



**Tab 9**  
**Meeting Minutes**  
**Strategic Planning & External Relations Committee**

Coordinating Board for Higher Education  
December 10, 2019

The Strategic Planning & External Relations Committee of the Coordinating Board for Higher Education was called to order at 2:46 p.m. on Tuesday, December 10, 2019, in the Harry S Truman State Office Building in Jefferson City, Missouri. Board members, Joe Cornelison, Gwendolyn Grant, Doug Kennedy, Dudley McCarter, Gary Nodler, Shawn Saale, Mike Thomson, and Robin Wenneker and were present. No members were absent.

Mr. Thomson moved to approve the minutes of the September 10, 2019, Strategic Planning and External Relations Committee meeting. Ms. Wenneker seconded. Motion carried unanimously.

Zora Mulligan, Commissioner of Higher Education, and Julian Nicks, Director of Transformation, presented on the 2020 strategic priorities. No action was taken.

Ms. Mulligan presented on the board members' roles in the appropriations process. No action was taken.

The meeting was adjourned at 3:28 p.m.