



UNIVERSITY OF  
**CENTRAL  
MISSOURI**  
LEARNING TO A GREATER DEGREE

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March 29, 2021

Missouri Department of Higher Education and  
Workforce Development  
P.O. Box 1469  
Jefferson City, Missouri 65102-1469

RE: 2021-22 HESFA Penalty Waiver

Dear Commissioner Mulligan and Ms. Stokely:

In accordance with the Higher Education Student Funding Act (HESFA), §173.1003 RSMo, the University of Central Missouri is permitted to increase tuition and required fees charged to Missouri resident undergraduate students from \$7,912.80 to \$8,424.76 for the 2021-22 academic year, without incurring a penalty.

On March 26, 2021, the University of Central Missouri's Board of Governors approved a proposal establishing the 2021-22 tuition and student general fees. The board-approved rates will increase tuition and fees, as calculated by HESFA, by a total of \$759.00 resulting in a total of \$8,671.80.

**The University of Central Missouri respectfully requests a HESFA penalty waiver in the amount of \$247.04 (\$759.00 increase less the allowed increase of \$511.96). Details of this request are set forth in the attached Memorandum in Support of HESFA Waiver Request.**

Although UCM's tuition change will result in a significant increase under HESFA, the model reflects revenue neutrality for all resident undergraduate courses, with an inflationary adjustment of 1.4% consistent with the change in the consumer price index for the applicable period (December 2019 to December 2020). The university is establishing a new tuition model that will eliminate different rates for undergraduate on-campus and online classes. The increase in tuition rate for face-to-face courses will be offset by a decrease for online courses. This change is intended to provide students greater flexibility with learning options, supporting ongoing learner modality changes that have been significantly enhanced as a result of the pandemic. The typical student, and the student body as a whole, will see only the increase from the CPI-U adjustment.

Please feel free to contact me if you have any questions or would like additional information.

Sincerely,

Roger J. Best, Ph.D.  
President

Encl: Proposal and exhibits

## MEMORANDUM IN SUPPORT OF HESFA WAIVER REQUEST

The Higher Education Student Funding Act (HESFA) accomplishes three objectives. First, it requires public universities to report their tuition rates to the Coordinating Board for Higher Education (CBHE). Second, it establishes financial penalties for universities that increase tuition more than authorized by a series of calculations. Finally, the HESFA establishes a framework for the commissioner of higher education to waive these financial penalties when an institution submits a waiver request that is “sufficiently warranted.” Mo. Rev. Stat. §173.1003; 6 CSR 10-14.010.

When determining whether a waiver request is sufficiently warranted, “the factors considered by the commission shall include but not be limited to the relationship between state appropriations and the consumer price index and any extraordinary circumstances.” Mo. Rev. Stat. §173.1003.5. The University of Central Missouri requests that Commissioner Mulligan approve its waiver request as sufficiently warranted for the reasons described in this memorandum.

**1. Tuition for online courses is decreased to offset the increase in tuition for on-campus (seated) courses and in required fees, resulting in a blended tuition rate that will apply to resident undergraduate student.**

UCM’s current on-campus resident undergraduate rate per credit hour is \$237.60 and the online undergraduate rate per credit hour is \$292.05. In 2021-22, UCM will change to a single blended rate of \$258.25 per credit hour for these undergraduate courses and will increase its required fees. On March 26, 2021, the UCM Board of Governors approved implementation of the blended rate for undergraduate on-campus (face-to-face) and online courses in its 2021-22 Student Instructional and General Fees (Exhibit A).

The HESFA calculation is solely based on resident undergraduate on-campus tuition and required fees, thus the decrease in UCM’s online tuition rate is not accounted for in the HESFA calculation process.

**2. UCM’s new model is revenue neutral for tuition and required fees, exclusive of the 1.4% inflationary increase.**

Accounting for the offsetting decrease in UCM’s online tuition rate, the new model is revenue neutral for tuition and required fees, excluding the planned 1.4% inflationary increase for 2021-22 (Exhibit B).

UCM has experienced steady growth in online education even before the pandemic, with nearly 60% of students enrolled in some form of online or hybrid courses. With the proposed decrease in online tuition rate, it is expected that this trend will continue for the foreseeable future.

The HESFA statute and regulations are premised on limiting “growth in [university] revenues in excess of the [consumer price index]”. 6 CSR 10-14(5)(B). UCM’s new tuition model does not result in revenue growth for tuition and required fees in excess of the consumer price index.

**3. The new tuition model benefits students.**

Most students are enrolled in a mixture of online and face-to-face courses. Under the new model, students taking only face-to-face courses will incur slightly higher tuition and fee costs, and it will cost a student taking only online courses slightly less. However, the “typical” student who takes a mixture of online and face-to-face courses will pay about the same amount, excluding the inflationary adjustment.

Different rates for face-to-face classes and online courses have long been a concern of the study body. The new model is supported by UCM’s Student Government Association and other student leadership groups across campus. (Refer to Exhibit C.)

UCM’s Student Governor publicly stated support for the new model at the March 2021 Board Finance and Administration Committee Meeting and shared positive feedback from the student organizations.

**4. The penalty waiver decision criteria for “extraordinary circumstances” set forth in 6 CSR 10-14.010(5)(B) support a waiver.**

This tuition change can be approved without considering the criteria set forth in the HESFA implementing regulation because it does not result in “growth in [university] revenues in excess of the [consumer price index],” and the HESFA statute and regulations are premised on limiting such growth. 6 CSR 10-14.010(5)(B).

However, the penalty waiver decision criteria set forth in 6 CSR 10-14.010(5) does also support UCM’s HESFA penalty waiver request.

“Historical trends in ...tuition policy [ ] and other financial issues and relationships” and “[t]he current and [ ] historical structure of [UCM’s] total budget” support UCM’s request. 6 CSR 10-14.010(5)(B)(2), (5). Historically, tuition for online classes was higher to cover added costs of online instruction and support services, as well as online course and program development. Differentiation in the cost of course delivery is no longer significant as more courses incorporate online and technology-based components. The new tuition model adjusts the tuition students pay to match this shift in expenses.

Mandatory costs and costs related to the institution’s mission, initiatives, and needs support UCM’s waiver request. 6 CSR 10-14.010(5)(B)(1), (3)-(4). Mandatory costs, including the university’s required contribution under MOSERS and health care expenses under the university’s medical plan, have risen dramatically. The university must also address expenses related to its physical infrastructure. If UCM were forced to blend its tuition in a manner that did not allow for revenue neutrality, the university would be unable to appropriately manage increases in mandatory and other costs.

Moreover, as set forth above, the tuition model will not have a negative financial impact on most students. Accordingly, the “magnitude of tuition increase and the likely impact on the students of the institution” criterion supports UCM’s request. 6 CSR 10-14.010(5)(B)(8).

For the reasons set forth herein, UCM requests that Commissioner Mulligan approve its HESFA penalty waiver request as sufficiently warranted based on extraordinary circumstances pursuant to Mo. Rev. Stat. §173.1003; 6 CSR 10-14.010.

## EXHIBIT A



**Date:** March 25-26, 2021  
**From:** Dr. Roger Best, President  
**Prepared by:** Mr. Bill Hawley, Vice President for Finance and Operations  
**Presented by:** Mr. Bill Hawley, Vice President for Finance and Operations  
**Presented at:** **Finance and Administration Committee/Plenary Session**  
**Subject:** FY 2022 Student Instructional Tuition and General Fees  
**Disposition:** **Action**

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**Objective:** To seek Board of Governors approval for FY 2022 Student Instructional Tuition and General Fees.

**Background of Issue:** Tuition and fees are set by the governing board of each Missouri public institution of higher education and are reported to the Missouri Department of Higher Education and Workforce Development for publication. In accordance with the Higher Education Student Funding Act (HESFA), §173.1003 RSMo, UCM is permitted to increase tuition and student general fees charged to Missouri resident undergraduate students from \$7,912.80 to \$8,424.76, an increase of \$511.96 for the 2021-22 academic year, without incurring a penalty.

Historically, UCM has charged different rates for on-campus and online courses. Higher online tuition covered added costs of online instruction and support services, as well as online course and program development. As hybrid courses are added, and with course delivery modifications necessitated by the Coronavirus pandemic, the cost differential between the two modalities is no longer significant. Recently UCM's Student Government Association leadership, following consultation with SGA members and select other student organizations, stated support for a new model whereby resident on-campus courses and online courses are priced the same for undergraduates. This approach is deemed to provide greater clarity in pricing and more flexibility for students by eliminating the need to consider the difference in tuition rates.

UCM currently charges \$237.60 per credit hour for on-campus, face-to-face classes and FLEX courses, and \$292.05 per credit hour for online and hybrid courses. Based upon financial analysis, management recommends the following:

- tuition for all in-state undergraduate students be established at \$258.25 per credit hour beginning Fall 2021;
- additional overall increase in HESFA-relevant tuition and general fees equal to the Consumer Price Index-All Urban Consumers (CPI-U) increase of 1.4%; and

- the university seek a HESFA penalty waiver from the Commission of Higher Education based on the resulting blended tuition rate being revenue neutral and total (average) tuition and fees being increased by CPI-U.

The new model will have a modest impact to the university's total Missouri resident undergraduate tuition and fee revenue resulting from the inflationary increase of 1.4% rather than the blended tuition rate.

In addition to the new undergraduate tuition rate, approval is sought for other FY 2022 Student Instructional Rates as outlined in Attachment I. Proposed rate changes include the following:

- non-resident undergraduate tuition for Warrensburg on-campus and Whiteman Air Force Base at twice the proposed new resident undergraduate rate;
- a 3% increase to the on-campus graduate resident and graduate non-resident tuition;
- no change to the \$283.15 per credit hour rate for Cohort undergraduate and Kodaly undergraduate;
- an increase in graduate tuition of \$10.10 per credit hour for on-line and hybrid;
- an increase in graduate tuition of 3% for entrepreneurial and 5.7% for Kodaly;
- an increase of 1.4% for on-line Ph.D.;
- an increase of \$6.90 per credit hour to Business Graduate with rate applicable regardless of location/mode;
- an increase of \$6.00 per credit hour to CS and CIS Graduate rate, applicable regardless of location/mode;
- an increase of \$2.10 per credit hour to Dual Credit and Dual Enrollment courses;
- a 1.4% increase to Professional Development courses; and
- a 2.2% increase to Limited Cost courses.

Management also seeks Board consent of the 2022 Student General Fees as outlined in Attachment II.

Rates are not inclusive of any Board approved program or course fees.

**Supporting Reasons and Timing for the Recommendation:** Request for waiver must be submitted to the Commissioner of Higher Education upon approval by the Board of Governors. Notice of any board-approved tuition and fee increase must be provided to the Missouri Department of Higher Education and Workforce Development on or prior to July 1.

**Management Recommendation:** Management recommends that the Board of Governors approve FY 2022 rates for tuition (instructional) and student general fees as itemized in Attachments I and II, subject to waiver approval by the Commissioner of Higher Education.

**ATTACHMENT I**  
**University of Central Missouri**  
**FY 2022 Student Instructional Rates**  
**Presented to the Board of Governors on March 26, 2021**

Description	FY 2021 Per Credit Hour (Book)	FY 2022 Per Credit Hour (Book)	\$ Change Per Credit Hour FY 2022 – FY 2021 (Book)	Percent Change
<b>Warrensburg On-Campus<sup>1</sup></b>				
Undergraduate				
Resident <sup>2</sup>	\$237.60	\$258.25	\$20.65	8.7%
Non-Resident <sup>2</sup>	\$475.20	\$516.50	\$41.30	8.7%
Graduate				
Resident <sup>2,5</sup>	\$317.00	\$326.50	\$9.50	3.0%
Non-Resident <sup>2,5</sup>	\$634.00	\$653.00	\$19.00	3.0%
<b>On-Line and Hybrid<sup>8</sup></b>				
Undergraduate <sup>2</sup>	\$292.05	\$258.25	-\$33.80	-11.6%
Graduate <sup>2,5</sup>	\$369.40	\$379.50	\$10.10	2.7%
On-line Ph.D. <sup>2</sup>	\$426.50	\$432.50	\$6.00	1.4%
<b>UCM-Lee's Summit<sup>8</sup></b>				
Undergraduate <sup>2</sup>	\$292.05	\$258.25	-\$33.80	-11.6%
Graduate <sup>2,5</sup>	\$369.40	\$379.50	\$10.10	2.7%
Missouri Innovation Campus Program-UG <sup>2</sup>	\$237.60	\$258.25	\$20.65	8.7%
<b>Whiteman<sup>8</sup></b>				
Undergraduate				
Resident <sup>2</sup>	\$237.60	\$258.25	\$20.65	8.7%
Non-Resident <sup>2</sup>	\$475.20	\$516.50	\$41.30	8.7%
Graduate				
Resident <sup>2,5</sup>	\$317.00	\$326.50	\$9.50	3.0%
Non-Resident <sup>2,5</sup>	\$634.00	\$653.00	\$19.00	3.0%
<b>Business Graduate<sup>2,6,7,8</sup> (All Locations and Modes)</b>	\$487.10	\$494.00	\$6.90	1.4%
<b>CIS/CS Graduate<sup>2,6,8,10</sup> (All Locations/Modes)</b>	\$423.00	\$429.00	\$6.00	1.4%
<b>Extended Studies<sup>8</sup></b>				
Cohort Undergraduate Rate <sup>3</sup>	\$283.15	\$283.15	\$0.00	0.0%
Cohort Graduate Rate <sup>3</sup>	\$358.95	\$379.50	\$20.55	5.7%
Dual Credit and Dual Enrollment <sup>4</sup>	\$89.90	\$ 92.00	\$2.10	2.3%
Entrepreneurial Undergraduate <sup>2</sup>	\$237.60	\$258.25	\$20.65	8.7%
Entrepreneurial Graduate <sup>2,5</sup>	\$317.00	\$326.50	\$9.50	3.0%
Kodaly Undergraduate Rate <sup>2</sup>	\$283.15	\$283.15	\$0.00	0.0%
Kodaly Graduate Rate <sup>2</sup>	\$358.95	\$379.50	\$20.55	5.7%
Professional Development <sup>4</sup>	\$52.00	\$ 52.75	\$0.75	1.4%
Limited Cost <sup>4</sup>	\$126.25	\$129.00	\$2.75	2.2%
Description	FY 2021 Per Student	FY 2022 Per Student	\$ Change Per Student FY 2022 – FY 2021	Percent Change
<b>Central Missouri Police Academy<sup>9</sup></b>	\$6,210.00	\$6,210.00	\$0.00	0.0%

**Notes:**

<sup>1</sup>Warrensburg on-campus rates are also applicable to Air Force ROTC courses in Columbia, Missouri. These courses are identified in the Banner System with a campus code of CLM.

<sup>2</sup>Subject to all student general fees.

<sup>3</sup>Subject only to the technology fee.

<sup>4</sup>Student general fees are not applicable.

<sup>5</sup>Excludes Business Graduate, CIS Graduate, and CS Graduate Programs.

<sup>6</sup>Non-resident fees, if applicable, will be waived.

<sup>7</sup>Includes School of Business Administration prefixes ACCT, BLAW, CIS, ECON, FIN, MKT, ESE, BADM, RMI, HRM, HM, MBA, and MGT for graduate-credit except for CIS.

<sup>8</sup>Other course fees and/or program fees may apply.

<sup>9</sup>Per student rate includes student instructional and mandatory fees, and other program fees.

<sup>10</sup>Includes CS, CIS, SE, CYBR, and DSA prefixes.

**ATTACHMENT II**  
**University of Central Missouri**  
**FY 2022 Student General Fees**  
**Presented to the Board of Governors on March 26, 2021**

Fee Description	Fiscal Year 2021		Fiscal Year 2022	
	Per Credit Hour (<9 Hrs)	Flat Rate (9+ Credit Hrs)	Per Credit Hour (<9 Hrs)	Flat Rate (9+ Credit Hrs)
Athletic	\$4.94	\$74.10	\$6.00	\$90.00
Facilities	\$4.12	\$61.80	\$6.91	\$103.65
Pertle Springs	\$1.95	\$29.25	\$2.00	\$30.00
Student Activity	\$2.00	\$30.00	\$2.10	\$31.50
Technology	\$5.15	\$77.25	\$5.55	\$83.25
University Union	\$8.00	\$120.00	\$8.25	\$123.75
Sub-Total	\$26.16	\$392.40	\$30.81	\$462.15
Health Services	\$2.75	\$41.25	\$2.79	\$41.85
Student Rec Center (Student Approved)	\$10.34	\$155.10	\$10.40	\$156.00
<b>Total Student General Fees</b>	<b>\$39.25</b>	<b>\$588.75</b>	<b>\$44.00</b>	<b>\$660.00</b>

# EXHIBIT B

## Proposal Details

### A. In-State Undergraduate Tuition

Description	Current Rate (Per Credit Hr.)	Proposed Rate (Per Credit Hr.)	\$ Change
Face-to-Face (Seated)	\$237.60	\$258.25	\$20.65
Online	\$292.05	\$258.25	-\$33.80

### B. Student General Fees (Included in HESFA Calculation)

Fee Description	Current Rate Per Credit Hr. (<9 Hrs.)	Current Flat Rate (9+ Hrs.)	Proposed Rate Per Credit Hr. (<9 Hrs.)	Proposed Flat Rate (9+ Hrs.)
Athletic	\$4.94	\$74.10	\$6.00	\$90.00
Facilities	\$4.12	\$61.80	\$6.91	\$103.65
Pertle Springs	\$1.95	\$29.25	\$2.00	\$30.00
Student Activity	\$2.00	\$30.00	\$2.10	\$31.50
Technology	\$5.15	\$77.25	\$5.55	\$83.25
University Union	\$8.00	\$120.00	\$8.25	\$123.75
Total	\$26.16	\$392.40	\$30.81	\$462.15

### C. Student General Fees – Student Approved (Excluded from HESFA Calculation)

Fee Description	Current Rate Per Credit Hr. (<9 Hrs.)	Current Flat Rate (9+ Hrs.)	Proposed Rate Per Credit Hr. (<9 Hrs.)	Proposed Flat Rate (9+ Hrs.)
Health Services	\$2.75	\$41.25	\$2.79	\$41.85
Student Rec Center	\$10.34	\$155.10	\$10.40	\$156.00
Total	\$39.25	\$196.35	\$13.19	\$197.85

### D. HESFA Tuition and Fees (net of student-approved fees)

Description	Current	Proposed
On-campus In-State UG Rate (Tuition Rate x 30 credit hrs.)	\$7,128.00	\$7,747.50
Student Fees Per Semester-net of student approved fees (Flat Rate x 2 terms)	\$784.80	\$924.30
	\$7,912.80	\$8,671.80



**E. Fiscal Year 2022 Allowed Under HESFA**

Allowed Under HESFA FY2021	\$7,912.80
CPI (1.4%)	110.78
Recoup reduction in appropriation	<u>401.18</u>
Fiscal Year 2022 Allowed Under HESFA	\$8,424.76

**F. Fiscal Year 2022 Waiver Request**

Revenue Neutral Blended Rate	\$7,767.30
Fiscal Year 2021 Student General Fees-net of student approved fees	784.80
CPI 1.4% (Rounded)	<u>119.70</u>
	\$8,671.80
Less Fiscal Year 2022 Allowed Under HESFA	<u>-\$8,424.76</u>
Waiver Request	\$247.04

# EXHIBIT C

----- Forwarded message -----

From: Student Government Association <[sqa@ucmo.edu](mailto:sqa@ucmo.edu)>

Date: Mon, Mar 8, 2021 at 5:21 PM

Subject: Tuition Rate Merge

To: Roger Best <[best@ucmo.edu](mailto:best@ucmo.edu)>

Cc: Shari Bax <[bax@ucmo.edu](mailto:bax@ucmo.edu)>, Beth Rutt <[brutt@ucmo.edu](mailto:brutt@ucmo.edu)>, Colby Crowder <[ccc28160@ucmo.edu](mailto:ccc28160@ucmo.edu)>, Cade Tremain <[crt40060@ucmo.edu](mailto:crt40060@ucmo.edu)>, Solomon Bailey <[sjb85720@ucmo.edu](mailto:sjb85720@ucmo.edu)>, Zachary Racy <[zrr74100@ucmo.edu](mailto:zrr74100@ucmo.edu)>

President Best,

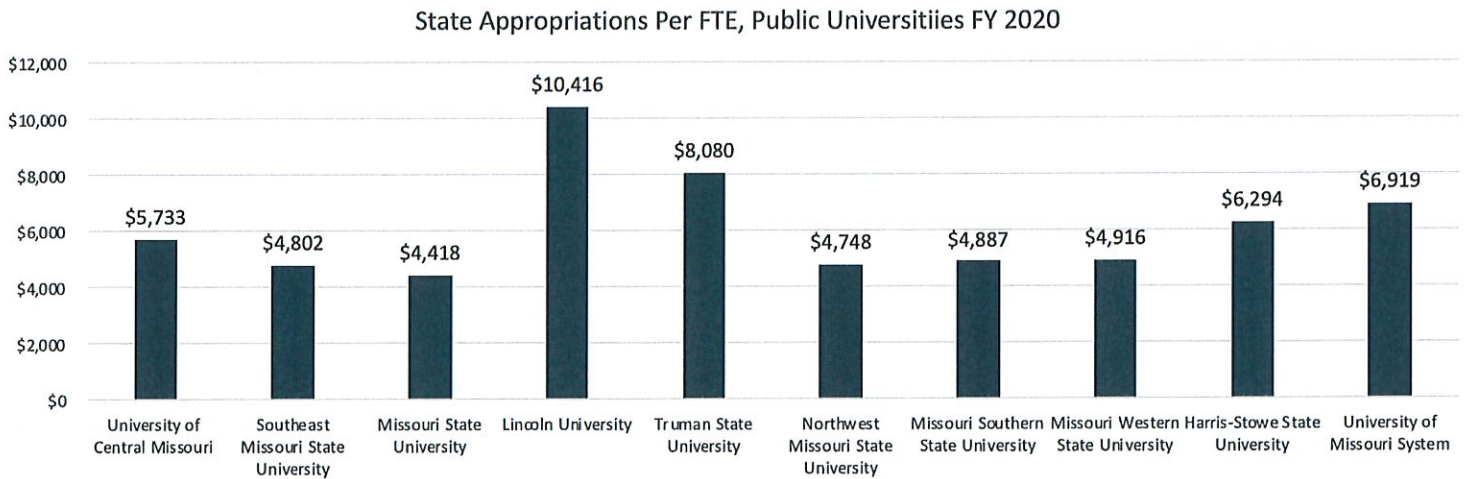
I have had the opportunity to discuss the tuition rate merge with SGA as well as a couple of student organizations and the reactions have had a pretty wide variety. Overall, my impression from the students are that most are in favor of the merge. The shift to more online and hybrid courses due to the pandemic has definitely helped this sentiment as has the programs at UCM that only offer certain courses online. As can be expected, students with more in-person classes or poor distance learning experiences expressed resistance against the change.

On behalf of SGA, it would be my recommendation to move forward with the tuition merge process.

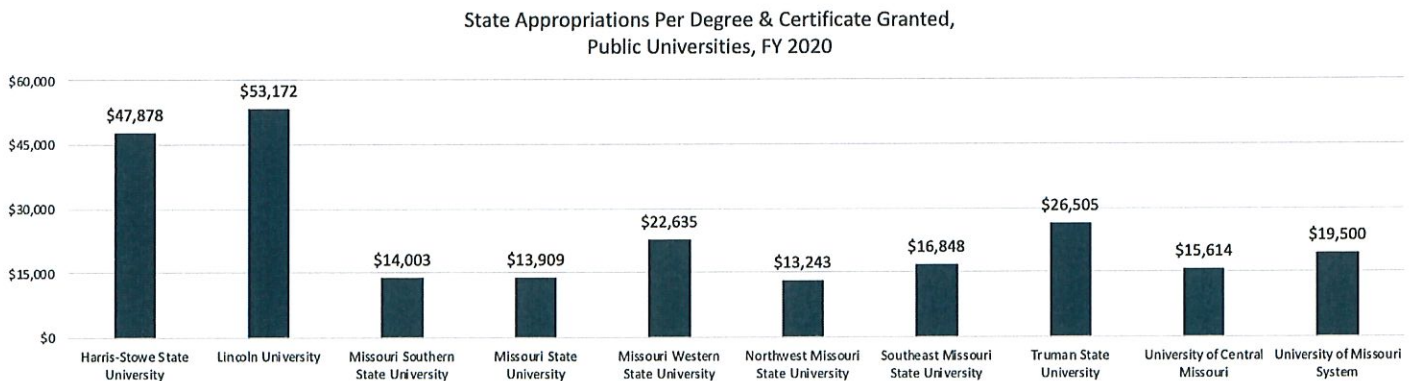
Best,  
Justin Cobb

# SUPPLEMENTAL INFORMATION

## STATE APPROPRIATIONS PER FTE



## STATE APPROPRIATIONS PER DEGREE & CERTIFICATE



# FY21 HESFA TUITION AND FEES AND FY22 MAXIMUM ALLOWED

## Four-Year Institutions

The new model is unlikely to change the University's cost competitiveness. The chart below shows the FY21 HESFA Tuition and Fees of other four-year institutions and the FY22 maximum allowed.

Institution	FY21 Tuition Per Credit Hr.	Student Fees	Total Annual	FY22 HESFA Maximum
Harris-Stowe State University	\$210.00	\$597.00	\$6,234.00	\$5,871.31
Missouri Western State University	\$220.00	\$426.45	\$7,452.90	\$7,749.65
Missouri Southern State University	\$248.73	\$0.00	\$7,461.90	\$7,948.10
Missouri State University	\$228.00	\$549.00	\$7,938.00	\$7,900.91
Southeast Missouri State University	\$225.95	\$627.00	\$8,032.50	\$8,222.57
Lincoln University	\$224.00	\$681.43	\$8,082.86	\$7,970.11
Truman State University	\$265.83	\$162.00	\$8,298.90	\$8,796.55
University of Central Missouri	\$237.60	\$588.75	\$8,305.50	\$8,424.76
University of Central Missouri (Proposed)	\$258.25	\$660.00	\$9,067.50	\$8,671.80*
University of Missouri-Columbia	\$306.00	\$696.40	\$10,572.80	\$11,260.99**
Northwest Missouri State University	\$212.76	\$2,121.00	\$10,624.80	\$11,260.99**
University of Missouri-Kansas City	\$301.60	\$793.66	\$10,635.32	\$11,260.99**
Missouri University of Science and Technology	\$306.00	\$744.05	\$10,668.10	\$11,260.99**
University of Missouri-St. Louis	\$371.40	\$0.00	\$11,142.00	\$11,260.99**

\*UCM FY22 HESFA Proposed.

\*\*UM System Rate.

# Calculation of Blended Rate

Academic Period: 202030 - 212020  
At Census Date

Student Residency Desc	Course Level	Schedule Type	Billed Credit Hours			Tuition Revenue				Tuition Rate/Billed Credit Hr.	
			Summer 2020	Fall 2020	Spring 2020	Total	Summer 2020	Fall 2020	Spring 2020		Total
In state Resident	UG	Entrepreneurial	120.0	105.0	138.0	243.0	\$35,046.00	\$24,948.00	\$32,788.80	\$57,736.80	\$237.60
		Entrepreneurial (ONL)				120.0	\$35,046.00			\$35,046.00	\$292.05
		Flexible Learning (ON)			16,925.0	16,925.0			\$4,021,380.00	\$4,021,380.00	\$237.60
		Flexible Learning			753.0	753.0			\$210,112.65	\$210,112.65	\$279.03
		Hybrid 50-99% Online	149.0	1,640.0	2,230.0	3,870.0		\$478,962.00	\$651,271.50	\$1,130,233.50	\$292.05
		Independent Study	744.0	242.0	335.0	726.0	\$35,402.40	\$57,499.20	\$79,596.00	\$172,497.60	\$237.60
		Internship		103.0	385.0	1,232.0	\$176,774.40	\$24,472.80	\$91,476.00	\$292,723.20	\$237.60
		Interactive Television		238.0	366.5	604.5		\$56,548.80	\$87,080.40	\$143,629.20	\$237.60
		Lab (ON)	322.0	1,753.0	1,244.0	2,997.0		\$416,512.80	\$295,574.40	\$712,087.20	\$237.60
		Lab		173.0	220.0	715.0	\$93,713.40	\$50,197.95	\$64,087.65	\$207,999.00	\$290.91
		Lecture (ON)		51,718.0	17,228.5	68,946.5		\$12,303,878.40	\$4,093,491.60	\$16,397,370.00	\$237.83
		Lecture		2,713.0	1,969.0	4,682.0		\$757,538.10	\$552,825.90	\$1,310,364.00	\$279.87
		Music Lesson		268.5	164.0	432.5		\$63,795.60	\$38,966.40	\$102,762.00	\$237.60
		Online	9,738.0	17,990.0	23,862.0	51,590.0	\$2,839,735.80	\$5,241,995.55	\$6,974,540.10	\$15,056,271.45	\$291.84
		Practicum		102.0	953.0	2,112.0	\$29,625.75	\$260,845.20	\$286,263.45	\$576,734.40	\$273.08
		Research		1.0	2.0	3.0		\$237.60	\$475.20	\$712.80	\$237.60
		Student Teaching		624.0	1,747.0	2,371.0		\$148,262.40	\$415,087.20	\$563,349.60	\$237.60
<b>Total</b>			<b>11,175.0</b>	<b>78,521.5</b>	<b>68,626.0</b>	<b>158,322.5</b>	<b>\$3,210,297.75</b>	<b>\$19,885,694.40</b>	<b>\$17,895,017.25</b>	<b>\$40,991,009.40</b>	<b>\$258.91</b>

**General Exclusions:**  
CLM - Columbia, MO  
ECS - Extended Campus Special  
NPI - National Police Institute  
OFF - Outside of Warrensburg

**Schedule Type Exclusions:**  
ABR - Study Abroad  
TRI - TRI/O

**Student Type Code Exclusions:**  
2 - THRIVE Program  
D - Dual Credit Student  
V - Visiting High School

## Fiscal Year 2021 Allowed Under HESFA:

On-campus In-state UG Rate	At 30 Credit Hrs.	\$7,128.00
Student Fees Per Semester		\$588.75
Less Excluded Under HESFA		(\$196.35)
<b>Student General Fees for HESFA</b>		<b>\$784.80</b>
<b>Fiscal Year 2021 HESFA Tuition and Fees</b>		<b>\$7,912.80</b>

## Fiscal Year 2022 Proposed Tuition and Fees Allowed Under HESFA:

On-campus In-state UG Rate	At 30 Credit Hrs.	\$7,747.50
Student Fees Per Semester		\$660.00
Less Excluded Under HESFA		(\$197.85)
<b>Student General Fees for HESFA</b>		<b>\$462.15</b>
<b>Fiscal Year 2021 Proposed HESFA Tuition and Fees</b>		<b>\$924.30</b>
<b>Fiscal Year 2022 Proposed HESFA Tuition and Fees</b>		<b>\$8,671.80</b>

## Fiscal Year 2022 Allowed Under HESFA:

Allowed Under HESFA FY2021	\$7,912.80
CPI (1.4%)	\$110.78
Recoup reduction in appropriation	\$401.18
<b>Fiscal Year 2022 Allowed Under HESFA:</b>	<b>\$8,424.76</b>

## Fiscal Year 2022 Waiver Request:

Revenue Neutral Blended Rate	\$258.91
Fiscal Year 2021 Student General Fees for HESFA	\$784.80
CPI 1.4% (Rounded)	\$119.70
<b>Less Fiscal Year 2022 Allowed Under HESFA</b>	<b>\$8,671.80</b>
<b>Waiver Request</b>	<b>\$247.04</b>

# CREDIT HOUR TRENDS

Academic Period: 201830 - 212020  
At Census Date

Student Residency Desc	Course Level	Schedule Type	Applicable Rate	Billed Credit Hours			
				201830, 201910 & 201920	201930, 202010 & 202020	202030, 202110 & 202120	202130, 202210 & 202220
In state Resident	UG	Entrepreneurial	ON	846.0	453.0	243.0	
		Flexible Learning (ON)	ON	-	-	16,925.0	
		Independent Study	ON	757.0	817.5	726.0	
		Internship	ON	1,877.0	1,593.0	1,232.0	
		Interactive Television	ON	135.0	191.0	604.5	
		Lab (ON)	ON	4,080.0	3,682.0	2,997.0	
		Lecture (ON)	ON	127,623.5	112,907.5	68,946.5	
		Music Lesson	ON	579.5	551.0	432.5	
		Research	ON	30.0	10.0	3.0	
		Student Teaching	ON	2,911.0	2,508.0	2,371.0	
		Entrepreneurial (ONL)	ONL/HYB	183.0	256.0	120.0	
		Flexible Learning	ONL/HYB	-	-	753.0	
		Hybrid 50-99% Online	ONL/HYB	3,846.0	4,075.0	3,870.0	
		Lab	ONL/HYB	530.0	546.0	715.0	
		Lecture	ONL/HYB	5,262.0	5,490.0	4,682.0	
		Online	ONL/HYB	39,988.0	39,721.0	51,590.0	
		Practicum	ONL/HYB	2,167.0	2,277.0	2,112.0	
Total				190,815.0	175,078.0	158,322.5	
		Credit Hrs. @ ON		138,839.0	122,713.0	94,480.5	
		Credit Hrs. @ ONL/HYB		51,976.0	52,365.0	63,842.0	
		% of Credit Hrs. @ ON		73%	70%	60%	
		% Credit Hrs. @ ONL/HYB		27%	30%	40%	

## General Exclusions:

CLM - Columbia, MO  
ECS - Extended Campus Special  
NPI - National Police Institute  
OFF - Outside of Warrensburg

## Schedule Type Exclusions:

ABR - Study Abroad  
TRI - TRIO

## Student Type Code Exclusions:

2 - THRIVE Program  
D - Dual Credit Student  
V - Visiting High School

# University of Central Missouri

2021 HESFA Waiver Request

## Current Tuition and Required Fees

Instruction Method	Hourly Tuition Rate	Required Fees Per Credit Hr	Credit Hours Delivered			
			Fall 2019	Spring 2020	Fall 2020	Spring 2021
ONL/HYB	\$ 292.05	\$ 26.16	74,231	61,818	65,167	55,085
Seated	\$ 237.60	\$ 26.16	20,089	21,900	21,333	21,861
<b>TOTAL</b>			<b>94,320</b>	<b>83,718</b>	<b>86,500</b>	<b>76,946</b>
			Potential Revenue Generated			
ONL/HYB			\$ 23,620,887	\$ 19,670,947	\$ 20,736,632	\$ 17,528,598
Seated			\$ 5,298,675	\$ 5,776,344	\$ 5,626,792	\$ 5,766,057
<b>TOTAL</b>			<b>\$ 28,919,562</b>	<b>\$ 25,447,291</b>	<b>\$ 26,363,424</b>	<b>\$ 23,294,655</b>

For "instruction method," only list the methods for which the hourly tuition rates will be consolidated for Fall 2021 (i.e., seated, online, blended, etc.)

## Impact of Tuition Restructure

	Restructured Tuition Rate	Required Fees Per Credit Hr	Projected Fall 2021 Credit Hours	Projected Potential Revenue Generated	
					ONL/HYB
Seated	\$ 258.91	\$ 26.16	20,373	\$ 5,807,731	
<b>TOTAL</b>				<b>82,608</b>	<b>\$ 23,549,063</b>

List the assumptions on which Fall 2021 credit hour projections are based.  
*Assumes growth in new first-time freshmen and transfer students, but overall net decline of about 4.5%. Mix of online versus seated expected to follow similar trend of Fall 2020. Credit hour projections are for Missouri residents and exclude Dual Credit, Visiting High School and THRIVE Program.*  
The restructured tuition rate is the actual blended calculation; however, the increase along with the adjustment for inflation was distributed between tuition and required fees.

## Impact of Inflationary Increase

Final Tuition Rate After HESFA Increase and Restructure	Final Fee Rate After HESFA Increase and Restructure	Projected Fall 2021 Credit Hours	Projected Potential Revenue Generated
\$ 258.25	\$ 30.81	82,608	\$ 23,878,668

Percent increase applied after tuition restructure: **1.40%**

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## Overview Impact

		Difference in Rate Based on Restructure		Difference in Rate Based on HESFA Increase and Restructure
ONL/HYB	55,085	\$ (33.14)	\$	(33.80)
Seated	21,861	\$ 21.31	\$	20.65

