Coordinating Board for Higher Education Public Meeting

Coordinating Board for Higher Education
June 5, 2019

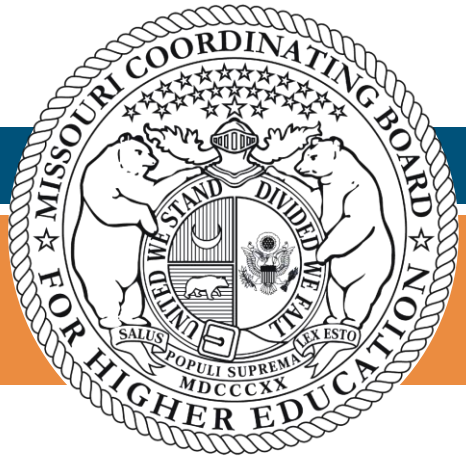
Call to Order and Roll Call of Members and Determination of Quorum

General Business

Coordinating Board for Higher Education
June 5, 2019

Review and Approve Agenda

Action Item

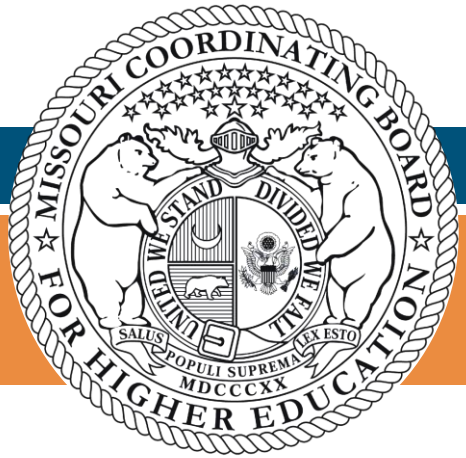


General Business

Coordinating Board for Higher Education
June 5, 2019

Review and Approve Consent Agenda

Action Item

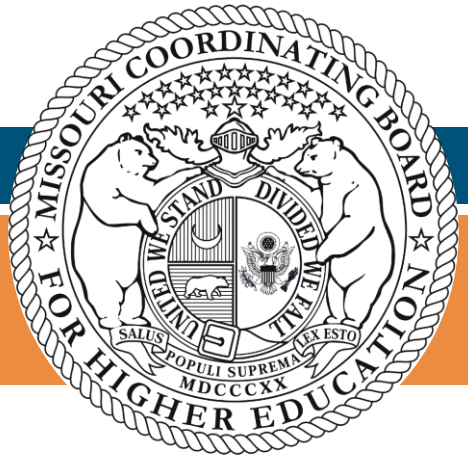


General Business

Coordinating Board for Higher Education
June 5, 2019

Welcome from Host Institution

Southeast Missouri State University



General Business

Coordinating Board for Higher Education
June 5, 2019

Report of the Commissioner

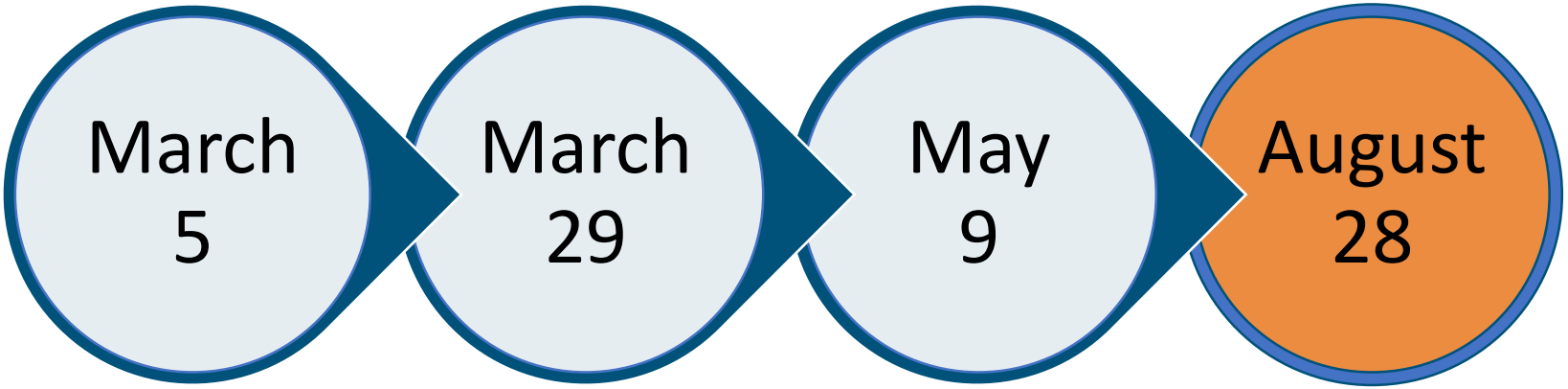
Zora Mulligan

Commissioner of Higher Education

Coordinating Board for Higher Education

June 5, 2019

New Department Vision



Consultants met with CBHE & PAC members

Vision Survey sent to all staff

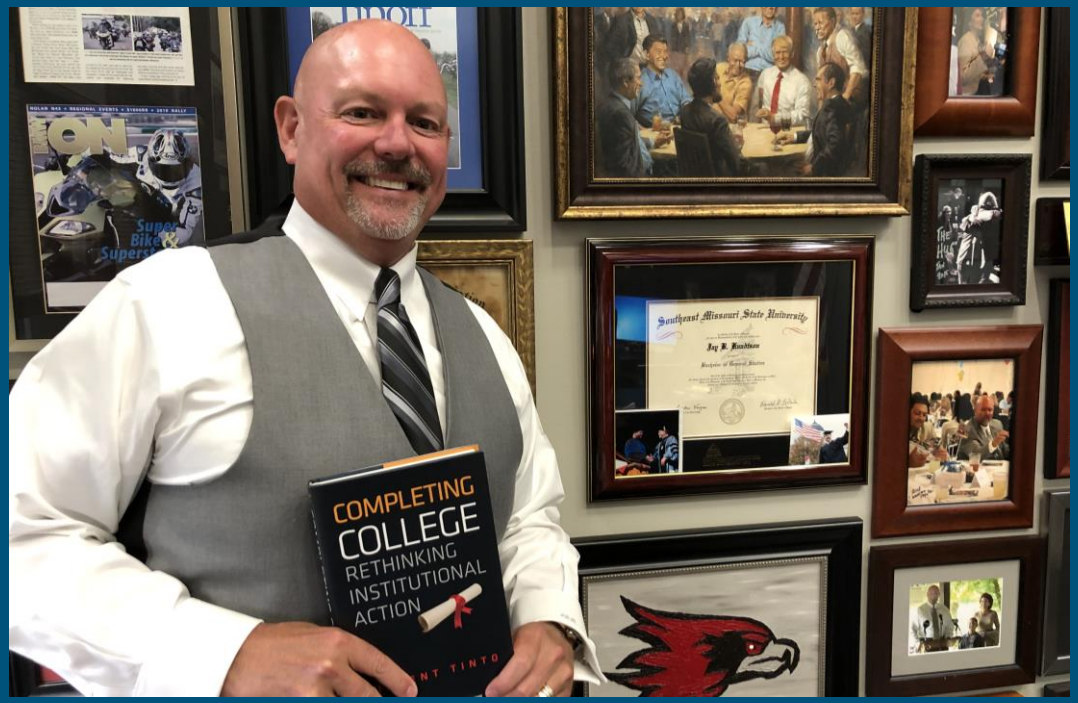
Focus groups held

Go-Live Date:
New Name
New Branding
New Department

Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve the vision statement presented.

Thank you SEMO



Staff Transitions

Rusty Monhollon
President and Executive Director of the South Carolina Commission on Higher Education – July 15

Leroy Wade
Deputy Commissioner for Operations – July 1

Sheila Kaiser
Research Analyst

Welcome New Staff

Kristin Stokely
General Counsel

Gerren McHam
Special Assistant for External Relations

Pam Victor
Fiscal Director

Sarah Salmons
Research Analyst

Summer Interns & Part-Time Staff

Lela Prichett
Georgetown University

Emily Reynolds
University of Mississippi

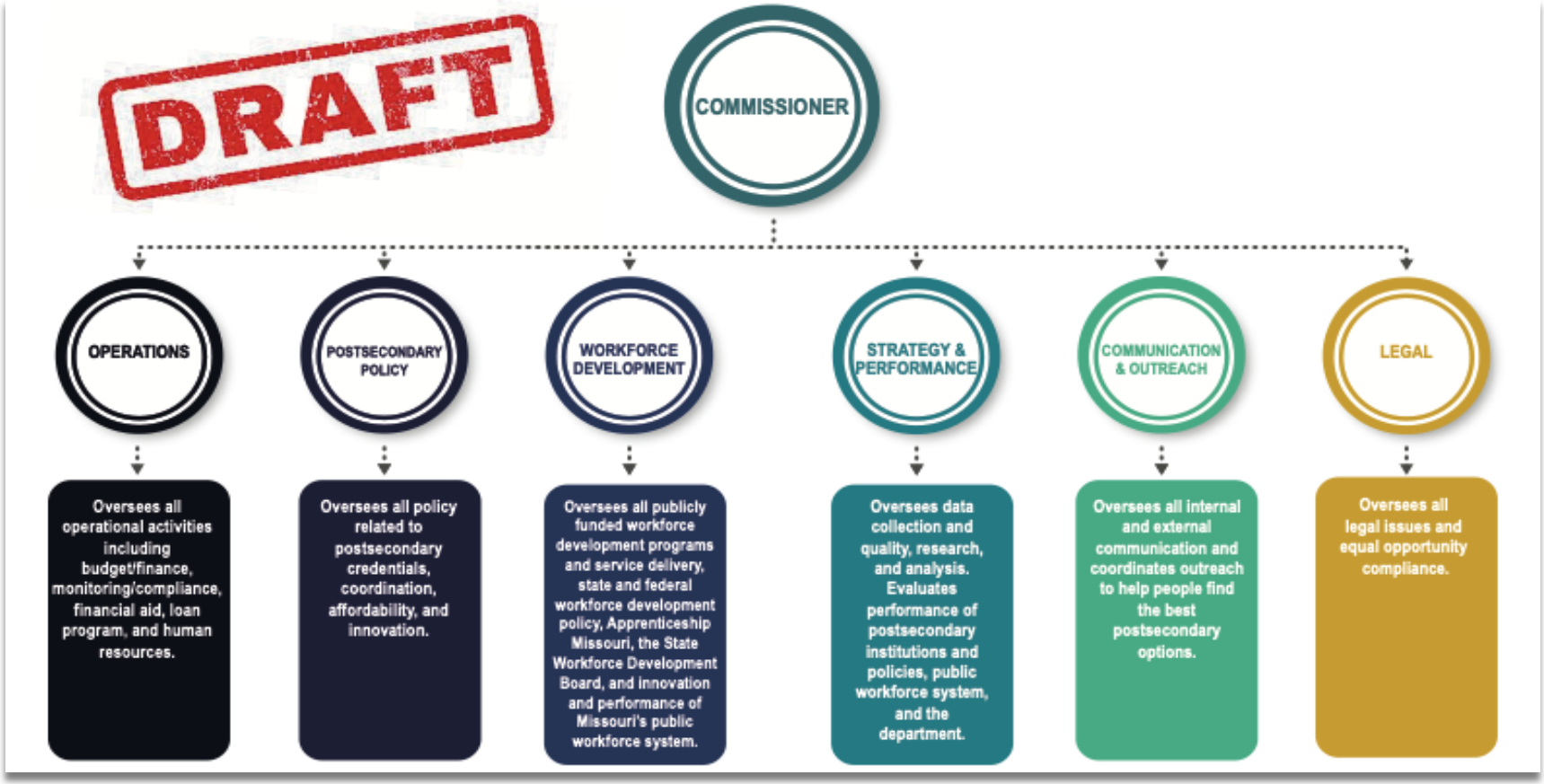
Cassie Allen
University of Missouri

Julian Nicks
Stanford Graduate School of Business

Congratulations Samantha Dickey

Baby Jack Fitzgerald

New Department Overview



New Staff Search

Search Committees

Postsecondary Policy
Leroy Wade, DHE (chair)
Barb Bichelmeyer, UMKC
Jeff Lashley, MACC
Dwyane Smith, Harris-Stowe State University
Vicki Schwinke, State Technical College of Missouri

Performance & Strategy
Lisa Elrod, DWD (chair)
David Edwards, Department of Corrections
Hart Nelson, St. Louis Community College
Beth Nolte, Lincoln University
Matt Simpson, OTC

Presidential Advisory Committee

Departing Presidents and Chancellors

Shirley Hofstetter
Mineral Area College
(Interim)
January - June 30, 2019

Dr. Christopher Maples
Missouri University of
Science & Technology
(Interim)
May 2017 – June 30, 2019

Dr. Robert Vartabedian
Missouri Western State University
July 1, 2008 – July 1, 2019

Presidential Advisory Committee

Incoming Presidents and Chancellors

Dr. Joe Gilgour
Mineral Area College
July 1

Matthew Wilson
Missouri Western State University
July 1

Dr. Mohammad Dehghani
Missouri University of Science & Technology
August 1

FAFSA Frenzy Recognition

Blueprint Implementation Plan Update

2019 Blueprint Implementation Plan

Aspiration

The Missouri Department of Higher Education will develop innovative approaches to improving student outcomes and increasing public institutions' performance.

Themes

Coordination

Initiative

Work with staff, stakeholders, and board members to develop, communicate, and implement a vision for a 21st century Department of Higher Education
Commissioner

Partner with the Department of Economic Development to launch a State of the Missouri Workforce report and summit
Commissioner, Data & Research, Strategic Communications & Outreach

Develop a new model for seeking institutions' funding requests for FY 2021, including capital funding and the designation of some facilities as having "critical needs"
Fiscal Affairs, Data & Research

Partner with institutions and the Office of Administration to

Affordability

Initiative

Increase FAFSA filing
Strategic Communications & Outreach

Implement redesigned financial aid programs
Financial Aid

Lead a collaborative initiative across state government to improve communication about support available for postsecondary training and education
Strategic Communications & Outreach

Partner with other departments in state government to identify financial resources that can help Missourians earn degrees and certificates
Director of Strategic Initiatives

Keep student loan borrowers eligible for federal financial aid

Access & Success

Initiative

Launch a State of Equity and Opportunity in Missouri Higher Education report and summit
Academic Affairs, Data & Research, Strategic Communications & Outreach

Increase communication about 15 to Finish
Strategic Communications & Outreach

Partner with institutions to reduce barriers to completion and expansion of key workforce programs
Academic Affairs

Develop academic degree maps for most common majors to save students money and help them graduate on time
Academic Affairs

Research impact of work on transfer and remediation; highlight best practices

Outreach

Initiative

Launch a public awareness campaign to promote the Big Goal of having 60% of Missourians have a degree or certificate by 2025
Strategic Communications & Outreach

Expand Journey to College outreach to include K-12 and adult high schools
Strategic Communications & Outreach

Work with institutions' public information officers to promote higher education
Strategic Communications & Outreach

Blueprint Implementation Plan Major Themes

Continuing to build a better than "government work" approach to communications and outreach

↓

Improving data and research capabilities

↓

Developing partnerships that multiply our reach

↓

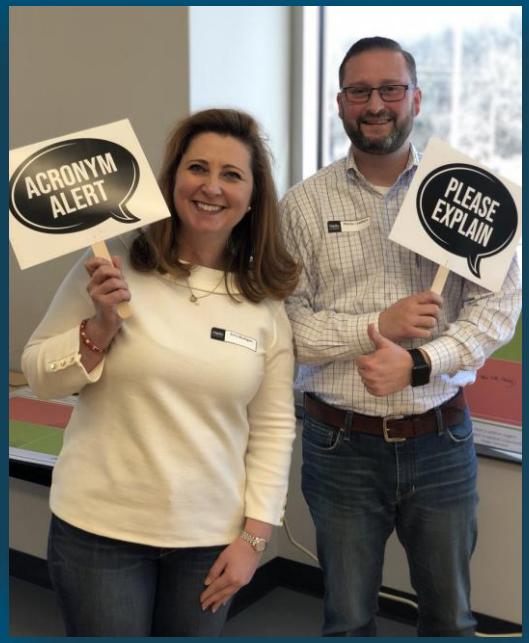
Using those strengths to tackle tough questions

↓

Rethink and redefine the vision and mission of the department

DHE + DWD + MERIC

Transition Leadership Team Retreat



Senior staff came together to get to know each other, learn more about each department, identify challenges and opportunities going forward, and develop a plan for next steps.

Fast Track Workforce Incentive Grant

Governor Parson's Statewide Tour

St. Charles Community College hosted a Fast Track event during the Governor's statewide tour.

Signature Packaging & Paper in Jackson hosted a Fast Track event during the Governor's statewide tour.

Fast Track Workforce Incentive Grant

Round Tables and Advocacy

Governor Parson held a round table discussion with legislators, higher education leaders, and business partners.

Chamber leaders from across the state joined together to advocate for Fast Track at the Capitol.

Keys to Student Success Summit

Default Prevention Activities

Over 130 attendees from higher education, high schools, and college access groups attended.

Main speaker, Lynette Khalfani-Cox, The Money Coach

Peer counselors from six colleges shared best practices for helping students succeed.

Department Highlights

Outreach and Collaboration

Outreach staff presented big checks to FAFSA Frenzy scholarship recipients.

Steven Chaffin, part-time copy writer, shared his study abroad adventure through an Instagram takeover.

Academic Affairs and Financial Aid staff attended SHEEO Community of Practice Convening.

Department Highlights

Spring Commencements

Commencement addresses at Missouri State University and Jefferson College.

Looking Ahead

July 1: New fiscal year begins and new leaders on board

July 30-31: CBHE retreat

August 28: Reorganization takes legal effect

September 4-6: Governor's Conference on Economic Development

September 10-11: CBHE meeting

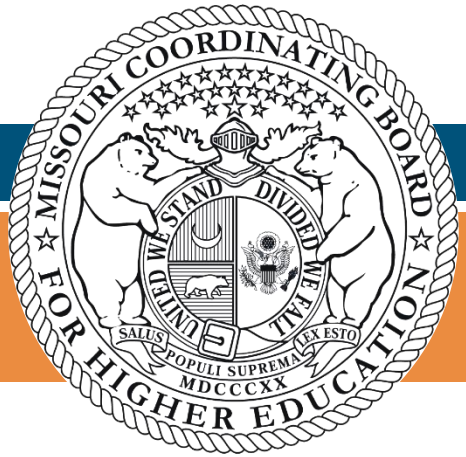
- FY 2021 Budget Request
- Fast Track administrative rule

October (tentative): MDHE staff join DWD and MERIC at Truman Building

Missouri Equity Project Update

Information Item

Rusty Monhollon



Background

To reach the "Big Goal" Missouri must eliminate inequities in educational attainment

- Blueprint Goal 1.5: Reduce inequities in higher education by raising completion rates by race, ethnicity, socioeconomic status, gender, and disability by 50 percent by 2025; increase efforts to recruit and retain faculty that reflect the diversity of the state

Missouri Equity Project is a multi-year initiative that will define and drive a statewide agenda for equity in postsecondary education

Current Status

Phase One: State of Equity Report and statewide summit on equity in Missouri Higher Education

- Summit will be held October 29-30 in Columbia
- State of Equity Report release
- Establish common understanding of the issues, set a baseline for measuring progress, and include a list of recommendations for action

Current Status

Recommendations for State of Equity Report

- Contain both qualitative and quantitative data, disaggregated by race and ethnicity; rural, urban, and suburban; traditional-age and adult learners; first-generation
- Capture a range of metrics, including student persistence, retention, completions, degrees awarded, costs, and financial aid
- Data should include credentials other than degrees, such as certificates and apprenticeships
- Change the language from “higher education” to inclusive “postsecondary”
- Ensure the report does not pit communities against one another
- Find ways to humanize or personalize the information
- Remove deficit language from the report
- Have an outside entity review or evaluate the report

Summit Format

October 29-30 (tentative), Columbia

- Day 1: Pre-summit workshop
  - Planning committee & invited guests
    - Presidents/Chancellors; chamber presidents; elected officials; students; advisors and counselors; among others
    - Discuss report's recommendations and begin developing an action plan
- Day 2: Formal release of Equity Report
  - Workshop participants continue from previous day
  - Break-out sessions on specific issues and topics report

Next Steps

- Summit planning
- Refine research agenda
- Draft program
- Seek partnerships
- Next meeting:
- June 11 (teleconference)

2019 Legislative Session

Information Item

Gerren McHam

Presidential Advisory Committee

Tab 9

Coordinating Board for Higher Education

June 5, 2019

Session Statistics

The Second Regular Session of the 100th General Assembly: Dates & Numbers

- ✓ Session began: Wednesday, January 9
- ✓ Session ended: Friday, May 17
- ✓ Number of bills filed: 1,974
- ✓ Number of bills that were truly agreed to and finally passed: 91
- ✓ Number of resolutions agreed to and finally passed: 11
- ✓ Number of bills affecting higher education that were truly agreed to and finally passed: 3

Truly Agreed to and Finally Passed Bills

SB 68

- ✓ Establishes the "Fast-Track Workforce Incentive Grant" which provides grants for Missouri citizens to attend an approved Missouri postsecondary institution.

- ✓ The Coordinating Board for Higher Education is the administrative agency tasked with implementing the program.
  - Must designate eligible programs of study by January 1, 2020, in conjunction with stakeholders.
  - Must determine the criteria for eligibility, evaluate each applicant's eligibility, and select qualified recipients.

- ✓ Grants are awarded in an amount equal to the actual tuition and general fees charged to an eligible student--after all other federal and state aid are applied.

- ✓ Creates in the State Treasury the "Fast-Track Workforce Incentive Grant Fund." The fund shall be used solely by the Coordinating Board.

SB 68

- ✓ Missouri Workforce Development Board: Legislation allows the Department of Economic Development to include on its website the names of the members of the Missouri Workforce Development Board.
- ✓ Modifies provisions under the Missouri Works Training Program and renames it to Missouri One Start Program. The department is to publish rules and regulations for the program.
  - Allows the department to contract with other entities
  - Allows the department to require a participating business to repay all benefits if such business fails to maintain the new or retained jobs within five years of approval of benefits or if such business leaves the state within five years of approval of benefits.
  - Provides the department the discretion to determine the appropriate amount of funds to allocate to a training project from the Missouri One Start Community College New Jobs and Retained Jobs Training funds.
  - Any prior agreement or obligation entered into by the department remain in effect according to the provisions of such agreement or obligation.

SB 68

- ✓ Missouri Works Business Incentives: Legislation allows the Department of Economic Development to offer certain companies tax credits if such company creates ten or more new jobs and the average wage of new payroll equals or exceeds one hundred percent of the county average wage.

- ✓ Business Facility Tax Credit: Legislation modifies the definition of "new business facility investment" to include property acquired by purchase, lease, or license, including the right to use software and hardware via on-demand network access to a shared pool of configurable computing resources.

SB 306

- ✓ Modifies a provision pertaining to education for members of military families.
- ✓ Exempts the Veteran's Survivor Grant, which provides financial aid for higher education to qualifying military members, from sunset provisions under current law.
- ✓ Redefines "combat veteran" to mean a person who served in armed combat, which shall be shown through military service documentation.
- ✓ Stipulates that all public institutions of higher education that receive state funds shall limit the amount of tuition such institutions charge to combat veterans to no more than 30% of the cost of tuition and fees.
  - Limitation only applicable if combat veteran is enrolled in a program leading to a graduate degree, including master and doctorate degree.
- ✓ Tuition limitation may, at the combat veterans' discretion, be provided before or after all other aid that the veteran is eligible for is applied.

HB 604

- ✓ Establishes the School Turnaround Act.
- ✓ Modifies the A+ Schools by requiring high schools to demonstrate a commitment to ensuring all students earn credits towards any type of college degree while in high school.
- ✓ Requires the Department of Higher Education to establish a procedure to reimburse the cost of tuition and fees for any dual credit or dual-enrollment course offered to a student in high school-in association with any institution of higher education.
- ✓ Reduces number of years a student is required to attend an A+ designated high school from three to two.

HB 77 / SB 17

- ✓ Currently, any teacher retired from the Public School Retirement (PSRS) of Missouri may be employed in a position covered under the Public Education Employee Retirement System (PEERS) without stopping their retirement benefits.
  - Such teacher may earn up to 60% of the minimum teacher's salary without a discontinuance of their retirement allowance.
- ✓ If a person is employed in excess of these limitations, said person will not be eligible to receive their retirement allowance for any month they are employed.
- ✓ Change: This bill excludes from this provision any person retired and currently receiving a retirement allowance from PSRS employed by a public community college.
- ✓ 4/16/2019 - Signed by Governor.

Next Steps

- ✓ Deadline for Governor to sign or veto budget bills: June 30
- ✓ Deadline for Governor to sign or veto policy bills: July 14
- ✓ Effective date of laws unless otherwise noted: August 28
- ✓ Veto session: September 11

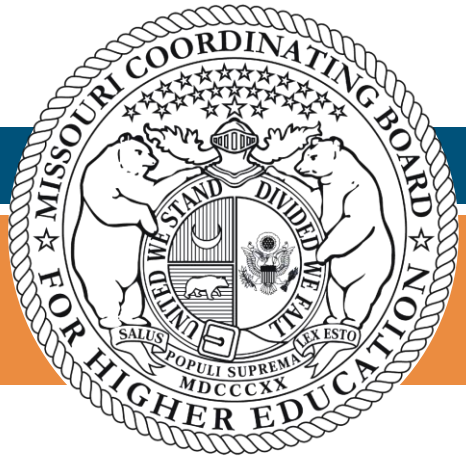
Looking Forward: Potential 2020 Legislative Session Topics

- ✓ Title IX of the Education Amendments of 1972
- ✓ Concealed Carry on College Campus

Implementation of New Laws

Information Item

Kristin Stokely



Presidential Advisory Committee

Tab 10

Coordinating Board for Higher Education

June 5, 2019

List of Laws

- HESFA – Higher Education Student Funding Act
- Computer Science Academic Standards
- Access Missouri
- A+ Scholarship Program
- Public Safety Officer Survivor Grant
- MoSCORES

HESFA

- Statutory authority - §§ 173.1000-1003, RSMo
- Rule incorporates changes from SB 807 & 577 during the 2018 legislative session
- Modifies HESFA by allowing public institutions to increase tuition to make up for a decrease in state operating support
- Filed administrative rules for notice and comment on April 30, 2019
- Rule will be final in approximately 6 months

HESFA

- The Commissioner notified institutions of allowable increases in tuition for FY 2020 on January 31, 2019
- Each institution has until July 1 to submit a notice of tuition change to the Commissioner
- As of May 20, the Commissioner had received one notice of tuition change

Computer Science Academic Standards

- Statutory authority - § 170.018.1(4), RSMo
- Implements HB 3 from the 2018 1st Extraordinary legislative session;
- Allows high school students to substitute a computer science course for a math, science, or practical arts course
- MDHE staff worked with DESE to develop new standards
- MDHE staff will continue to monitor the impact of the new standards

Access Missouri

- Statutory authority - §§ 173.1101-1108, RSMo
- Implements HB 1744 and SBs 807, 577, and 603 from the 2018 legislative session
- Modifies the Access Missouri financial assistance program by allowing students attending virtual institutions to be eligible for awards
- MDHE staff filed the Order of Rulemaking on May 9 and it will be effective July 30

A+ Scholarship Program

- Statutory authority - §160.545, RSMo
- Implements HB 1744 and SBs 807 and 577 from the 2018 legislative session
- Modifies the A+ scholarship program student eligibility by removing the requirement that a student's attendance occur in the three years immediately prior to graduation
- MDHE staff filed the Order of Rulemaking on May 9 and it will be effective July 30

Public Safety Officer Survivor Grant

- Statutory authority - §173.260, RSMo
- Implements SBs 870, 807, and 577 from the 2018 legislative session
- Expands the list of professions whose children and spouses are eligible to receive a public safety office or employee survivor grant from the CBHE
- MDHE staff filed the Order of Rulemaking on May 9 and it will be effective July 30

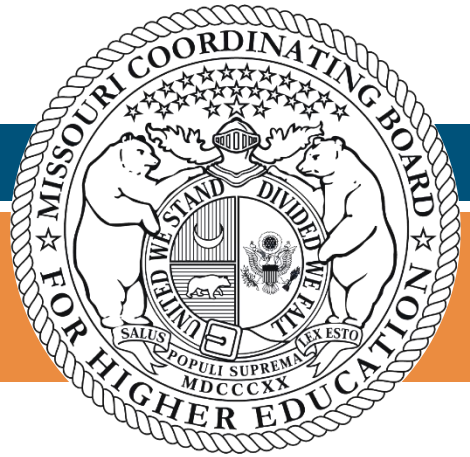
MoSCORES

- Statutory authority - § 173.1004.2, RSMo
- Implements HB 1606 from the 2018 legislative session
- Requires the CBHE and DED to provide specific career and salary information for each credential offering offered by a public institution of higher education
- MDHE currently developing a plan with OA-ITSD to build reports in MoSCORES to generate the required reports

Amendments to Administrative Rule on Residency and Transfer

Action Item

Rusty Monhollon



Academic Affairs and Workforce Needs Committee Tab 12

Coordinating Board for Higher Education
June 5, 2019

Background

- §§ 178.785-178.789, RSMo, (CORE 42) resulted in significant changes to general education and transfer processes

- Sections of administrative rule on residency and transfer (6 CSR 10-3.020) not aligned with statute

- Amend to reflect accurately language in statute, update some sections, and delete others

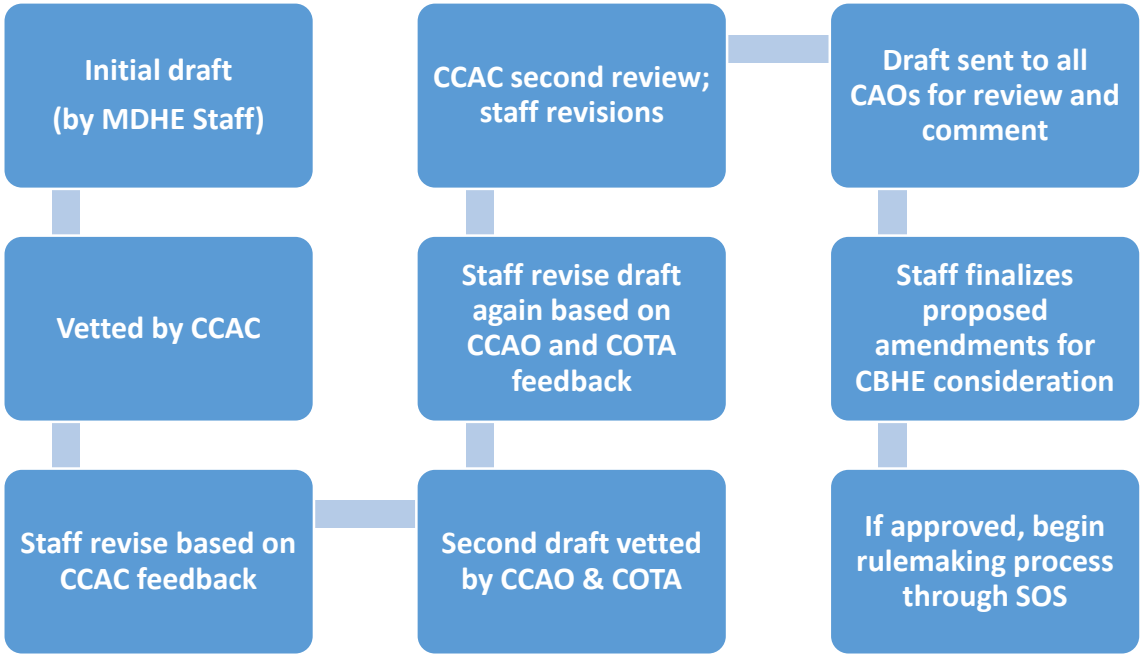
Current Status

Proposed amendments fall in three categories

- Revisions of general transfer policy and appeals procedures
- Addition and/or clarification of definitions
- Technical/editorial updates

Development of Proposed Amendments

- Core Curriculum Advisory Committee (CCAC)
- Council of Chief Academic Officers (CCAO)
- Committee on Transfer & Articulation (COTA)
- Secretary of State (SOS)



Next Steps

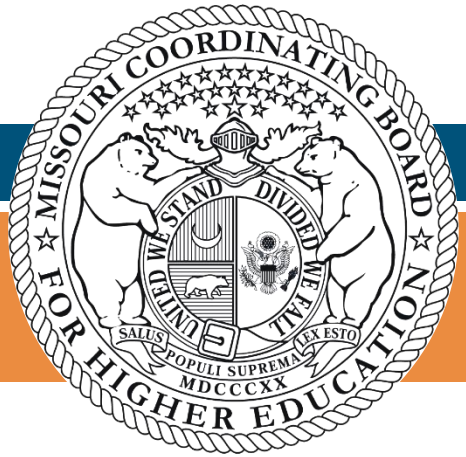
- With CBHE approval, begin rulemaking process
- Report to Joint Committee on Administrative Rules
- Rulemaking takes about six months to complete
- Opportunity for further public comment and input

Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve the amendments to 6 CSR 10-3.020 as presented in the attachment and direct the Commissioner of Higher Education to take all appropriate action to ensure the changes become effective as soon possible.

Academic Program Actions on Provisionally Approved Programs

Action Item



Academic Affairs and Workforce Needs Committee Tab 13

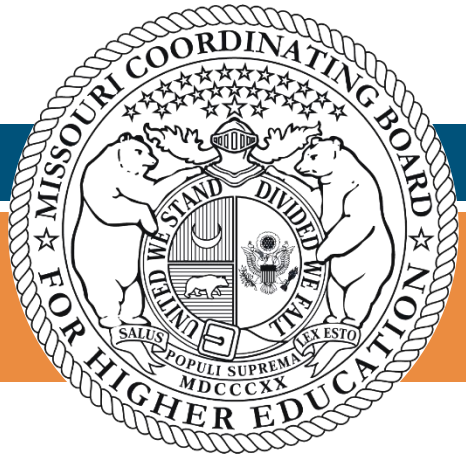
Coordinating Board for Higher Education
June 5, 2019

Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve the recommended actions listed in Table 1.

Approval of Proposed CBHE-Approved Mission Descriptions

Action Item



Academic Affairs and Workforce Needs Committee Tab 14

Coordinating Board for Higher Education
June 5, 2019

Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve each institution's mission description, as presented in the attachment.

Southeast Missouri State University Request for Approval of Statewide Mission

Action Item

Rusty Monhollon

Academic Affairs and Workforce Needs Committee

Coordinating Board for Higher Education
June 5, 2019

Statewide Mission Request

- Computer Science & Cybersecurity
- Visual & Performing Arts

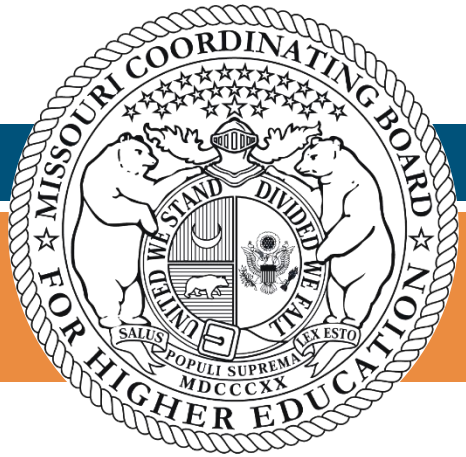
Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve posting for public comment Southeast Missouri State University's request for a statewide mission on the MDHE website starting on Monday, June 10 for a period of twenty days.

Revised Admission Guidelines Update

Information Item

Rusty Monhollon



Academic Affairs and Workforce Needs Committee Tab 16

Coordinating Board for Higher Education
June 5, 2019

Background

- § 173.005.2(6), RSMo, directs CBHE to "establish admission guidelines consistent with institutional missions"
- Current guidelines developed in 1990s; both structure and metrics are outdated
- Clear guidelines important to students in preparing and planning for postsecondary education
- Encourages them to understand full range of opportunities available to them
- Increased postsecondary participation rates (Blueprint Goal 1.3) and address inequity (Blueprint Goal 1.5)

Current CBHE Admissions Guidelines

- Structure and metrics outdated
- Few high schools rank students
- Few institutions met “90 percent” expectation

Selectivity Category	High School Rank Percentile plus ACT/SAT Percentile	Automatic Admission (ACT Composite)	Freshman Class % Exception
Highly Selective	140	27	10 percent
Selective	120	24	10 percent
Moderately Selective	100	21	10 percent
Open Admissions	n/a	n/a	n/a

Proposed Framework for Revised Admission Guidelines

- High School GPA single best predictor of postsecondary success
- Send stronger, more consistent message to students and families
- Encourage more that they are "college ready"; many opportunities available to them

Selectivity Category	Minimum High School GPA	and/or	Minimum ACT Composite Score
Highly Selective	X.XX	and/or	XX
Selective	X.XX	and/or	XX
Moderately Selective	X.XX	and/or	XX
Open Admissions: University	X.XX	and/or	XX
Open Admissions: Community College	HS diploma/equivalent	and/or	n/a

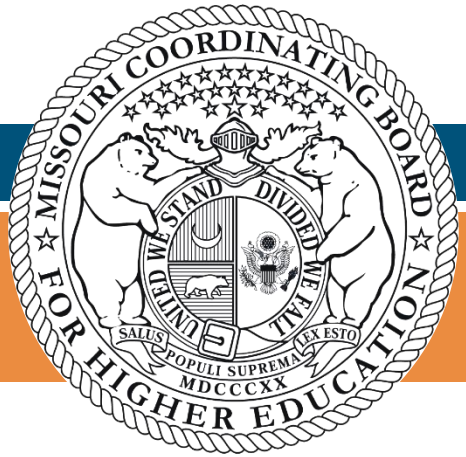
Next Steps

- Agreeing to framework is first of many steps
- Subsequent tasks
  - Assigning specific scores (or range of scores) to each category
    - Reach out to institutions for data
  - Review, and perhaps revise, how categories are defined.
  - Assess correlation between high school GPA and postsecondary success.
- Bring recommendations to the CBHE in September

Update on the Report on the Condition of College and Career Readiness

Information Item

Rusty Monhollon



Academic Affairs and Workforce Needs Committee Tab 17

Coordinating Board for Higher Education
June 5, 2019

High School Graduates' Report

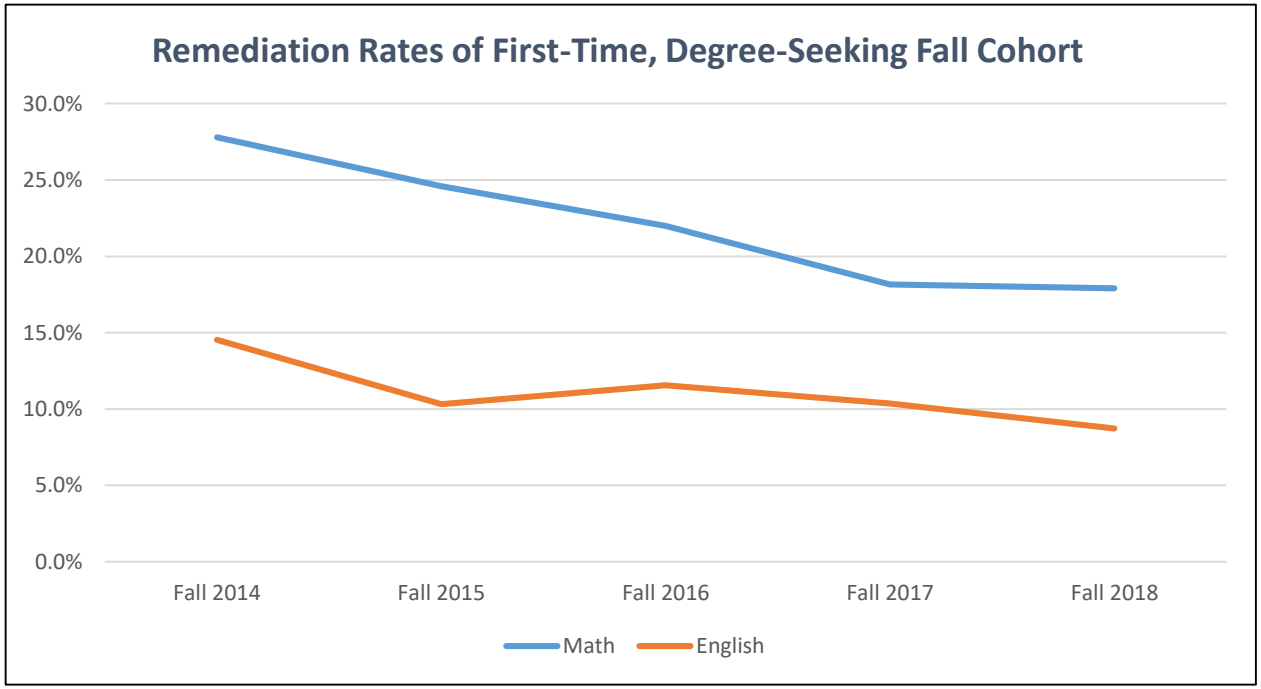
- Since 2014, the overall remediation rate for **recent high school graduates** has decreased by 30.4 percent.

- In mathematics, the rate has decreased over this five year period by 33.2 percent.

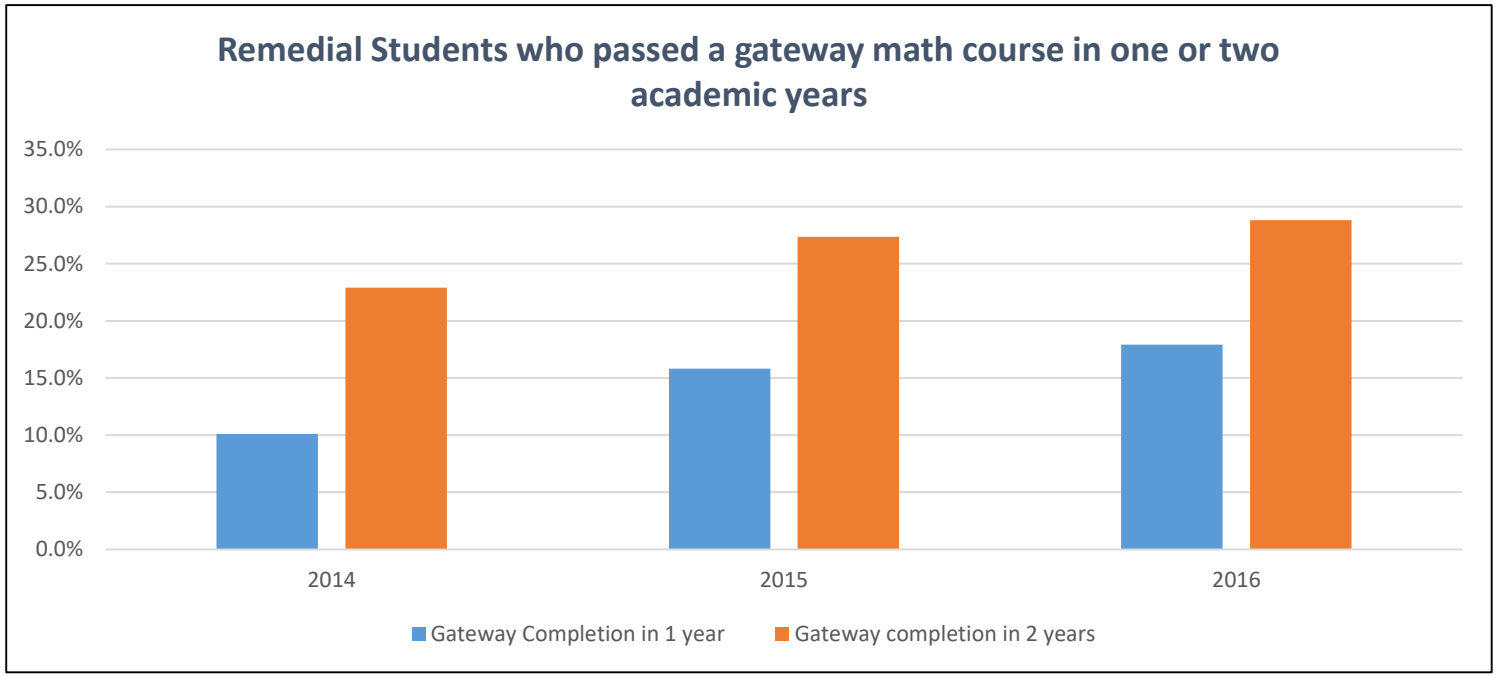
- The remediation rate for African-American students continues to steadily decrease, with 30 percent decrease in remediation in mathematics since 2014

All First-Time, Degree-Seeking Students

	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	% change, 2014-2018
Mathematics	27.8%	24.6%	22.0%	18.2%	17.9%	-35.63%
English	14.5%	10.3%	11.6%	10.4%	8.7%	-39.95%

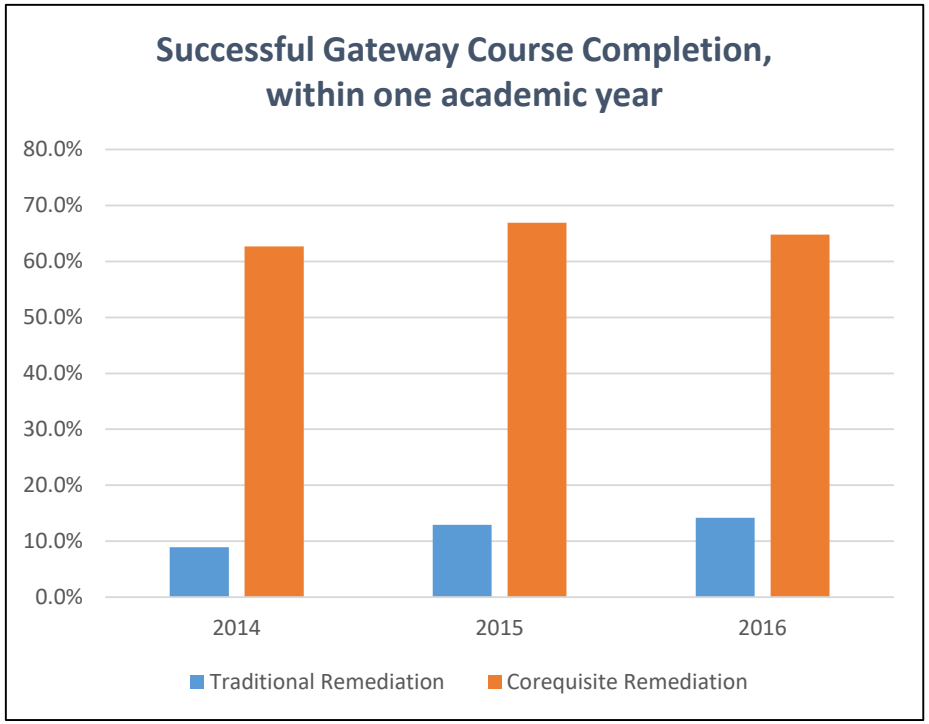


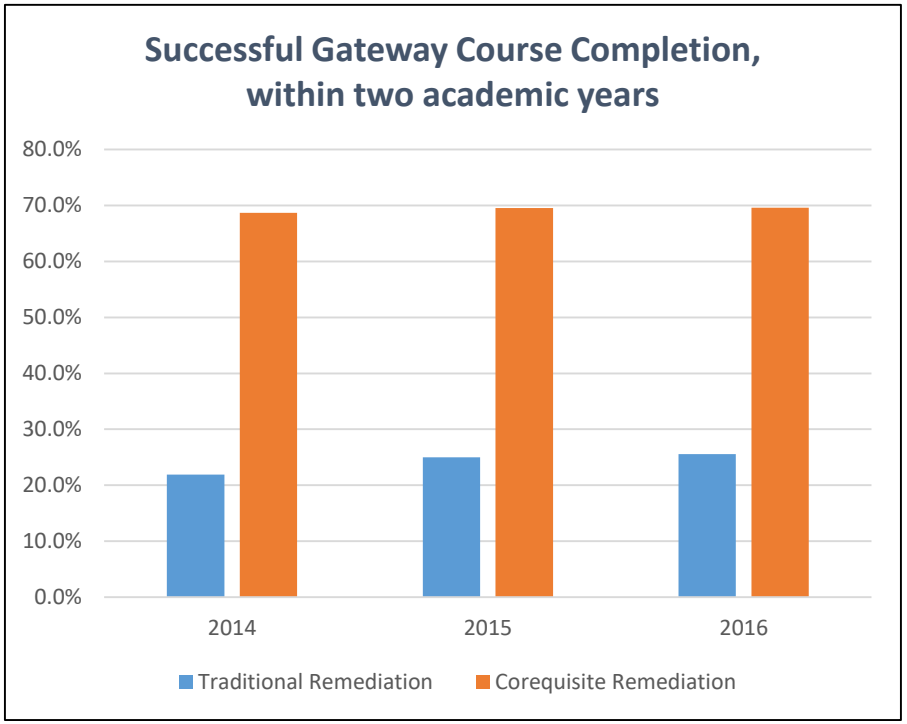
Gateway Course Success



Percentage of students needing remediation completing a gateway math course is increasing

Success, by remediation type





Pell-Eligible Students Enrolled in Remedial Mathematics

Pell Eligible Students	Fall 2014	Fall 2015	Fall 2016	Fall 2017
Total Undergrad Headcount	39.6%	38.0%	36.9%	35.5%
Enrolled in Remedial Math	59.7%	57.8%	57.4%	53.9%
Difference	20.1%	19.8%	20.5%	18.4%

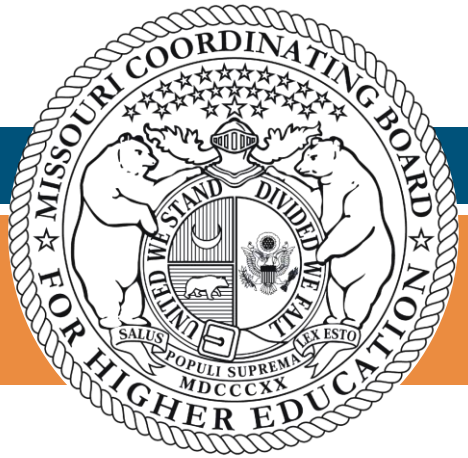
Next Steps

- All institutions to offer all math pathways, and provide corequisite supports for each pathway
- Work with independent institutions to offer math pathways
- Coordinate with the Department of Elementary and Secondary Education to analyze GPA to determine a statewide cut score
- Work with institutions to develop guided pathways or meta-majors to help students in enrollment decisions

Recertification of Institutional Eligibility to Participate in State Student Financial Assistance Programs

Action Item

Leroy Wade



Budget and Financial Aid Committee

Tab 22

Coordinating Board for Higher Education

June 5, 2019

State Aid Recertification Process

- Status as an "approved" institution renewed every three years.
  - Renewal required for all programs except A+
  - Institutional eligibility for A+ established in statute
- Purpose
  - Review institutional compliance with MDHE policies
  - Update institutional state aid portfolios
  - Collect information needed for program administration
- Website

State Aid Recertification Process

- Programs Included
  - Access Missouri Financial Assistance
  - Competitiveness Scholarship (Marguerite Ross Barnett Scholarship)
  - Higher Education Academic Scholarship (Bright Flight)
  - Kid's Chance Scholarship
  - Minority and Underrepresented Environmental Literacy Program
  - Public Safety Officer or Employee's Child Survivor Grant
  - Wartime Veteran's Survivors Grant

State Aid Recertification Process

- Participation renewed for most institutions
- Exceptions:
  - Columbia Area Career Center (voluntary)
  - Northland Career Center (voluntary)
  - Sikeston Career and Technology Center (voluntary)
  - Wentworth Military Academy and College (closed)

Recommendation

MDHE staff recommend that the Coordinating Board for Higher Education approve the institutions listed in the attachment for recertification to participate in the state student financial assistance programs administered by the Missouri Department of Higher Education until September 2022.

Suspension of Certain Provisions of the A+ Scholarship Administrative Rule

Action Item

Leroy Wade

Suspension of Certain Provisions of the A+ Scholarship Administrative Rule

- Algebra I End-of-Course (EOC) Eligibility Criterion
  - Score of Proficient or Advanced Required
  - Can also be met though same performance level on more advanced math EOC (Algebra II/Geometry)
- 2019 Scores Delayed Until Late July/Early August
- Some 2019 Seniors Impacted

Suspension of Certain Provisions of the A+ Scholarship Administrative Rule

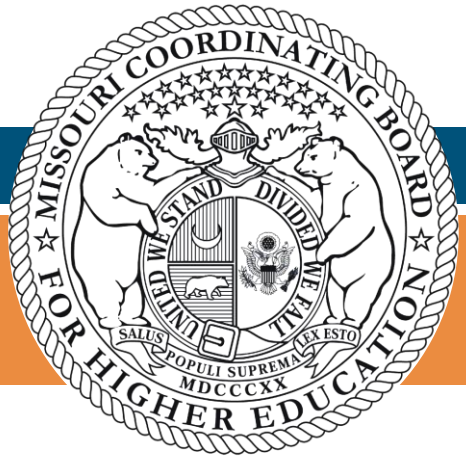
- Proposed Approach
  - Waive EOC requirement for 2019 Seniors that meet all other A+ eligibility criteria
  - Impacted students must have letter from high school to receive reimbursement
  - Initially limited to 2019 summer term
  - May be extended to fall, if needed

Recommendation

MDHE staff recommend the Coordinating Board for Higher Education approve the temporary suspension of the A+ Scholarship Program's Algebra I end-of-course exam requirement for the summer 2019 term and, if necessary, the fall 2019 term.

Fast Track Training Program Designation

Leroy Wade



Budget and Financial Aid Committee

Tab 23

Coordinating Board for Higher Education

June 5, 2019

Fast Track Program Designation

- Development Process
  - Long-term occupational projections provided by MERIC
  - Career grades used to filter careers
    - Career grades based on job growth, openings, and wages
    - Regional projections/grades included
  - Identified careers linked to instructional programs using standardized crosswalk
  - Stakeholder feedback solicited
  - Draft list updated based on feedback and additional analysis

Fast Track Program Designation - Feedback

- Talent for Tomorrow Task Force
- Best in Midwest Advisory Group
- Public and private colleges and universities
- State and local chambers of commerce
- Missouri Economic Development Council
- Missouri Association for Workforce Development
- Local workforce development boards
- Missouri Community College Association
- Council on Public Higher Education
- Joint Committee on Education
- General public

Fast Track Program Designation - Feedback

- 15 formal comments received
- Recommended additions
  - Computer Science and Cybersecurity
  - Behavioral Health Support
  - Several engineering fields (electrical, mechanical, and general)
- Recommended deletions
  - Real estate agent
  - Homeland security/law enforcement/firefighting/related protective services
- Additional adjustments by MDHE staff

Fast Track Program List

- Listing based on Classification of Instructional Programs (CIP) codes/categories
  - 2-digit CIP code – highest level of categorization
  - 4-digit CIP code – additional detail and differentiation
  - 6-digit CIP codes – most detailed; specific instructional program level

CIP Level Example - Agriculture

2-digit CIP

- Agriculture, Agriculture Operations and Related Sciences (01)

4-digit CIP

- Agricultural business and management, general (01.01)
- Agricultural mechanization (01.02)
- Agricultural production operations (01.03)

6-digit CIP

- Agricultural Business and Management, general (01.0101)
- Agribusiness/Agricultural Business Operations (01.0102)
- Agricultural Economics (01.0103)

Fast Track Program List

114
CATEGORIES OF PROGRAMS
(FOUR-DIGIT CIP LEVEL)

635
PROGRAM TYPES
(SIX-DIGIT CIP LEVEL)

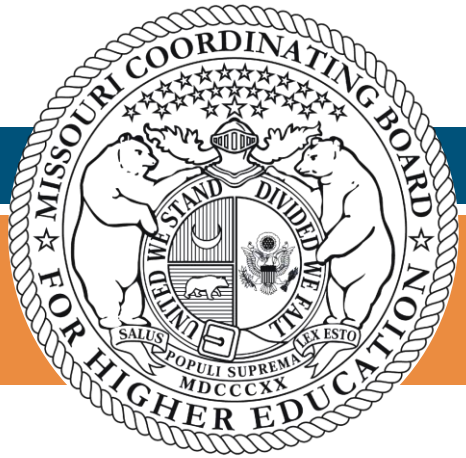
Recommendation

MDHE staff recommend that the Coordinating Board for Higher Education designate all programs contained within the MDHE program inventory that are classified in the Classification of Instructional Programs (CIP) within the program areas listed in the attached document as eligible for the Fast Track Workforce Incentive Grant.

Fast Track Implementation Update

Information Item

Leroy Wade



Budget and Financial Aid Committee

Tab 25

Coordinating Board for Higher Education

June 5, 2019

Fast Track Major Components

- Adult-focused
  - At least 25 years of age; or
  - Out of education for at least 2 years
- Need-based – available to students whose adjusted gross family incomes (AGI) are less than:
  - $80,000 for those filing jointly
  - $40,000 for all others
- Full and part-time attendance allowed
- Must be enrolled in a CBHE-designated program of study
- Last dollar, with supplement for zero awards

Fast Track Major Components

- Bachelor degree ends eligibility
- Award priority to renewal students
- Three-year Missouri work requirement
  - Converts from grant to loan if work requirement is not completed
  - Loan must be repaid, with interest
  - Waiver process for certain circumstances
- Three-year sunset clause

Fast Track Implementation Timeline

- State Student Financial Aid Committee review/revise draft rule (February/May)
- SB 68 adopted by General Assembly (May 15)
  - Currently awaiting Governor's signature
- Information item to CBHE (June)
- Additional stakeholder input (July/August)
- Statute effective (August 28)
- CBHE approves final rule (September 11)
- Program fully operational (October)

Fast Track Implementation Task List

- Develop/implement public awareness campaign
- Design/implement administrative system
  - Web-based application (Student Portal)
  - Incorporate program into existing payment/award system
  - Develop tracking system for residency/employment
  - Develop/contract process for loan servicing
- Develop administrative rule for program operation

Fast Track Administrative Rule

- Definitions
  - Consistency with other programs
  - Address unique components (part-time attendance, issues with short-term/non-credit programs, etc.)
  - Loan-related

- Student eligibility
  - Application process
  - Professional judgment

Fast Track Administrative Rule

- Award policy
  - Guaranteed payment for lowest income
  - Additional prioritization
- Forgiveness
  - Clarify reporting requirements (MDHE and recipient)
  - Requirements for forgiveness
  - Conversion deferral
  - Grace period

Fast Track Administrative Rule

- Repayment
  - Loan and repayment terms
  - Interest requirements
  - Repayment period

- Default

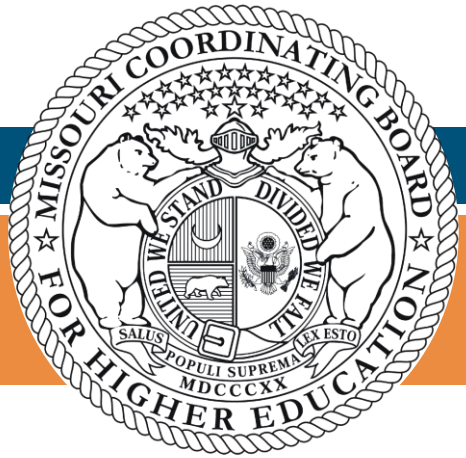
Next Steps

- Continue rule revision
- Solicit additional comment on rule provisions
- CBHE action in September
- File emergency rule
  - Effective in October
  - Concurrently file under standard rule process

FY 2020
Higher Education Budget

Information Item

Jeff Barlow

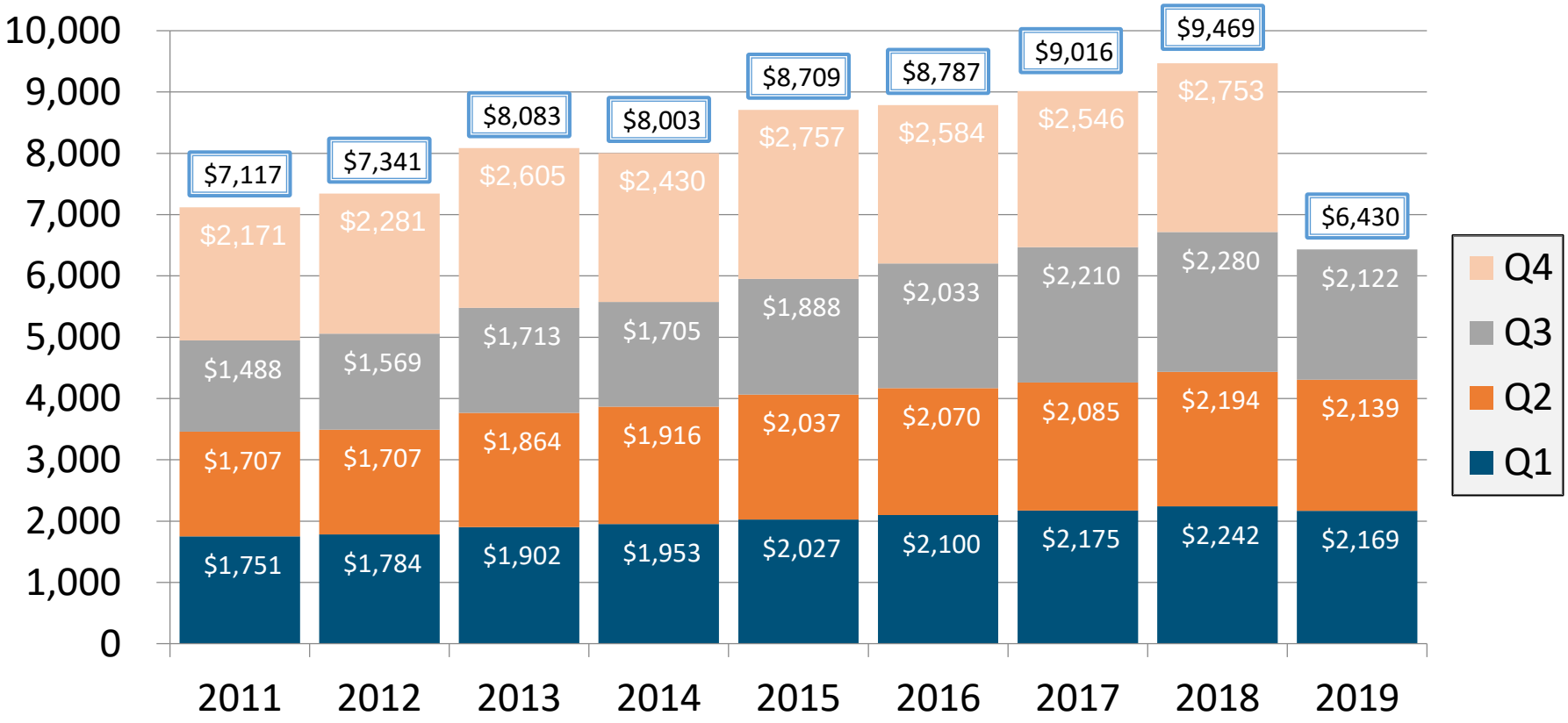


Budget and Financial Aid Committee

Tab 27

Coordinating Board for Higher Education
June 5, 2019

Net General Revenue Collections, In Millions



FY 2019 Budget – Supplemental

HB 2014 contains two supplemental appropriations involving higher education. Both are increases to appropriations for payment of refunds set off against debt.

- $50,000 for distribution to community colleges
- $75,000 for Missouri Western State University

FY 2020 Budget – Pay Plan

The General Assembly approved a pay increase for state employees. The increase has three components:

(1) FY 2019 funding of an across-the-board increase of $700 for employees whose annual salary is less than $70,000 and a 1% increase for those who earn more than that amount.

(2) 3% increase for all state employees effective January 1, 2020.

(3) Market adjustments for employees in selected positions.

FY 2020 Budget – Department

The department's administrative budget will be essentially flat for FY 2020 with the exception of:

1) A modest increase of five cents per mile for mileage reimbursement.
2) The elimination of $250,000 for default prevention activities.

FY 2020 Budget – Student Aid

- In, FY 2020, the Governor recommended and the legislature approved a $14 million fund swap ($7 million for Bright Flight and $7 million for Access Missouri) back to general revenue.

- That leaves $10 million in Guaranty Agency Operating Funds being used for scholarship programs in the FY 2020 budget. FY 2020 will be the last year the fund can support these appropriations.

FY 2020 Budget – A+

- The budget includes $1.5 million in additional spending authority, bringing total spending authority to $43.5 million.
- MDHE projections indicate that this will fully fund the program for FY 2020, with projected average award amounts of $3,118 granted to an estimated 13,183 students.

FY 2020 Budget – Bright Flight

- The budget includes $500,000 in additional spending authority, bringing total spending authority to $25,676,666.

- Given the actual expected award amount of $2,900 for FY 2020, this amount allows for full funding of students scoring in the top 3% of ACT/SAT test-takers. This program will serve an estimated 7,891 students.

FY 2020 Budget – Access Missouri

- The budget includes $960,000 in additional spending authority to fund the legislative expansion to allow students attending Western Governor's University to receive Access. The total spending authority is now $79,460,000.

- Awards vary from $300 to $2,050. This program is expected to serve 45,000 students.

FY 2020 Budget – Fast Track

- This new initiative proposed by the Governor was initially planned to serve approximately 16,000 students at an annual cost of $22.2 million.
- The final version of the bill is estimated to cost $24.5 million and serve about 18,000 recipients.
- The General Assembly ultimately appropriated $10 million in lottery for the new program.

FY 2020 Budget – Other Aid

- Public Service Officer Survivor Grant Program: $13,000 increase
- Wartime Veteran's Survivors Grant Program: $13,750 increase

FY 2020 Budget – Other Aid

- Advanced Placement Grant - $100,000
- Public Service Grant - $153,000
- Marguerite Ross Barnett Scholarships - $500,000
- Wartime Veterans Survivor Grants - $315,000
- Kids Chance Scholarships - $15,000
- Minority Environmental Literacy Program - $32,964

FY 2020 Budget – Workforce

***Workforce Administration*:** A total of $20.4 million in spending authority and 344 FTE were transferred to the department. This includes the transfer of the Missouri Economic Research and Information Center (MERIC) and their 19 FTE.

FY 2020 Budget – Workforce

***Workforce Autism*:** $200,000 was appropriated to support a workforce development program that helps prepare individuals who have autism for work.

***Show-Me Heroes*:** $500,000 was appropriated to support on-the-job training that prepares service members for work.

FY 2020 Budget – Workforce

***Workforce Programs*:** $78.7 million was appropriated for workforce development programs, including specific line items for:

- $350,000 pre-apprenticeship program in Kansas City
- $100,000 for job training and entrepreneurships program leading to self-sufficiency
- $600,000 for programs and services to under-resourced individuals in St. Louis

FY 2020 Budget – Colleges

***Community Colleges*:** Core funding for community colleges will remain the same as FY 2019 at $143,570,515. (See Tab 28, Attachment B)

FY 2020 Budget – Universities

***Public Universities*:** Each public university will receive a $1 million core increase with the exception of the University of Missouri System and Missouri State University. Missouri State University will receive a $10 million increase to their core to address differences in per-student funding. The University of Missouri System will receive $10 million for their precision medicine initiative.

FY 2020 Budget – State Tech

***State Technical College of Missouri*:** State Technical College of Missouri will receive a core increase of $500,000 and $500,000 for one-time maintenance and repair needs.

FY 2020 Budget – Performance

***Performance Funding*:** No funding was recommended by the Governor, the House, or the Senate for performance funding in the FY 2020 budget.

A $100,000 line item that was added in FY 2019 to support the department's work to help assess, plan and implement performance improvement initiatives for institutions that were not meeting their performance measures was eliminated in the FY 2020 budget.

FY 2020 Budget – MoExcels

***Projects Funding*:** The Governor recommended $16,335,975 in funding for this new program and the House and Senate added more funds.

A total of **$18,915,975** has been appropriated for FY 2020. The funds were appropriated as line items to individual institutions. A summary of this program is included as Attachment C.

FY 2020 Budget – Other Items

- $250,000 ($50,000 increase) to the Missouri University of Science & Technology for Project Lead the Way
- $1,800,000 for Missouri Southern State University for one-time STEM Program and scholarships needs
- $332,500 for Crowder College for a one-time nursing program expansion
- $550,000 ($100,000 increase) for University of Missouri-St. Louis to increase international collaboration and economic opportunity

HB 19

New Funding for Capital Improvement Projects

Institution	Purpose	Amount
Harris-Stowe State University	Design and construction of a **STEM laboratory**	$500,000
Ozarks Technical Community College	Planning, design, and construction of the **Republic Campus** – 50/50 project	$1.25 million
Northwest Missouri State University	Planning, design, and construction of an **agriculture learning center**	$2.5 million
Truman State University	Renovation and preservation of the Greenwood School for the **Inter-Professional Autism Clinic**	$1.15 million
Southeast Missouri State University	**Underground infrastructure** improvements	$500,000

HB 17

Reappropriated Funding for Capital Improvement Projects

Institution	Purpose	Amount
Metropolitan Community College	M&R: Fire safety, parking lot repairs, HVAC, roof replacement	$70,632
Moberly Area Community College	M&R: Plumbing, roof repair, window replacements	$8,593
St. Charles Community College	M&R: Accessibility improvements, boiler, HVAC, parking lot replacement	$587,962
St. Louis Community College	M&R: Updating science labs, new finishes for ceilings, floors, and walls	$1.2 million

FY 2020 Budget – Prohibitions

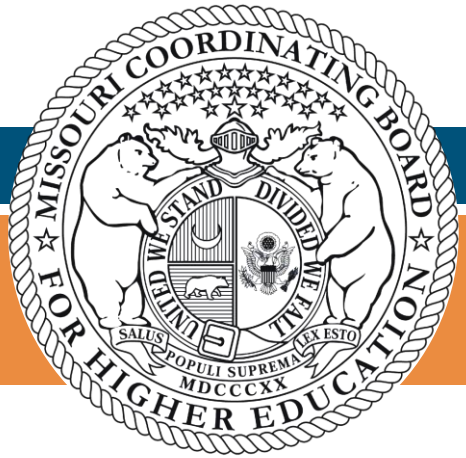
- No funds shall be expended at public institutions of higher education that offer a tuition rate to any student with an unlawful immigration status in the United States that is less than the tuition rate charged to international students.

- No scholarship funds shall be expended on behalf of students with an unlawful immigration status in the United States.

FY 2021 Budget Request Instructions

Information Item

Jeff Barlow



Budget and Financial Aid Committee

Tab 28

Coordinating Board for Higher Education

June 5, 2019

Proposed FY 2021

Proposed budget request structure and prioritization:

1) Performance Funding
2) Per-Student Funding Adjustment
3) MoExcels (Due 8/1)
4) Maintenance and Repair
5) Capital Funding (Due 8/1)
6) Missouri Returning Heroes Reimbursement (Due 8/1)
7) New Decision Items (Due 8/1)

Performance Funding

Increase to core operating appropriations based on the performance funding model, with each institution earning up to a percent increase linked to the rate of inflation.

MoExcels

One-time increase to establish or expand academic programs linked to high-demand occupations.

MoExcels –Timeline

- May 1: Call for proposals issued and posted online
- July 20: Deadline to request approval to request funding for expenses other than professional and curriculum development, renovation of classroom space, and the purchase of equipment
- August 1: Deadline to submit proposals
- September 3: Ten highest-scored projects present to business leaders and chair of CBHE Budget and Financial Aid Committee
- September 11: Recommendations presented to the Coordinating Board for Higher Education

Maintenance and Repair

Additional ongoing funding for all public institutions, distributed according to the historic pro rata model.

Capital Funding

Institutions may request funding for capital projects. Requests will initially be scored using a rubric based on the CBHE's Guidelines for Selecting Priorities for Capital Improvement Projects for Public Colleges, Universities, and Community Colleges. The proponents of the top ten projects will present to the CBHE before the board makes its final recommendations. The ranked list will then be presented for the Governor's and General Assembly's consideration in the appropriations process.

A note about Higher Education Capital Fund (50/50) projects: The MDHE is required to certify projects that meet the statutory criteria for designation as 50/50 projects. The process and timeline for seeking certification will remain the same. 50/50 projects will be considered and ranked through the same process as the rest of the capital funding list.

MDHE staff will distribute the scoring rubric when budget request forms are distributed in June.

Missouri Returning Heroes

The statute that establishes the Missouri Returning Heroes Education Act allows public colleges and universities to seek reimbursement for tuition waived pursuant to the act. Institutions will be asked to provide information about the amount of tuition waived in FY 2019.

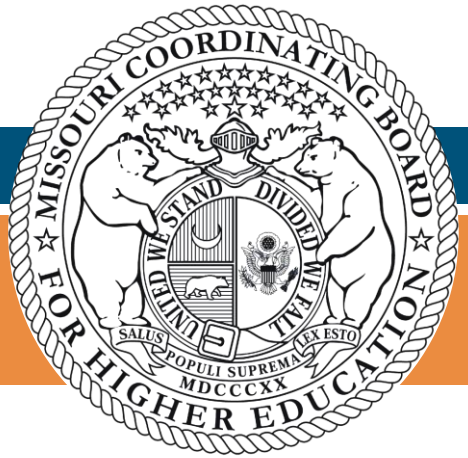
Other New Decision Items

Institutions can submit requests for funding for new decision items. NDIs will generally be part of the department's informal communication about budget requests, not formally entered into the budget process. The CBHE may opt to elevate some or all of those NDI requests for inclusion in the formal budget request. Staff will not rank NDIs included in informal communications.

Per-Student Funding Adjustment

Information Item

Zora Mulligan



Budget and Financial Aid Committee

Tab 29

Coordinating Board for Higher Education

June 5, 2019

Goal & Scope of Review

- Review and evaluate best practices nationally
- Consider MCCA and COPHE models in comparison to other models
- Validate and or suggest improvements to the current approaches to per-student funding
- Update and inform the CBHE on national and state models for funding equity
- Provide CBHE suggested improvements to current models and/or formula model(s) for consideration

Formula Review Team

NCHEMS Representatives

- Brian Prescott
- Dennis Jones

MDHE Representatives

- Zora Mulligan, Commissioner of Higher Education
- Jeremy Kintzel, Director of Research
- Greta Westerwald, Research Associate
- Jeff Barlow, Assistant Commissioner for Fiscal Affairs
- Pam Victor, Fiscal Director
- Erik Anderson, Academic Affairs Research

Coordinating Board for Higher Education

- Gary Nodler
- Mike Thomson
- Joe Cornelison

Office of Administration

- Jeana Pringer, Office of Administration Budget and Planning Budget Analyst

Sector Representatives

- Paul Wagner, Council on Public Higher Education
- Brian Millner, Missouri Community College Association
- Marla Moody, Ozarks Technical Community College
- Shawn Strong, State Technical College of Missouri
- Steve Foucart, Missouri State University
- Eric Vogelweid, University of Missouri System
- Ryan Rapp, University of Missouri System
- Dave Rector, Truman State University
- Stacy Carrick, Northwest Missouri State University
- Egon Heidendal, Northwest Missouri State University

Legislative Appropriations Staff

- Kate Hangley, House Budget Committee Analyst
- Megan Rademann, Senate Appropriations Committee Analyst

Formula Review Team

Phase 1	
April 19	Review Team meeting: NCHEMS presents national survey responses, deep dive into Maine example, formula characteristics used by other states; MDHE provides Review Team with Missouri data on formula characteristics used by other states
April 23	Update during CBHE teleconference
April 25	MDHE provides CFOs with update
May 3	Review Team meeting: Refinement of formula components
May 16	NCHEMS provides recommendations on existing models, including detailed projections of how different recommendations would impact individual institution, to Review Team
May 17	NCHEMS presents recommendations to Review Team & discussed options
May 24	NCHEMS Continues work with review team on options & solicits feedback
May 28	NCHEMS recommendations included in June board book as an information item with sector feedback
May 31	NCHEMS Continues work with review team on options & solicits feedback
June 3	NCHEMS provides updated recommendations and projections based on feedback; model distributed by email to PAC
June 4	NCHEMS presents on information item at CBHE work session and to institutions

Legislative & Executive Engagement

Formula Review Team

Phase 2	
June/July	Focus groups with public institution leaders (CFOs, presidents/chancellors)
Mid-July	Focus group feedback presented to Review Team
Mid-July	Revised models provided to Review Team, presidents/chancellors, and CFOs
July 24	Revised models discussed with Commissioner's Advisory Group
July 31	Revised models discussed at CBHE retreat
Early August	Any changes that result from CBHE retreat conversation shared with Review Team, presidents/chancellors, and CFOs
August 28	Final model included in September CBHE board book as a decision item FY 2021 CBHE budget recommendations include weighted per-student funding, broken out by institution
September 11	CBHE votes on model and budget request

Legislative & Executive Engagement

Adjourn Public Session of the Coordinating Board for Higher Education

Action Item

General Business

Coordinating Board for Higher Education
June 5, 2019

Coordinating Board for Higher Education Public Meeting

To request a copy of this presentation, contact Alyssa McLeod at alyssa.mcleod@dhe.mo.gov

Coordinating Board for Higher Education
June 5, 2019