



LINN STATE
TECHNICAL COLLEGE

One Technology Drive
Linn, Missouri 65051

Phone 573-897-5000
Fax 573-897-4656
www.linnstate.edu

April 13, 2011

Dr. David Russell, Commissioner
Missouri Department of Higher Education
P.O. Box 1469
Jefferson City, Missouri 65102-1469

Dear Dr. Russell:

Linn State Technical College (LSTC) is pleased to submit a request for authorization to deliver our existing Physical Therapist Assistant degree off-site to North Central Missouri College and Three Rivers Community College.

If you have questions, you may call me at (573) 897-5195.

Sincerely,

Vicki Schwinke
Chief Academic Officer
vicki.schwinke@linnstate.edu

ENCLOSURES

cc: Dr. Rusty Monhollon, MDHE Interim Assistant Commissioner
Dr. Donald Claycomb, LSTC President
Janet Clanton, LSTC Associate Dean of Instruction
Marlene Medin, LSTC PTA Department Chair

STUDENT ENROLLMENT PROJECTIONS

Year	1	2	3	4	5
Full Time	19	28	42	42	56
Part Time	0	0	0	0	0
Total	19	28	42	42	56

COLLABORATIVE PROGRAMS

Sponsoring Institutions: Linn State Technical College, North Central Missouri College, and Three Rivers Community College

Degree program: Physical Therapist Assistant Associate of Applied Science Degree

Length of agreement: Open-ended

Which institution(s) will have degree-granting authority?

Linn State Technical College will have degree-granting authority. However, we are investigating the possibility of both Linn State Technical College and the corresponding community college granting the degree.

1. Which institution(s) will have the authority for faculty hiring, course assignment, evaluation, and reappointment decisions?

North Central Missouri College and Three Rivers Community College will be providing the general education courses at their site. Therefore, they will have the authority for faculty hiring, course assignment, evaluation, and reappointment decisions for the general education courses. Linn State will offer the technical courses and will have the authority for faculty hiring, course assignment, evaluation, and reappointment decisions. Linn State will include the general education courses delivered by either of the two community colleges as articulated credit applied towards the Physical Therapist Assistant Associate of Applied Science degree.

2. What agreements exist to ensure that faculty from all participating institutions will be involved in decisions about the curriculum, admissions standards, exit requirements?

See the attached agreements. The consortium premise is to collaborate as much as possible. The consortium members are all aware that The Commission on Accreditation in Physical Therapy Education (CAPTE) rules must be followed.

3. Which institution(s) will be responsible for academic and student-support services, e.g., registration, advising, library, academic assistance, financial aid, etc.?

Linn State will have a faculty liaison on-site at both North Central Missouri College and Three Rivers Community College. This liaison will work with faculty and staff at the respected community colleges to provide appropriate student support services.

4. What agreements exist to ensure that the academic calendars of the participating institutions have been aligned as needed?

Yes the attached agreement ensures that academic calendars of the participating institutions have been aligned as needed.

5. In addition to the information provided by each participating institution regarding Financial Projections (Form FP), please address the following items:

Attached are the financial projections for the Physical Therapist Assistant Expansion.

- a) How will tuition rates be determined if they differ among the institutions?

The Physical Therapist Assistant program will be a 1+1 program. This means that the student will complete their general education courses and then obtain acceptance into the Physical Therapist Assistant technical courses. As a result students will be enrolled in and will be taking general education courses from their respective community colleges in the first year and paying the tuition of the respective community colleges. During the second year, the students will be enrolled at Linn State Technical and will pay Linn State Technical College tuition and fees.

- b) Has a formal agreement been developed regarding cost-sharing policies? If yes, please include it as part of the proposal. If no, please summarize the current understanding between all parties and the plans for developing a formal agreement.

No cost sharing will occur since this is a 1+1 program.

- c) What arrangements, if any, have been made for exchange of money between participating institutions?

There will be no money exchanged between institutions since this is a 1+1 program.

6. What commitments have been made by all participants to evaluate the program systematically?

There is a clear understanding between the partners that the program will have to be evaluated based on the Commission on Accreditation in Physical Therapy Education (CAPTE) standards.

7. If one institution wishes to discontinue the program, what agreements exist for terminating the offering?

See attached agreement.

CONTRACT AGREEMENT
Linn State Technical College
Physical Therapist Assistant Program
And The Curators of The University of Missouri
University of Missouri-Columbia
School of Health Professions

This agreement, made and entered into as of March 1, 2011, is between The Curators of the University of Missouri, on behalf of the School of Health Professions at the University of Missouri-Columbia (MU), and Linn State Technical College (LSTC), One Technology Drive, Linn, MO 65051, on behalf of the LSTC Physical Therapist Assistant (PTA) Program.

WHEREAS, Linn State Technical College (LSTC) and The University of Missouri (MU) are members of the Missouri Health Professions Consortium (MHPC).

WHEREAS, LSTC and MU, as members of the MHPC, desire to expand educational opportunities, especially for students who may have limited access to affordable selected Associate of Applied Science degree programs in the health professions, to facilitate the ability of students from across Missouri to enroll in MHPC programs without having to move or re-locate from their homes and communities.

WHEREAS, LSTC has agreed to deliver Physical Therapy Assistant (PTA) courses to students attending the program at MHPC member institutions and to work with the MHPC's Governing Board as necessary regarding structure of program delivery and associated budget.

NOW THEREFORE, it is deemed mutually beneficial that the parties enter into a contract to facilitate the education and training of PTAs. It is also agreed that MU, as the Fiscal Agent of the MHPC gift fund, will establish and oversee this contract with the LSTC PTA Program for the delivery of physical therapist assistant education for students enrolled through the MHPC member institutions.

The following terms and conditions shall be enforced after signing by both parties, on the effective date above.

PARTICIPANT RESPONSIBILITIES:

A. The LSTC PTA program shall:

1. Maintain accreditation by the Commission on Accreditation in Physical Therapy Education (CAPTE) of the American Physical Therapy Association.

2. Expand its existing PTA program to accommodate additional enrollment and develop processes which will improve access for place-bound program applicants from MHPC member institutions.
3. Work directly with MHPC member institutions to coordinate enrollment of remote students, including overseeing selection of MHPC students to assure the students meet all requirements for the LSTC PTA Program.
4. Involve representatives from the MHPC member institutions in decisions related to program modification which could potentially impact access by student constituents of the MHPC member institutions.

B. The School of Health Professions at MU shall:

1. Continue to serve as the fiscal agent of MHPC gift funds received to enable PTA program expansion, and shall submit payments to LSTC according to the payment schedule (attachment 1) approved by the MHPC Governing Board.
2. Act as a liaison between LSTC PTA Program Director and MHPC member institutions as requested by said parties or reasonably necessary to achieve program goals.
3. Develop articulation agreements between the LSTC PTA Program and MU for students in the MU School of Health Professions Bachelor in Health Science (BHS) Program.

C. Financial Arrangements:

1. Students may enroll in general education courses (pre-PTA) at any MHPC member institution and pay required tuition and fees to those institutions in accordance with established institutional rates.
2. Students from MHPC member institutions that are accepted into the LSTC PTA Program will be enrolled as full time LSTC students for the technical portion of the curriculum and pay required tuition and fees to LSTC in accordance with published LSTC tuition and fee rates.

3. Annual Planning Process: The MHPC Governing Board and representatives from MU and LSTC shall work together to develop guidelines and processes to promote and adhere to financial stability and program viability for the PTA program including:
 - a. Projecting annual operating budget.
 - b. Establishing enrollment cycles and quota.
 - c. Coordinating an academic calendar.
 - d. Contingency planning which may include assessing additional student fees to be collected by LSTC to cover program costs.
 - e. Establishing guidelines for approval and payment of expenses from the MU Gift funds dedicated to PTA program.
 - f. Facilitate communications between fiscal agent and member institutions.
4. During initial development and for the term of this agreement, the LSTC PTA program expansion business plan and budget from annual planning will be approved in advance each year by the MHPC Governing Board and MU fiscal agent (designated project coordinator in SHP).
5. LSTC tuitions generated from MHPC PTA program expansion will be retained by LSTC and be utilized to offset LSTC expenses associated with delivery of the program. Scheduled payments to LSTC from the MU gift funds dedicated to support this program will also be utilized to offset expenses as noted in the approved budget. **In no event shall MU be responsible for expenses incurred by or on behalf of the MHPC PTA Program in excess of the scheduled payment of gift funds.** It is anticipated that the LSTC PTA program for MHPC will achieve self-sufficiency from tuitions alone within 5 years as outlined in the approved budget.
6. Biannually LSTC shall submit to MU and the MHPC Governing Board a summary of revenue/expense incurred by LSTC for the MHPC PTA program expansion as well as accomplishments and accreditation status.
7. Scheduled Payments:
 - a. MU's School of Health Professions, in its role as fiscal agent, will be responsible for submitting planned/scheduled payment of dedicated gift funds to LSTC (attachment 1).
 - b. Scheduled payments in the agreed amounts shall occur bi-annually at end of first semester and end of second semester based on LSTC PTA Program's academic cycle.

8. Contact Information for Billings/Communications:

Richard Oliver (573) 884-6705
University of Missouri-Columbia
507 Lewis Hall
Columbia, MO 65211

Donald Claycomb, (573) 897-5000
Linn State Technical College
One Technology Drive
Linn, MO 65051-9607

D. Term of Agreement:

1. The term of this agreement shall commence on March 1, 2011 and will remain in effect for a period not to exceed five (5) years, unless modified or terminated earlier as provided herein (see D.3. and D.4.).
2. This agreement shall be interpreted in accordance with and pursuant to the law of the State of Missouri.
3. The agreement will be reviewed annually by the parties and the MHPC Governing Board; it is understood and agreed that the parties hereto may revise or modify this Agreement by written amendments whenever the same shall be mutually agreed upon.
4. In the event of a material breach of this agreement by either party, the agreement may be terminated immediately. Material breaches include, but are not limited to, failing to maintain necessary accreditation, being excluded from federal participation, failing to provide professional liability insurance and failure to meet any of the essential requirements that form the basis for the agreement. In the event of termination, the parties shall cooperate in good faith to the fullest extent to allow any students enrolled in the MHPC PTA Program at the time of notice of termination to complete their program.

E. Mutual Agreements

1. Faculty associated with the LSTC expansion effort will be considered faculty of and will be employed by Linn State Technical College. MU assumes no obligation for wages, worker's compensation, professional liability insurances, health insurance, transportation, meals, room or uniforms for LSTC faculty.

2. Neither party shall discriminate against any employee, applicant, or student for employment or registration in its course of study because of race, color, religion, sex, national origin, handicap, special disabled veteran status, or Vietnam era veteran status. Both parties agree to comply with the Educational Rights & Privacy Act of 1974 governing access to student records.
3. Both parties shall maintain and safeguard the privacy, security, and confidentiality of all individually identifiable health information transmitted or received from LSTC in connection with this Agreement, in accordance with the applicable provisions of the Health Insurance Portability and Accountability Act of 1996 (HIPAA), as amended, and in accordance with all applicable federal, state and local statutes, regulations and policies regarding the confidentiality of patient health information. Both parties agree that students, residents, and trainees and all faculty supervising such individuals shall be governed as members of LSTC's workforce for HIPAA purposes. Students, residents, trainees and supervising faculty shall access, use and disclose protected health information of LSTC only as permitted under LSTC's HIPAA Compliance Plan and shall be subject to sanction, including exclusion from LSTC's facilities upon violation.
4. By signing this agreement LSTC represents and warrants that it has not been excluded from participation in any federal government programs. LSTC further agrees that, in the event that LSTC is excluded from federal programs, LSTC will advise MU and the MHPC Governing Board of such fact within fifteen (15) days of obtaining such knowledge and that said exclusion constitutes grounds for immediate termination of this agreement.

Linn State Technical College

The Curators of
The University of Missouri

Date

Date

Missouri Health Professions Consortium

Date

Attachment 1

Under this agreement, utilizing dedicated gift funds, MU shall pay to LSTC:

Payments	Schedule of Payments	Total Amount
1	12-20-11	\$95,058
2	5-19-12	\$95,058
3	12-20-12	\$43,390
4	5-18-13	\$43,390
5	12-20-13	\$9,824
6	5-17-14	\$9,824
7	12-20-14	\$6,903.50
8	5-17-15	\$6,903.50

Payments should be made payable to Linn State Technical College and remitted to:

Linn State Technical College
One Technology Drive
Linn, Missouri 65051

Membership

As of the date of this amended Consortium agreement, membership is granted to institutions of the Missouri Community College Association, Linn State Technical College, and the University of Missouri in Columbia. Unless otherwise amended, the Consortium shall consist of the following members:

*East Central College, Union
Linn State Technical College, Linn
Moberly Area Community College, Moberly
North Central Missouri College, Trenton
State Fair Community College, Sedalia
Three Rivers Community College, Poplar Bluff
University of Missouri—Columbia, School of Health Professions*

Governance

The Consortium shall be governed through representation of the Presidents of the member community colleges, President of the state technical college, and the Dean of the School of Health Professions of the University of Missouri in Columbia. The Consortium's governing members shall be called "Directors" and may at any time mutually agree to limit or expand membership to the Consortium, and may approve the addition or deletion of other health profession programs. Such modifications shall occur by formal amendment to this Memorandum of Understanding. In addition, the Directors will provide ongoing oversight of programs to ensure adherence to the budget and mission-driven integration.

Initial Programs

As a provider of cooperative degree programs in the health professions, the Consortium will extend programmatic opportunities throughout the service regions of the member community colleges for the following Coordinating Board of Higher Education (CBHE) approved and professionally accredited cooperative degree programs:

**OCCUPATIONAL THERAPY ASSISTANT (OTA)
Associate of Applied Science Degree
CIP Code: 51.0803**

The Consortium intends to begin the process to become accredited by the Accreditation Council on Occupational Therapy Education (ACOTE) a division of the American Occupational Therapy Association (AOTA) located at 4720 Montgomery Lane, P.O. Box 31220, Bethesda, MD 20824. Phone number: (301) 652-(AOTA). It is the intent that the Occupational Therapy Assistant program will achieve initial accreditation in December 2010.

Graduates that satisfactorily complete the degree requirements and clinical affiliation requirements from an accredited Occupational Therapy Assistant program will be eligible to sit for the National Certification Exam that is administered by the National Board for Certification in Occupational Therapy (NBCOT). Contact information: NBCOT, 800 South Frederick Avenue, Suite 200, Gaithersburg, MD 20877-4150, (301) 990-7979, www.nbcot.org

PHYSICAL THERAPIST ASSISTANT (PTA)
Associate of Applied Science Degree
CIP Code: 51.0806

PHYSICAL THERAPIST ASSISTANT (PTA)
Associate of Applied Science Degree
CIP Code: 51.0806

The Consortium intends to provide the Physical Therapist Assistant (PTA) program as an expansion of Linn State Technical College's PTA program accredited by the Commission on Accreditation for Physical Therapy Education (CAPTE) located at 1111 Fairfax Street, Alexandria, VA 22314, Phone: (703) 706-3245. It is the intent that the Linn State Technical College Physical Therapist Assistant Program achieve approval for substantive change and enroll the first cohort of students in August 2010.

Graduates that satisfactorily complete the degree requirements and clinical affiliation requirements from an accredited Physical Therapist Assistant program will be eligible to sit for the National Physical Therapist Assistant Licensing Examination.

Jul 13 09 05:16p

IN WITNESS WHEREOF, the parties have caused this amended Memorandum of Understanding to be executed by their duly authorized representatives as of the date and year appearing below.

For East Central College
Union, Missouri

For Moberly Area Community College
Moberly, Missouri



Ed Jackson, president

Evelyn Jorgenson, president

Date: July 13, 2009

Date: _____

For North Central Missouri College
Trenton, Missouri

For State Fair Community College
Sedalia, Missouri

Neil Nuttall, president

Marsha Drennon, president

Date: _____

Date: _____

For Three Rivers Community College
Poplar Bluff, Missouri

For Linn State Technical College
Linn, Missouri

Devin Stephenson, president

Donald Claycomb, president

Date: _____

Date: _____

For the University of Missouri at Columbia

Richard Oliver, dean
School of Health Professions

Lisa J. Wimmenauer
associate director of business services

Date: _____

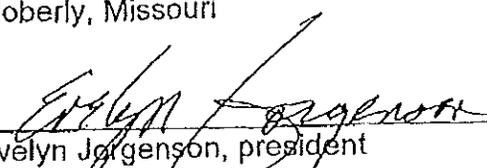
Date: _____

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For Moberly Area Community College
Moberly, Missouri

Ed Jackson, president



Evelyn Jorgenson, president

Date: _____

Date: July 13, 2009

For North Central Missouri College
Trenton, Missouri

For State Fair Community College
Sedalia, Missouri

Neil Nuttall, president

Marsha Drennon, president

Date: _____

Date: _____

For Three Rivers Community College
Poplar Bluff, Missouri

For Linn State Technical College
Linn, Missouri

Devin Stephenson, president

Donald Claycomb, president

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For the University of Missouri at Columbia

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School of Health Professions

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associate director of business services

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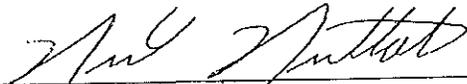
Evelyn Jorgenson, president

Date: _____

Date: _____

For North Central Missouri College
Trenton, Missouri

For State Fair Community College
Sedalia, Missouri



Neil Nuttall, president

Marsha Drennon, president

Date: 7/17/09

Date: _____

For Three Rivers Community College
Poplar Bluff, Missouri

For Linn State Technical College
Linn, Missouri

Devin Stephenson, president

Donald Claycomb, president

Date: _____

Date: _____

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Richard Oliver, dean
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Lisa J. Wimmenauer
associate director of business services

Date: _____

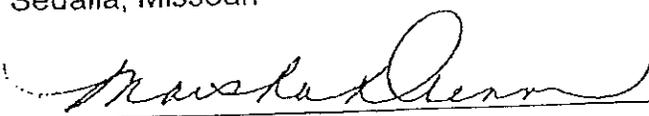
Date: _____

Ed Jackson, president
Date: _____

Evelyn Jorgenson, president
Date: _____

For North Central Missouri College
Trenton, Missouri

Neil Nuttall, president
Date: _____

For State Fair Community College
Sedalia, Missouri


Marsha Drennon, president
Date: July 14, 2009

For Three Rivers Community College
Poplar Bluff, Missouri

Devin Stephenson, president
Date: _____

For Linn State Technical College
Linn, Missouri

Donald Claycomb, president
Date: _____

For the University of Missouri at Columbia

Richard Oliver, dean
School of Health Professions
Date: _____

Lisa J. Wimmenauer
associate director of business services
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Evelyn Jorgenson, president

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Trenton, Missouri

For State Fair Community College
Sedalia, Missouri

Neil Nuttall, president

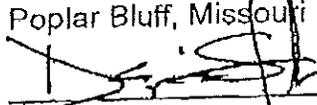
Marsha Drennon, president

Date: _____

Date: _____

For Three Rivers Community College
Poplar Bluff, Missouri

For Linn State Technical College
Linn, Missouri



Devin Stephenson, president

Donald Claycomb, president

Date: JULY 17, 2009

Date: _____

For the University of Missouri at Columbia

Richard Oliver, dean
School of Health Professions

Lisa J. Wimmenauer
associate director of business services

Date: _____

Date: _____

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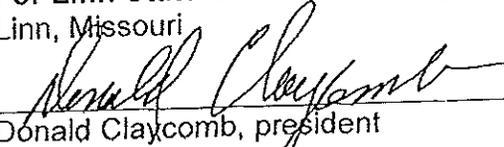
Date: _____

Date: _____

For Three Rivers Community College
Poplar Bluff, Missouri

For Linn State Technical College
Linn, Missouri

Devin Stephenson, president



Donald Claycomb, president

Date: _____

Date: 7-27-09

For the University of Missouri at Columbia



Richard Oliver, dean
School of Health Professions

Lisa J. Wimmenauer
associate director of business services

Date: 8/6/09

Date: _____

PROGRAM STRUCTURE

A. Total credits required for graduation: 72

B. Residency requirements, if any: 50% of the technical courses credits must be from Linn State Technical College.

C. General education: Total credits: 32

Courses (specific courses OR distribution area and credits):

	CORE CURRICULUM	Credit Hours
COM 111	Oral Communications	3
ASC 104	Human Anatomy and Physiology / Lab I	4
MAT 115	College Algebra	3
COM 101	English Composition	3
CPP 101	Introduction to Microcomputer Usage	3
ASC110	Medical Terminology	1
ASC106	Human Anatomy and Physiology / Lab II	4
PSC 101	American Government (or HST 105 American History to 1877)	3
PSY 161	Health Psychology	3
BUS 125	Job Search Strategies	1
PHY 100	Physical Science (Physics) or (Earth Science)	4
	Total Credits	32

D. Major requirements: Total credits: 40

	Major Requirements	Credit Hours
PTA116	Basic Patient Care Lecture (1 st 8 weeks)	2
PTA115	Basic Patient Care Lab (1 st 8 weeks)	1
PTA118	Functional Anatomy and Kinesiology Lecture(1 st 8 weeks)	3
PTA119	Functional Anatomy and Kinesiology Lab(1 st 8 weeks)	1
PTA101	Introduction to PTA Lecture(1 st 8 weeks)	1
PTA117	Documentation for the PTA Lecture	1
PTA120	Physical Agents and Modalities Lecture (2 nd 8 weeks)	2
PTA121	Physical Agents and Modalities Lab	1
PTA128	Health and Disease Lecture	3
PTA125	Principles of Therapeutic Exercise Lab	1
PTA209	Orthopedics for the PTA Lecture	1
PTA211	Orthopedics for the PTA Lab	1
PTA201	PTA as a Profession Lecture	1
PTA204	Electrotherapeutic Modalities Lecture	1
PTA205	Electrotherapeutic Modalities Lab	1
PTA223	Neurological Therapeutic Exercise Lecture	3
PTA224	Neurological Therapeutic Exercise Lab	2
PTA289	Research in Physical Therapy Lecture	2
PTA216	Trends and Issues in Physical Therapy Lecture	2
	Total Credits	30

E. Free elective credits: 0

F. Requirements for thesis, internship or other capstone experience:

	Internships	Credit Hours
PTA135	Clinical Practice I - 4 weeks (internship)	2
PTA235	Clinical Practice II (internship)	4
PTA245	Clinical Practice III (internship)	4
	Total Credits	10

G. Any unique features such as interdepartmental cooperation: 0

PROGRAM CHARACTERISTICS AND PERFORMANCE GOALS

Institution Name Linn State Technical College

Program Name Physical Therapist Assistant Associate of Applied Science Degree

Date 4/13/11

(Although all of the following guidelines may not be applicable to the proposed program, please carefully consider the elements in each area and respond as completely as possible in the format below. Quantification of performance goals should be included wherever possible.)

Student Preparation

- There are no special admissions procedures or student qualifications that exceed the existing program admissions standards.
- The student populations that will be targeted for this program include place-bound, rural students, dislocated workers, high school students, and military service personnel who may want to pursue a second degree to improve their employability in this difficult job market.

Faculty Characteristics

- Faculty must hold a Physical Therapist or Physical Therapist Assistant licensure and have a baccalaureate degree or above, three years PT or PTA work experience, excellent interpersonal and communication skills. Teaching experience is preferred.
- The estimated percentage of credit hours that will be assigned to full-time faculty is 90%.
- Physical Therapist instructors are required to obtain and maintain respective physical therapy credentials and will also be required to have on-site office hours.

Enrollment Projections

- The student FTE majoring in the program by the end of five years is estimated at a total of 56 students.
- Full-time enrollment by the end of five years is projected to be 100%.
- Please refer to the attached Form SE Student Enrollment Projections.

Student and Program Outcomes

- The number of graduates annually at three and five years after implementation is projected to be 38 to 51.
- The goals of the program are to provide students with the opportunity to develop:

1. Prepare competent, entry level physical therapist assistants who will assume positions and contribute to meeting employment needs in Missouri.
 2. Provide opportunities for students to develop behaviors and skills sought by employers.
 3. Furnish opportunities for physical therapist assistant students to develop competencies in communication, professionalism, and leadership.
 4. Empower students to respond to developing technology and a dynamic health care environment through a commitment to lifelong learning and service.
- 90% of the student will achieve their PTA licensure.
 - At least 90% of degree-seeking students will score at or above the 50th percentile on the CAAP test.
 - The placement rate in related fields is expected to be approximately 90%. The rates of placement in other fields and unemployment are expected to be approximately 10%.
 - Transfer rates and continuous study are expected to be minimal.

Program Accreditation

- Linn State Technical College is certified to provide Physical Therapist Assistant program and is accredited by Commission on Accreditation in Physical Therapy Education (CAPTE).

Alumni and Employer Survey

- Alumni will be surveyed by USPS mail or electronically at five years' post graduation. The expected satisfaction rate is approximately 80%.
- Employers will be surveyed by USPS mail or electronically three years after hiring a Physical Therapist Assistant program graduate. The expected satisfaction rate is approximately 80%.

OFF-SITE DELIVERY OF AN EXISTING PROGRAM FORM

Sponsoring Institution (s): Linn State Technical College

Name of Institution (Campus or off-campus residential center in the case of multi-campus institutions).

Program Title: Physical Therapist Assistant

Degree/Certificate: Associate of Applied Science Degree

Institution Granting Degree: Linn State Technical College

Delivery Site(s): North Central Missouri College and Three Rivers Community College

Mode of Program Delivery: 54% traditional classroom delivery and 46% polycom. Linn State will be providing second year technical courses and North Central Missouri College and Three Rivers Community College will be providing the general education courses.

Geographic Location of Student Access: Linn State Technical College, North Central Missouri College, or Three Rivers Community College

CIP Classification: 47.0611

Implementation Date: Fall 2011

Cooperative Partners: North Central Missouri College and Three Rivers Community College

AUTHORIZATION

Vicki Schwinke/Dean of Academic and Student Affairs

Date

Person to Contact for More Information: Vicki Schwinke

Telephone: 573-897-5195