or the External Evaluation Team for the purposes of measuring the impact of MDHE *Improving Teacher Quality Grant* funds.

Examples of data that may be required for evaluation purposes include (but are not limited to):

- pre- and post-test scores in teachers' and possibly students' content knowledge;
- teacher interviews;
- student interviews;
- classroom-level MAP test results;
- aggregated building-wide and/or district-wide MAP test results;
- results of standardized tests administered by the district;
- classroom-level math and/or science assessments administered in the grade levels participating in the project

The Project Director and External Evaluation Team guarantee the confidentiality of student, teacher, and school information in reporting. Analyses of all data collected will be made available to the K-12 partners so that they can be used to improve school or school district achievement in math and/or science.

Signature and Date:	
Printed Name and Title:	
School District:	
School:	

Form C87 - Letter of Commitment

Higher Education Partner

Submit one copy of this form for **every** higher education partner. This form must be completed by either

- the dean of a school/college of education and a dean of the school/college of arts and science, OR
- an appropriate administrator of the higher education institution on behalf of participating department faculty or institutional representatives.

As a partner in a project funded by the Cycle-8 MDHE *Improving Teacher Quality Grant*, I hereby commit my school/college to provide data and information about curriculum design and such processes as requested by the Project Director and/or the External Evaluation Team for the purposes of measuring the impact of MDHE *Improving Teacher Quality Grant* funds.

Examples of data/information that will be required for evaluation purposes include (but are not limited to):

- teacher education curriculum design,
- relationship between the teacher preparation unit (i.e. school/college of education) and content-specific units (arts and sciences department),
- extent of involvement of the teacher preparation unit in professional development of K-12 educators, and
- pre-service teacher/paraprofessional academic records, if applicable.

The Project Director and External Evaluation Team guarantee the confidentiality of this information in reporting. Analyses of all data collected will be made available to the institution so that they can be used to improve curriculum design processes within the partner institutions.

Signature and Date:	 	
Printed Name and Title:		
Institution:		

Form C88 - Certificate of Assurances

To be completed and signed by the chief executive officer of the lead institution

I hereby provide assurances to the Missouri Department of Higher Education (MDHE) that if this institution receives funding under the terms of the MDHE *Improving Teacher Quality Grant*, it will:

- Conduct the professional development program or teacher education activities as described in the *Request for Proposals* and the project proposal;
- Provide institutional or organizational funding and resources as stated in the *Request for Proposals*;
- Comply with the state requirement to audit the grant-funded project in accordance with OMB Circulars A-21, A-122, A-133, as appropriate, and, within 60 days of the completion of the audit, to supply the MDHE with a copy of the audit report and any findings for each fiscal year in which those grant monies were expended;
- Keep all records necessary for fiscal and program auditing and give the MDHE, CBHE, USDE, and/or the state auditor through any authorized representative, access to, and the right to examine, all records, books, papers, or documents related to the grant;
- Retain all fiscal records for a period of five years after the end date of the grant;
- Comply with all regulations and requirements of the MDHE *Improving Teacher Quality Grant*;
- Comply with the administrative procedures of the MDHE, CBHE, and USDE;
- Use funds from the MDHE *Improving Teacher Quality Grant* only to supplement and not to supplant funds from non-federal sources;
- Take advantage of opportunities to provide greater access to math and/or science disciplines by historically underrepresented and underserved groups;
- Comply with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000(d)), prohibiting employment discrimination where discriminatory practices will result in unequal treatment to persons who are or should be benefiting from the grant-aided activity; and
- Ensure equitable participation of faculty and students from private schools to the extent feasible.

Signature and Date:	 	
Printed Name and Title:		
Institution:		

Form C89 - Previous Project Outcomes

This form must be completed **only if** any individuals with a major role in this project previously received funds under the CBHE Eisenhower grants program or the MDHE *Improving Teacher Quality Grants* program, or if the proposed project is a continuation of a project that previously received funds under either of these two grant programs. **Limit the summary to one page per previous project.** Submit one copy of the form for each individual and/or project to which it applies.

Past Project Title:	
Past Project Director(s):	
Year(s) in which MDHE/CBHE funding was obtained:	

Summary of the previous project's goals, activities, and outcomes:

Appendix E

Cycle-8 Timeline

August 19, 2009	Request for Proposals (RFP) released.
September 10, 2009	Technical Assistance Workshop, Missouri State University,
•	Springfield
September 15, 2009	Technical Assistance Workshop, St. Charles Community College,
•	Cottleville
September 23, 2009	Technical Assistance Workshop, MDHE Offices, Jefferson City
September 28, 2009	Technical Assistance Workshop, University of Central Missouri,
•	Warrensburg
November 6, 2009	Letter of Intent due by 4:00 pm.
November 25, 2009	Last Day for Submission of Proposals for Early Review.
December 11, 2009	Proposals due by 4:00 pm.
December 15, 2009	Review Panel Orientation, MDHE Offices, Jefferson City
January 2010	Review Session
February 2010	Award Notification
February 2010	Projects begin after award notification.
February 2010	Project directors meet with the External Evaluation Team, to
	discuss the evaluation process.
May 31, 2010	Preliminary Participant Data Form due.
Summer 2010	Summer workshops are held. Site visits from grant coordinator
	and external evaluation team liaison.
October 15, 2010	Cycle-8 Progress Report due.
October 15, 2010	Participant Data Form due.
October 31, 2010	Reimbursement Request due for expenses incurred through
	September 30, 2010.
April 1, 2011	Final Report Guidelines sent to project directors.
April 30, 2011	Reimbursement Request due for expenses incurred from October
	1, 2010 through March 31, 2011.
June 30, 2011	Completion of all project activities requiring funds.
July 31, 2011	Cycle-8 final report due by 4:00pm.
July 31, 2011	Final Participant Data Form due.
August 15, 2011	Final reimbursement request due from expenses incurred from
	April 1, 2011 through June 30, 2011.
December 2011	Cycle-8 Summit