



**Office of the
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May 20, 2011

Dr. David R. Russell
Commissioner of Higher Education
Missouri Department of Higher Education
205 Jefferson Street
Post Office Box 1469
Jefferson City, Missouri 65102-1469

Dear Commissioner Russell:

Northwest appreciates the efforts of the Governor and the General Assembly to support public higher education especially in these current economic times. However, with the current financial constraints and continued increases in mandatory costs, Northwest Missouri State University's Board of Governors approved a 1.8% increase in tuition and required fees for Missouri residents enrolled in undergraduate courses. This increase is effective for the 2011-2012 academic year.

Northwest's response to the criteria to be addressed in requesting a waiver of the HESFA penalty is attached. Please consider this letter and accompanying information as our request for a waiver of that penalty.

If you have any questions or require any additional information, please contact myself or Stacy Carrick, Vice President of Finance.

Sincerely,

Dr. John Jasinski
President
Northwest Missouri State University

c: Stacy Carrick, CPA